# FINANCIAL TIMES



**Cyber-dealing** 

Investment banks' research hits the Net

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Shareholder value. China-US trade

Rising from the grave in Germany

Barry Riley, Page 17

High-level jousting over WTO terms



orld Business Newspaper http://www.FT.com

WEDNESDAY NOVEMBER 20 1996

# Glaxo may give malaria drug to developing world

World drugs giant Glaxo Wellcome is understood to be ready to give supplies of its new Malarone malaria medicine free to sufferers in developing countries. In trials, the blood of 98.5 per cent of malaria victims was cleared of the parasite. Further tests are under way to see if the drug can also prevent malaria, which kills between 2m and 3m people a year. Page 16

Boutros Ghali blocked: The US vetoed a second term for Boutros Boutros Ghali as UN secretary-general. The 14 other council members backed a resolution recommending his re-election. Page 4

London overtakes NY: New York has lost out to London as the leading market for credit derivatives, which enable banks to insure against bad loans. Page 16

Hijacker jailed: A German court jailed a Palestinian woman for 12 years for her part in hijacking a German jet to Somalia in 1977 and killing the pilot. The hijack ended when German commandos stormed the aircraft at Mogadishu, killing three hijackers. Page 2

Belgian deputy premier Elio di Rupo's alleged involvement in paedophile activities – strongly denied – is to be investigated by a Belgian parliamentary committee.

Euro Disney attracts 12m: The debt-ridden Paris-based theme park drew a record 11.7m visltors in the year to end-September and boosted net profits to FFr202m, (\$39.8m) - the top end of market expectations. Page 17

France denies embargo breach: France denied supplying arms to the former Rwandan government after the murder of 1m Tutsis in 1994. Britain is probing arms trade controls in the light of the claims. Page 12; Rwanda's hard line on refugees, Page 4

Israelis hold suspects: Israeli security forces have detained 13 Palestinians in Hebron on the West Bank since Monday on suspicion of links with militant islamic group Jihad, Arab

China trade: China could join the World Trade Organisation in the coming year, WTO deputy director general Jesus Seade said. China hoped to join the WTO at its foundation in 1995, but the US and other countries insisted on economic reforms and greater market access. Christopher prepares, Page 7

Official quits in seandal: Japan's vice-minister of health and welfare, Nobuharu Okamitsu, quit after being accused of taking more than Y60m (\$540,000) in cash and gifts in

General Motors is selling four unprofitable vehicle parts plants. The factories - two in Canada and two in the US - are to be bought by New York buy-out firm Joseph Littlejohn &

Levy. Page 17 Peking duck: Washington D.C. mayor Marion Barry ended a six-day China visit with agreement to try to open one of Beijing's famous

roast duck restaurants in the US capital. Fidel Castro meets Pope John Paul:



Pope John Paul met Cuba's president Fidel Castro for the first time in an historic 35-minute private audience at the Vatican in Rome. The anti-communist head of the Roman Catholic Church accepted an invitation to visit the Caribbean island headed by the Jesuit-educated Marxist revolutionary. The Vatican raised the issue of curbs on Roman Catholics in Cuba, where the Church's activities are restricted. Page 5

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Eurotunnel's financial problems likely to be increased by partial shutdown

# Channel tunnel fire hits services

By Charles Batchelor, **Andrew Taylor and George** Parker in London

The Channel tunnel, Britain'a husiest route to continental Europe, is expected to be severely restricted for several weeks after a ferocious blaze

on a freight shuttle. With revenue running at £1m a day, the partial shut-down of train services will increase the financial pressure on Eurotunnel, which last which allowed the fire to month negotiated the outlines spread to several lorries, and of a £2bn (\$3.3bn) restructur-

UK and French authorities have launched separate investigations into the cause of Monday night's fire, in which eight people were injured, two

of them seriously.
Investigators from the French inspectorate of works, the Anglo-French Channel Tunnel Safety Authority and Eurotunnel itself are expected to examine the open lattice design of the freight shuttles,

At Westminster, MPs raised their concerns about tha design of the freight wagons and the performance of the ventilation system in tha tunnel Mrs Gwyneth Dunwoody. Labour MP for Crewe, said: "If it costs money to enclose the beavy goods vehicles into wagons which would have stopped the spread of toxic fumes, then

be undertaken immediately." Eurotunnel hopes to restart services through the undamaged tube of the two-way tunnel later today, but capac-

it is something which should

ity will be reduced to less than half in the run-up to Christmas by the need to adopt strict safety procedures for two-way

Eurotunnel's shares fell 3%p

to 88p yesterday as analysts assessed the likely long-term impact of the fire on revenues. Ferry operators P&O and Stena, which are awaiting approval from competition authorities for a merger of their cross-Channel interests, saw their respective shares rise 9p to 606%p and SKr0.50 to SKr29.40.

Fire crews were yesterday continuing to damp down the burned out lorries, 30 bours after the blaze started at 9pm on Monday. About 609 yards of the tunnel was severely damaged, with cables and track left a molten mess, according to Eurotunnel. The heat was so great that fire crews from France and tha UK could

time fighting the blaze before retiring to the safety of the parallel service tunnel. The fire is thought to have started on a lorry carrying

spend only 10 minutes at a

polystyrene, spreading thick clouds of acrid smoke through the tunnel. The 31 passengers and three train crew who fled the tunnel described how they had to lie on the floor of the lounge carriage, breathing through damp napkins.

Mr Jeff Waghorn, a 32-yearold lorry drivar from Essex who works for Kennet International, said: "I wasn't sure we were going to get out. We were

Continued on Page 16 hig emergency, Page 10

# Italy imposes Euro-tax in drive for Emu

By Robert Graham in Rome

The Italian government has introduced a one-year Euro-tax on incomes as part of its drive to be among the founding members of the planned single European currency.

The tax - planned to raise L5,500bn (\$3,6bn) in 1997 marks the first time a government has taken a fiscal measure specifically identified with the need to meet the criteria for joining Emu.

The tax is part of the second phase of the 1997 budget, in which Rome has set out to find L12,500bn in new taxes and savings, and a similar amount through Treasury operations, to bring the deficit down to the Maastricht target of 3 per cent of gross domestic product.

The rightwing opposition denounced the move and crit-lcised the role played by the trade unions, which gave it a grudging go-ahead. Mr Romano Prodi, prime

minister of the centre-left gov-

ernment, tried to play down protests over the government's handling of this unpopular tax. withholding tax on income declared in 1996, and will begin to be repaid from 1999, partly as a tax rebate - in three tranches for larger sums - and partly in privatisation bonds. These will permit people to buy up to five times the value of what they paid, with a possible discount on shares in pri-

vatised companies. Mr Prodi said it should be geted for. treated like a "dividend" rewarding Italy's participation in monetary union. The

The Maastricht treaty should be interpreted strictly so that countries enfeebled hy exces aive budget deficits do not become founder members of Europe's economic and monetary union, Mr Alexandre Lamfalussy, president of the European Monetary Institute, said in a speech in Portugal yesterday. Report, Page 2

unions' agreement was essen tial after threats over the weekend of a general atrike unless the tax was weighted towards the wealthy and exceptions made for the needy. After two days of talks, the unions have won concessions.
The main rate of 1.5 per cent

covers incomes up to L60m with allowances for families. It rises to 3.5 per cent on incomes up to L100m, and 3.5 per cent thereafter. Mr Prodi said those earning L30m would pay L150,000, those on L50m about L450,000 and those on L100m about L1.6m. The government also said It

would find L3,500bn via a tax on the funds companies set The Euro-tax will be like a aside against redundancy payments. Businesses said this would further squeeze margins at a time of stagmant growth. The government has added two further measures to find L3,500hn, which may not pass the scrutiny of Italy's EU partners. One concerns savings on renegotiating Italy's foreign debt, the other moves to speed up tax payments already bud-



# French insurance chief refuses to quit

By David Buchan in Paris

Mr Jean-Jacques Bonnand. chairman of the state-owned GAN insurance group, yesterday refused the French government's demand for his resignation.

In a rare display of stubbornness by a French state industry leader. Mr Bonnaud said that to do so would be "admitting to a fault which I do not feel I have committed". The government asked him

to leave on the grounds that he had helped undermine the planned privatisation of CIC, GAN's 93 per cent banking subsidiary. A first attempt to week. The government also intends to order his successor to replace Mr Bernard Yoncourt, the head of CIC.

Mr Bonnaud said yesterday

Editorial Comment, Page 15 Mr Bonnaud said yesterday
Lex, Page 16 that he had done nothing to

sabotage the privatisation. MPs: "Experience has shown But be admitted he had told the official privatisation com-mittee that the bids for 67 per cent of CIC - apparently valuing the bank at little more than FFr10bn (\$1.97bn), when it was valued on GAN's books cabinet meeting this week, the at FFr14hu - would bave government may only be able

Mr Alain Lamassoure, the budget minister, yesterday from unions at GAN and drew made clear the government's intention to install a new team at GAN and CIC. He told Capital Markets claimed that

GAN's solvency ratio.

that privatisation can only succeed with the full support and co-operation of managers of the groups concerned."

However, for technical reasons related to the lack of a posed problems by lowering to revoke Mr Bonnaud's mandate next week.

Mr Bonnaud won backing formula for selling off their support from at least one analyst. Mr Derek Elias of Paribas

given GAN'a property problems, Mr Bonnaud bad done "a good job" developing bancassurance with CIC and was right to stick up for the best interests of GAN" over CIC's privatisation.

Mr Lamassoure told parliament be bad asked regional members of the CIC banking

> Continued on Page 16 Observer, Page 15

# \$1.9bn loss for Sumitomo in wake of copper scandal

By Daniel Bögler in Tokyo

Corporation Sumitomo yesterday reported the first unconsolidated net loss in its 77-year history in the wake of its \$2.6bn of losses accumulated by disgraced copper trader Mr Yasuo Hamanaka. In spite of a robust operating performance in the six months to September, the copper scandal caused Sumitomo to record an unconsolidated net loss of Y213bn (\$1.9bn).

Sales fell 13 per ceot to Y6,275bn, although that reflected an accounting change that all the trading companies have adopted relating to deal-ings in precious metals.

jumped 78 per cent to more than Y33bn for the half-year, the best performance among Japan's big general traders. Sumitomo produced strong growth of 26 per cent at the operating level, led by its

trading activities. It also cited

Letters

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payments due to Japan's record low rates, and increased in addition, to help offset the

copper losses, Sumitomo cre-ated a total of Y43bn in grow larger than the amount extraordinary earnings by liquidating part of its fixed assets and securities portfo-llos. The sales included an 11,800sq/m plot ln Tokyo's waterfront area, which netted Sumitomo also announced

that an affiliate, Nippon Game Card, had incurred a Y2bn loss due to a flood of fake pre-paid pachinko cards. Nippon Game Card, along with Nippon Leisure Card-System - an associ-The group's pre-tax profits ate of Sumitomo's leading rival, Mitsubishi - make the pre-paid cards for the popular pinball game, but illegally doc-tored cards bave cost both companies sales and driven them into losses. Nippon Leisure Card-System has lost fuels, chemicals and metals

Y46bn to date. For the full year, Sumitomo

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and Carp Mids

ia forecasting turnover of Y12,500bn, down 13 per cent. At the net profit levsl, the group expects a Y150bn loss. Sumitomo predicted the loss already announced and said it had the financial capacity to absorb it. The group expects to maintain its dividend at Y8 a share.

On Monday, a Sumitomo shareholder handed in a petition at the company's Osaka headquarters threatening a damages suit for the equiva-lent of \$2.6bn.

The shareholder, Mr Kazuyoshi Ynoka, president of a textile company, said he would seek a court order for current and former executives of Sumitomo over the past 10 years to pay for the damage done to the company through their mishandling of the Hamanaka scandal.

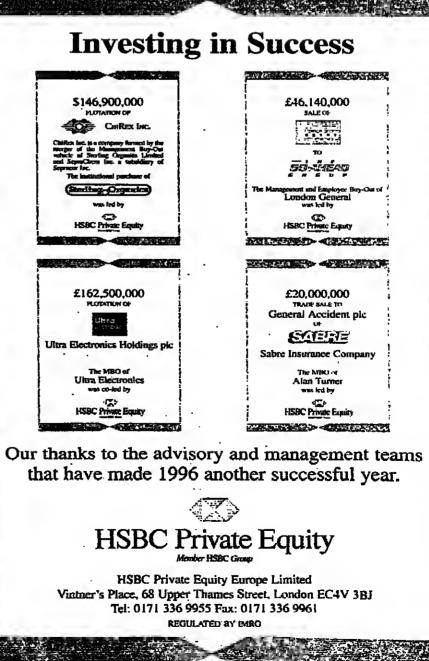
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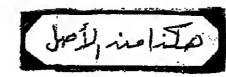
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Money Markets

Economy holds back trading houses, Page 20

# \$146,900,000 eritag-Organica £162,500,000





# Emi chief takes hard Maastricht line

By Peter Norman in Bonn

The Maastricht treaty should he interpreted strictly so that countries enfeebled by excessive budget deficits do not become founder mamhers of Europe's economic and monetary union, Mr Alexandre Lamfalussy, president of the European Monetary Institute

office in Frankfurt, the head of the forerunner of the a shot across the bows of the cent of gross domestic prod- provided the first policy countries will probably be

so-called "Club Med" countries such as Italy which are husily positioning themselves to be among tha first wave of Emu members on January 1, 1999.

Mr Lamfalussy stressed that the Emi would "stick to both the spirit and the letter of the treaty" when advising governments in early 1998 on which countries should

debt and deficit "reference values" - that the hudget deficit must not exceed 3 per

uct, and that government debt must be no more than 60 per cent - these "should ba granted sparingly by interpreting the words used by the treaty in a carefully restrictive way".
Pointing out that the

treaty insisted that adherence to the criteria should be durable, he added that "compliance with the reference (Emi), said yesterday. launch Emu. values should be regarded as In a spaceh delivered in Portugal and released by his allowed deviations from the if the deficit and debt ratios observed for 1997 are genuinely sustainable". Mr Lamfalussy's remarks

recent convergenca report. This showed that a majority of European Union member states did not fulfil the necessary conditions for adopting a single currency. Although the Emi presi-

dent avoided naming countries, he left no doubt that he shared the concern of Germany that states such as Italy, which are seeking to meet tha Maastricht criteria next yaar through one-off measures, could weaken the whole fabric of Emu. "The initial choice of the

planned European central bank).

factor in determining tha degree of success of Emu during its crucial running in period," he said. "We must be aware that with such a unique enterprise, with no historical precedent, and operating in such an uncertain world environment, we will have to live with the possibility of things going wrong here or there, putting considerable strain on the strategy and technical capa-

"Such strain could hecome

ventional forces in Europe. committee gronping

Nato's 16 members plus Rus-sia could meet at the request

of either side, and decide on

matters of common interest

such as peacekeeping in

Gen Rodionov, who yes-terday met Mr Michael Por-

tar, was asked if his

endanger Russia.

hilities of the ECB [the

response from the Emi to its the most important single unbearable or, to put it less recent convergence report, factor in determining the dramatically, lead to a dangerously unbalanced policy mix, if it were compounded by the consequences of initially weak budgetary conditions in the member coun-

Mr Lamfalussy spelled out the risk of "a combination of high real long-term interest rates with a weak euro and an ECB compelled to fight for establishing its credibility in a hostile environ-

This was "the last thing Emn would need when it starts operating".

# Madrid rethink

tillo, the UK defence minis-Aznar's centre-right governcounterpart had convinced close the country's coal industry.

him Nato expansion did not "I am convinced. But now have to convince millions of people, above all in Russia, and we have to work on this. Just as we have to convince the west that Russia does not pose a threat," Gen The Russian establish-

> Mr Piqué had proposed reducing subsidies to the coal industry as part of a liberalisation plan for the domestic power industry, lowering electricity charges and closing pits as genera-tors turned to alternative sources of fuel. But this was viewed by Spain's 27,000 miners as a direct threat to their jobs, giving the Popular party (PP) its first taste of handling anti-government protests.

Yesterday, Mr Piqué, an independent, said he was prepared to negotiate continued aid with union leaders. He will be joined in talks with the unions today by Mr Francisco Alvárez Cascos, an independent, democratic | deputy prime minister and an MP for Asturias, the main mining region, and hy PP politicians from areas where the loss-making industry is virtually the sole source of

to heighten fears among Spain's business leaders that Mr Aznar's government is not prepared to risk its popularity by pursuing meaningful deregulation massures. "We will sign the protocol in the end but it will be less ambitious," an executive of ona of tha main electricity groups said yesterday. There will be a compromise and we will all continue to

# coal plan

have forced Mr José María ment to rethink its plan to

# forced to

Spain's militant coalminers

Earliar this month, the government announced that production would cease within 10 years because of increasing restrictions by the European Commission on subsidies to loss-making industries. Yesterday, Mr Josep Piqué, the industry minister, said he expected the more efficient pits would

remain open.

The climbdown follows a wave of demonstrations. which have included barricades on national highways passing through mining

employment. The talks will delay a protocol Mr Pique had expected to sign with the electricity companies before the end of this month. In exchange for lower tariffs, it would have reduced from 31 per cent to 15 per cent the quots of domestic coal that Spain's power companies are obliged

Domestic coal is as much as five times more expensive than imported coal and the cost of using it is passed on by the electricity groups to consumers who pay among the highest charges in Europe. Total subsidies to tha domestic coal industry are estimated to be more than Pta200hn (\$1.6bn) a

The policy switch is likely share the coal burden."

# Nato-Russia accord 'by summer' fresh negotiations on con-

By Chrystia Freeland In Moscow and Bruce Clark In London

Nato should be able by next summer to sort out its relations with Russia and usher in a new European security system, Mr Volker Rühe, the German defence minister, said yesterday. His upbeat prediction coincided with an acknowledgement from General Igor Rodionov, the Russian defence minister, that Nato enlargement posed no threat to his country.

Mr Rühe said in London be detected a "new realism in Russia" which encouraged him to believe that formal talks between the alliance and Moscow could start

early next year. He was optimistic that by early summer, when a Nato summit was planned, the alliance would have agreed on internal reforms, settled a timetable for enlargement and established a new relationship with Russia.

In an interview, Mr Rühe also insisted strongly that was the best way to main- of Europe can only field, Russia committee as well as Europe."



Nato expansion no threat, believes Russian defence minister Igor Rodionov (centre)

scription, even if this iimited the range of conflicts in which it participated.

The most important thing the German army can contribute to Nato is conscription - its reservists and its capacity to grow to 680,000 well-trained and well-equipped soldiers [in wartime]," he said.

reins of power," Mr Lukash-enko told a rally yesterday.

"The people did not entrust me with them for me to give

he is putting forward a new

constitution which would

give him control of the con-

stitutional court and a new

upper house of parliament,

and extend his term in office

As democratic rule bas

shallow roots in Belarus and

no charismatic opposition

leader has emerged, the par-

liament has been blunted in

its constitutional attempts at

It first voted to annul the

referendum, then decided

that it should be "consulta-

tive". Both votes have been

ignored, leading some MPs

to retaliate by putting their

own questions on the now

confusing ballot form. One seeks to dispense with the

ko's strong arm tactics and

push for reunion with Rus-

sia have awakened a previ-

ously apathetic urban elite,

the constituency that helped

bring down governments

elsewhere in the former

Soviet bloc. There have been

several clashes hetween

demonstrators and police in

the capital, Minsk.
"The president does not

know how to lose, and that's

why he'll break his neck one day," says Mr Vlachuk Viachorka, deputy chairman

of the Belarus Popular

Front, a small hut vocal

Ironically, Mr Lukashen-

presidency.

checking the president.

another two years.

In Sunday's referendum,

Germany would retain con- tain the US-German defence relationship and fulfil Germany's role as the guarantor of stability in central

"I believe that if Germany gave up conscription, gave up its 700,000 soidiers, wa would lose the Americans," he said. "How can you argue that the US should keep 100,000 troops in Europe if a Keeping a conscript army country of 80m in the heart

German role in overseas peacekeeping have argued that a more professional army would suit better. But the top priority.

say, 150,000 troops?

the establishment of a Nato-

Mr Rühe made claar he regarded central Europe as He said Russian concerns ahout Nato enlargement could be assuaged through

Advocates of a greater

# ment still appears divided on the issna, A senior Rus-

sian diplomat, Mr Oleg Grinevsky, said yesterday: "Enlarging Nato will bring more reliance on the nuclear factor in Europe. This is a real danger for the US and

although the loyalty of the

interior ministry and the army have been questioned. To the west, Belarus mat-

ters for its location. Pipe-

lines and roads run through it connecting Russla with

Europe. It has 18 of the SS-25

nuclear missiles stationed

there in the Soviet era. West-

ern strategists would prefer

state on Nato's likely new

eastern frontier and believe

lt would assist change in

Mr Lukashenko gives Rus-

sia leverage in the region,

while his anti-western rhetoric "stiffens Russlan opposi-

tion to Nato", says a western

The president wears west-

ern condemnation as a badge

of Dride, "Relamis does not

toe the western line," says

Mr Mikhail Podgainy, a

senior aide. "We won't per-

mit a border to be created

between Belarus and Russia

and we will never accept

Nato's eastward expansion."

fast supporter of the presi-

dent, yesterday gave a strong signal of its displea-

sure at the mounting politi-

But the Kremlin, a stead-

neighbouring Ukraine.

Rodionov said.

# History catches up with Belarus The president's strong-arm tactics have aroused a previously apathetic public

Ime might be catching ment. All had previously up with sleepy, impoverished Belarus. The country, at the heart of central Europe, managed to avold the political convulsions that brought down the Soviet system, but is now embroiled in a crisis over an attempt by its president to

enhance his powers.

Events grew more yesterday when 75 MPs submitted to the country's highest court a motion to impeach President Alexander Lukashenko. Thousands of demonstrators have surrounded the parliament building where the MPs have been living since last week to forestall any move to dissolve the assembly. As the tension has risen in

Belarus, the outside world has become increasingly anxious about the prospect of instability or entrenched dictatorship in a nucleararmed state Mr Lukashenko, a former

farm boss who overwhelmingly won the 1994 presidential election, has already alarmed neighbouring states by seeking political union with Russia and clamping down on dissent at home. Defying parliament and the courts, he is now seeking to widen his already extensive executive powers in a controverslal referandum on Sunday.

The opposition, uniting nationalists and Commu-nists, received another boost this week when Mr Mikhail Chigir, the prime minister, together with the iabour and deputy foreign ministars resigned and backed parlia-

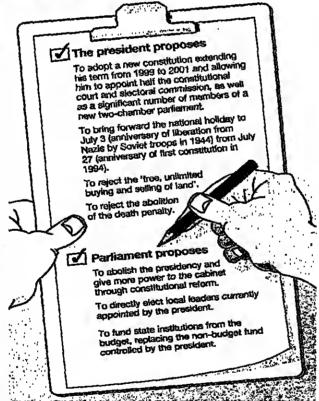
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18

Belarus: president vs. parliament been loyal to the president. "I will not give up the



meeting the constitutional court president to discuss his constitutional claims The president's blanket

control over the airwaves has kept his popularity lev-els high. The only independent voices heard on television in Belarus have been the Moscow channels, but the Interfax news agency reported that Russian television crews had been told yesterday that their despatches

nationalist group. Mr Lukashenko is not norwould be censored. In theory, half of all the mally fond of compromise. though reports from Minsk registered voters must support each question on Sun- The president seems in conlast night suggested he was

day for them to succeed. But past elections have not been free or fair, and some offi-cials suggest Mr Lukashenko will not admit defeat easily. conflict could turn violent. Mr Lukashenko this week said parliament and the higher courts would be dissolved next week if his proposals passed. Other aides have suggested the president

could act sooner. Parliament, unlike the Russian duma in 1993, has no evident armed support.

cal conflict. President Boris Yeltsin, who is recovering from heart surgery, and Mr Victor Chernomyrdin, his prime minister, yesterday expressed alarm about the Some diplomats worry the growing tension in Belarus and called for compromise. The fledgling democratic opposition hopes Mr Lukashenko might back down or even leave the stage, but Russian influence might be their last hope.

### Matthew Kaminski Chrystia Freeland

# Volcker inquiry names audit firms

By Tracy Corrigan in New York

Three international accountancy firms, Arthur Andersen, KPMG Peat Marwick and Price Waterbouse, have been selected to search for dormant accounts and other assets deposited in Swiss banks by victims

of the Jewish Holocaust. Mr Paul Volcker, chairman of the committee overseeing the investigation, yesterday described the audit as "unprecedented" in its scale and intensity.

The investigation will be carried out in two phases. Initially, the auditors will gather data and conduct pilot audits of a sample of Swiss banks. A full-scale audit, based on the results of the first phase, is

months and to last for about a year. Swiss authorities were keen to get to puter, and differences in accounting To avoid any possible conflicts of interest, no firm will investigate a bank which is a regular client for auditing work.

Mr Volcker, a former Federal Reserve chairman, told journalists in New York yesterday the cost of the investigation, which is being borne by the Swiss Bankers Association, would probably he "some millions of dollars".

He said the precise cost was difficult to estimate because the accounting firms would follow their usual practice of charging by the hour. Ha added that final negotiations with the firms were still in progress, but he hoped they might charge a little below tha norm for the Swiss market.

work. But he added: "We wouldn't have an investigation if we were were fully confident that [previous] investigations were adequate." He warned that some estimates of

the sums of money to be retrieved could prove excessive, cautioning that it would not be possible "after 50 years [to] Identify every dormant account". But he said he hoped that at the end of the investigation it would be possible to say that "we now know all we can know".

The forensic accountants who will conduct the audit have a massive task shead of them. They may have to investigate all 450 Swiss banks, and there are numerous complexities resulting from the tima which has elapsed, such as mergars of expected to start in about six Mr Volcker said that he felt the banks, the move from paper to com-

methods between banks. Mr Volcker said the role of the

committee was not to match up any money found with names, nor to come up with any settlement. He also emphasised that the remit was to investigate dormant accounts rather than looted money, although there is some overlap.

The scope of the investigation was agreed by the members of the Independent Committee of Eminent Persons, made up of representatives chosen by the Swiss banks and Jewish organisations and chaired by Mr Volcker. One of tha members appointed by the Swiss Bankers Association, Dr Alain Hirsch, resigned yesterday, and was replaced by Prof René Rhinow, a lawyer and politician

EUROPEAN NEWS DIGEST

# Romania gets new premier

The centre-right victors in this month's Romanian elections yesterday nominated Mr Victor Ciorhea, mayor of Bucharest and a and former trade union leader, as prime minister.

Mr Clorbea, a 42-year-old lawyer, is a protege of Mr Emil Constantinescu, the Democratic Convention's leader, who was yesterday officially declared winner of Sunday's run-off for the presidency. Final results gave him 54.4 per cent of the vote, nearly nine points ahead of Mr lon lliescu, the former Communist who had ruled Romania since the overthrow of the regime of Nicolai Ceausescu in

1989. Turnout was very high at 77 per cent. Mr Ciorbea was elected mayor in June ahead of Mr Ilie Nastase, the former tennis star, and has quickly established a reputation as a competent administrator. Like Mr Constantinescu, he is a former Communist who only recently joined the centre-right Peasants party, the Convention's mainstay.

The Convention, which also includes liberals, ecologists and civic groups was set up after Mr Ceausescu's overthrow as the main opposition to Mr Iliescu's party of ex-Communists. It won local elections in 1992 and this year defeated the ex-Communists at the national level for the first time in November 3's parliamentary election. it has since signed a coalition pact with Mr Petre Roman's pro-reform Social Democratic Virginia Morsh, Bucharest

### Palestinian hijacker sentenced

A German court sentenced a Palestinian woman to 12 years in jail on Tuesday for her part in the 1977 hijacking of a Lufthansa passenger jet to Somalia and the murder of its pilot. Ms Souhaila Andrawes, 43, is the only survivor of four Palestinians who hijacked the aircraft to back demands by German Red Army Faction guerrillas for the release of 11 of its members from jail.

Ms Andrawes had already been convicted in Somalia and sentenced to 20 years in jail, but was released after a year and went home to Beirut. She moved to Norway in 1991 and was extradited to Germany four years later. She will be credited with almost four years sha has already spent in custody and, after expressing regret for her actions, stands a chance of being released before her full term. Within hours of the ending of the bijack by

# Reuter, Homburg

West German commandos, three jailed members of the

RAF committed suicide in their cells in Germany, One

was Andreas Baader, founding member of the

Poland thinks again on Lot Poland, which has been promising progress on privatising Lot, the national airline, since 1991 is to open a new tender for a privatisation adviser, Mr Boguslaw

Liberadzki, the transport minister has said. Tha previous tender ended in tears last summer when all six bids from investment banks such as Merrill Lynch, Kleinwort Benson and BZW, were turned down on the grounds that the government had failed to budget for the

level of the fees quoted by the bidders. Mr Liberadzki said that he would consider renewed offers from them but only if they kept their fees for the sale of up to 49 per cent of the airline at below \$1m. Mr Liberadzki says the tender will be completed by the middle of next year when the sale of the equity can proceed. Lot is reporting a 10 per cent increase this year in passengers carried on its European and trans Atlantic

The company, which owns 15 Boeing 737s and 767s, last month ordered two more 737s from Boeing and plans to purchase eight more by 2002. Last year the company reported a \$2m net profit, while preliminary results for the first eight months of this year give a \$15m net

### **EU says No to Saint-Gobain**

Saint-Gobain, the French glass company, said yesterday that a decision by the European Commission to block the proposed merger of its silicon carbide operations with Wacker Chemie, the German chemical company, and Nom, the Dutch investment company, would not affect the group's overall shape.

The company said it was an interesting project "but not a strategic ona". It was responding to reports that the competition authorities in Brussels intend to block the planned merger on the grounds that it would create a dominant position in the market for silicon carbide. The relatively rare step of blocking a merger would have to be approved by the full Commission. Emma Tucker, Brussels

### Flatulent cows under fire

Flatulent sheep and cows and their decomposing manure account for 10m tonnes, or nearly half, of the EU's annual emissions of methane, a gas second only to carbon dioxide (CO<sub>2</sub>) for its effect on global climate change.

Tha revelation is contained in a strategy paper adopted by the European Commission yesterday, which includes policy ideas to cut EU methane emissions hy 41 per cent of 1990 levels hy 2010. Under existing policies, emissions are supposed to drop by 14.3 per cent of 1990 levels during the same period.

United Nations climate scientists have said greenhouse gases from human actions have a discernible influence on global climate, although opinion is spllt on their exact ffects. While livestock generates 44.7 per cent of the EU's methane emissions, according to 1990 figures, waste accounts for 31.5 per cent, with a further 23 per cent coming from energy-related activities such as coal mining and gas production and distribution. Reuter, Brussels

### Croatia may sell telecoms

Croatia may sell up to 25 per cent of the state telecom monopoly HPT to private investors to raise up to \$1bn to rebuild the Danube town of Vukovar, almost totally destroyed in tha war with the Serbs.

Mr Ivan Penic, privatisation minister, declined to provide a precise timetabla bot said a high-level political decision hed been made to go ahead with privatising parts of larger state-owned enterprises and utilities. including the postal service and the telecommunications

Reuter, Zagreb

### **ECONOMIC WATCH**

# German vehicle output up

German vehicle output in October totalled 430,100 units. up 13 per cent from a year earlier, tha VDA motor industry association said. Car production in the month climbed 12 per cent to 402,500 units, while commercial vehicle output rose 23 per cent to 27,600 units. The sharp rise in the latter was largely due to the extremely low level of production of trucks of up to six tonnes in the same month a year ago, the association said. New car registrations in the month rose by 7 per cent

from a year earlier to a provisional 286,000 units but was slightly lower than in September in seasonally adjusted

■ Registered unemployment in the Netherlands fell to a seasonally unadjusted 438,000, or 6.6 per cent of the workforce, in the three months to October, tha central statistics bureau said. This compares with 450,000, or 6.8 per cent, a year earlier.

Switzerland's seasonally adjusted trade surplus widened to SFr271m (\$212m) in October, against a revised SFr218m in September, the federal customs office said.

a Stoo." ...

**BUDGET FOR 1997** 

# Greece acts to keep on Emu track

Greece's economy minister. Mr Yannos Papantoniou, yesterday outlined 1997 budget proposals intended to keep the country's Maastricht convergence programme on track, as well as providing for higher wages and increased social spend-

Mr Papantoniou said the general budget deficit would fall next year from 7.6 per cent to 4.2 per cent of gross domestic product. This would open the way for Greece to achieve the European monetary union crite-rion – of budget deficits not ling 3 per cent of GDP in 1998, one year later than

would slow to 4.5 per cent in 1997 from about 8 per cent markets

The budget announcements followed angry debate in the governing Panhellenic Socialist Movement over the introduction of new taxes and tighter controls on public spending.

Hard-line socialists object to proposed structural reforms, which include a freeze on public-sector hiring and budget capping for all state-controlled organisa-

The budget will be presented to parliament at the end of this month and is due to be approved before Christ-

gain on [8]

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ake fit.

Analysts said the inflation and deficit targets would be hard to reach, given that public sector wages are set to rise 8 per cent next year and government expenditure by 6.2 per cent.

Mr Papantoniou said the deficit would be achieved ment revenue."

Belgian deputy premier faces inquiry

The Belgian parliament yesterday set up a special committee of inquiry into allegations that Mr Elio di Rupo, deputy prime minister, had been involved in paedophile activities.

The 11-member committee must decide whether there is case to answer concerning the Francophone Socialist minister, after being pres-ented with a dossier yesterday by the Brussels public

If so, it can recommend parliamant lifts Mr di Rupo's ministerial immunity from prosecution and sends him for trial by Belgium'e

Mr di Rupo continued to insist yesterday on his innocence of the allegations against him, which first surfaced in newspapers in Flanders. Belgippi'e Dutch-speakElio di Rupo answers journalists' questions in Brussels yesterday

He said be was the victim of a "new McCarthyism" and the inquiry would clear his

"I repeat yet again that I have never been involved, in any way, in paedophilia," Mr di Rupo told Belgian television. "What is happening to me is political machination." Belgium is still in shock after the arrest in August of Mr Marc Dutroux in connection with the abuse and kill-

ing of four girls. This was followed by fur-

police and judicial authori-

Although there is no sugstion of a link between the Dutroux case and the allega-tions against Mr di Rupo, the latest inquiry comes at a time when public feeling over the problem of paedo-philia is running high, and many Belgians have lost faith in their legal and politi-

cal system More than 300,000 Belgians marched through Brussels last month to protest over

If the parliamentary com-mittee recommended Mr di Rupo should stand trial, Belgian MPs suggested yester-day he would be forced to resign. That could threaten the survival of the finely balanced four party coalition government headed by Mr Jean-Luc Dehaene.

The regional parliament of Wallonia, Belgium's Frenchspeaking half, also set up a committee to investigate similar charges against Mr Jean-Pierre Grafé, regional higher education minister. Mr Grafe denies the charges.

# Cash run on Bulgaria bank

Thousands of Bulgarians banks and state companie besieged branches of the which has sent the national State Savings Bank yesterday, fearing they will loss their savings, AP reports from Sofia. The panic folhas warned parliament that lowed an official's announcement last Friday that the bank had used depositors' savings to finance the gov-ernment's gigantic debts, and a warning that the bank might not be able to return

the money. Customers lined up for a second day yesterday outside the bank's branches. The bank was paving a maximum of 200,000 lev (\$738) per person. People were exchanging the cash on the spot for US dollars or German marks. On Monday, depositors collected some 4bn lev in total, bank officials said.

The run on the bank was the latest sign of crisis in the Bulgarian economy. The lev is falling fast against the dollar, and consumer inflation is running at close to 200 per cent annually

The International Monetary Fund has advised establishment of a curreocy board as a last-ditch effort to curb

under a currency board, her bank would be unable to repay people's deposits if the government failed to repay its loan in good time.

currency into a tailspin.

State Savings Bank's gov

ernor Ms Bistra Dimitrova

Aggregate foreign and domestic debt amounts to \$12.3bn - outstripping the country's gross domestic product by one-fourth. Its foreign currency reserves have fallen to \$540m.

Ms Dimitrova said 70 per cent of the bank portfolio was in treasury bills it received from the government in return for the loans. She also said the State Savings Bank held 17 per cent of its portfolio in commercial banks, half of which are under bankruptcy proceedings.

Socialist premier Zhan Videnov has warned that hyperinflation and default on foreign debt are imminot introduced. The IMF is linking the currency board implementation to resumption of lending to Bulgaria public financing of insolvent

# ther arrests of an alleged mishandling of the Dutroux affair, and to call for constipaedophile ring, and mishan-Put the world



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**WWCA** 

By Kerin Hope in Athens

through a projected revenue increase of 15.6 per cent and "by curbing waste in the public sector through better management of resources". Part of the projected revenue increase will come from higher growth, estimated at 3.3 per cent of GDP against 26 per cent this year, but the government has been forced to abandon promises that no new taxes would be

introduced. New tax on interest from government bonds hits its partners, he said.
He forecast that inflation capital

> Mr Papantoniou stresse that new taxes on property and a move to abolish more than 250 categories of allowances for taxpayers were directed at high income-

But the decision to tax interest on government bonds and interbank deposits caused turmoil yesterday on Greece's capital markets.

Mr Papantoniou announced that from January interest on bonds would be taxed at 7.5 per cent, half the rate for income on savings denosits, but refused to give details of the new tax on

One banker said: "Greek banks are already discriminated against by special taxes on their activities, and this move implies they are being squeezed as an easy proposed cut in the budget target for adding to govern-

# Sour grapes over Swedish alcohol laws

State retail monopoly is being challenged in European court

By Greg McIvor

he European Court yesterday began hearing evidence in a case which, if successful, would deliver a mortal blow to Sweden's state retail alcohol monopoly. Systembolaget. Mr Harry Franzen, a Swed-

ish grocer, is claiming that Systembolaget's sole right to sell all drinks stronger than light beer contravenes European law by obstructing the free flow of goods inside the European Union. The case was referred to

the court in Luxembourg by a Swedish district court following Mr Franzen's prosecution for selling wine. The alleged offence occurred on January 1, 1995 - the day Sweden joined the EU.

Mr Franzen became a national celebrity after inviting the media to record the

Should the Swedieh authorities lose, it will have profound repercussions not just for Systembolaget but for Alko, the Finnish state retail monopoly. Both were granted exemptions from anti-monopoly rules when the countries joined the EU but would face closure in the face of a contrary ruling by the European Court.

Mr Franzen's lawyers contend that Systembolaget, as a monopoly, is contrary to the Treaty of Rome and discriminates against producers

and suppliers. His legal costs are being paid by the Swedish Food Retail Association, representing supermarket and grocery chains. It claims the alcohol monopoly distorts local shopping patterns by benefiting larger towns, where Systembolaget outlets are usually located.

The Swedish government is being backed by Finland and Norway. An adverse ruling would affect Norway's alcohol monopoly through its membership of the European Economic Area.

The trio are relying for support on the European



grocer Harry Swedish Franzen: unhappy with tough Swedish alcohol rules

Commission, which has previously ruled that Systemboleget is non discriminatory and fully complies with competition laws

They are likely to argue that abolition of the state monopolles would lead to serious health problems in countries with historically high liquor consumption.

Systembolaget, which aims to limit alcohol consumption by reducing availability, is strongly supported by Sweden's main political parties on health and social grounds.

Stockholm's determination to maintain the status quo was clear in a recent threat to take the Commission to the European Court over its proposal to phase out the Nordic countries' restrictions on personal alcohol allowances for travellers.

But opinion polls sugge around 60 per cent of Swedes would like to buy alcohol more freely.

Mr Franzen suggested pro-European sentiment in the EU's most eurosceptic member state would rise 10 per cent if he won his case. The court's judgment is expected

in February.

INTERNATIONAL NEWS DIGEST

# **US** vetoes **Boutros Ghali**

The US yesterday carried out its threat to veto the reappointment of Mr Boutros Boutros Ghali as secretary-general of the United Nations, precipitating a leadership crisis that may take weeks to resolve.

Ms Madeleine Albright, the US delegate, cast the only negative vote. The ballot was conducted in secret, but Mr James Ruhin, her spokesman, confirmed the veto, telling reporters: "The event occurred and there were no

Delegates said Britain, France, China and Russia, the other permanent members with veto power, voted with the 10 elected states to nominate Mr Boutros Ghali for re-election by the General Assembly.

Ms Sylvana Foa, his spokeswoman who has been an outspoken defender, went on to criticise what she said was "ohviously not a democratic process". A vote of 14-1 would be "rather conclusive" in any democracy, she

The US has said it is prepared to consider another African, but Mr Boutros Ghali must step down at the end of the year because he has lost the confidence of the Clinton administration and Congress

Theoretically the General Assembly could invoke a manoeuvre tried when the first secretary-general, Norway's Trygve Lie, was vetoed by the Soviet Union reappointing Mr Boutros Ghali without the formality of a Security Council nomination. But this would be highly irregular. Moreover, diplomats said, it would be a recipe for disaster. Congress then would probably refuse to pay US arrears totalling about \$1hn and the administration's

support for the UN could well evaporate.
Following yesterday's veto, Security Council members went into further private consultations on how to tackle

They said the selection of a successor to lead the UN into the 21st century, taking office on January 1, was likely to become a lengthy and possibly hitter Michael Littlejohns, New York

### Africa investment fund set up

The first investment fund to give Africans an opportunity to invest in their own economy is being launched in the

Regent Pacific. the aggressive Hong Kong-based fund management group, bas created a \$50m fund that will, after its primary listing in Ireland, have secondary listings in Kenya and Botswana.

It is being launched with the help of Standard Bank which has an established presence in the continent. Mr Jan Perry, Standard's emerging markets manager, said; "The fund will he the first foreign registered company listed in Kenya and Botswana and the first to give investors there exposure to other African

CORRECTION

### Israeli broadcasting

An FT report on November 7 said that the Israeli Broadcasting Authority was state run. The authority is a public services institution which has an independent hoard. No politician, including the prime minister, has the authority to approve or cancel programmes.

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Yuri Milov, a deputy head of the Russian Space Agency. laments failure of its Mars mission at a recent conference AP

The cost would be less than half that of the original

# Scientists may resurrect failed Cluster mission

By Clive Cookson,

European scientists meet in Paris next week to decida whether to resurrect the £430m (\$718m) Cluster space mission, which was lost when the Ariane 5 launcher exploded on its maiden flight in June.

The European Space Agency's science programme com-mittee will consider whether tn go ahead with an exact duplicate of the original misston: to send a small flotilla of four identical spacecraft to study the interaction of the "solar wind" with the

ESA estimates that Cluster II, as it would be called, would cost £195m - less than half as much as the original version - because all the expensive design and development work has already

tific teams are still in place," particles, streaming away a group of UK space scientists, who provided three of the 11 Cluster instruments. told a conference in London yesterday. "Unless the recovery programme is initiated now, the teams will disperse and the opportunity to achieve a world class scien-

'Unless the programme is initiated now, the teams will disperse'

tific first from the investment already made will be

The Cluster craft would orbit the earth in a tetrahedral formation, providing the first three-dimensional been done. ohservations of the solar me industrial and scien-wind. Electrically charged

from the sun at 2m miles per hour, have a profound effect on the earth, its atmosphere and its magnetic field. Their effects range from the aurnra borealis (northern lights) to magnetic storms that disrupt radio communi-

Yesterday's meeting was that it would be impossible overshadowed by the loss of to find new funds for the another unmanned space mission. Russia's \$300m Mars 96, which crashed into the Pacific Ocean on Monday carrying several instruments from west European researchers.

But Professor David Southwood of Imperial College, London, denied that this would make European politicians less likely to fund space science in general and Cluster II in particular.

"Politicians know that we have to stay in the space game, for both scientific and industrial reasons," he said.

programme makes it more important that Europe secures its own space activi-

In the immediate after. math of the Ariane 5 disaster - caused hy a computer fant - scientists who had lost up to 10 years' work assumed that it would be impossible

Scientific missions are not normally insured.

But ESA quickly said it. would pay for a single Cluster craft called Phoenix to be huilt from spare parts left over from the first mission. so as to keep the teams together, and would support studies on the cost of rehuilding three more craft to repeat the whole thing.

if Cluster II is approved. the four craft will be launched in 2000. Whether they are entrusted again to

# Rwanda's hard line over refugees adds to west's indecision on military intervention

By Michela Wrong in Kigali, George Parker in London and Gerard Baker in Washington

The plan to send a 10,000-strong multinational force to east Zaire came under strong attack yesterday from the Rwandan government amid continued confusion about its role within the ranks of contri-

buting countries.
The US and Britain both substantially reduced their commitment yesterday, but even a reduced international intervention faces severe difficulties.

Rwandan foreign minister, insisted that the vast major-

must be sent in by April 30, 1997. Further information

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region had returned and refused point blank to co-operate with an incoming

Challenging claims by the UN High Commissioner for Refugees (UNHCR) that probably less than half the exiled refugee population was involved in a weekend influx from north Kivu, the minister said Kigali was convinced most were now on Rwandan soil

"The refugees have returned, you saw them come back, so the mission is no longer necessary. That is our message to the international community," he told Mr Anastase Gasana, the journalists.

"The whoie mission has become null and void," he ity of Hutu refugees in the sald, adding that Kigali

wanted the UN secretarygeneral to recommend its cancellation. Funds pledged for the force should be reallocated to help refugees set-

Mr Gasana made it clear that if the nations who had planned to contribute to the Canadian-led force decided to authorise an intervention. Rwanda would regard it as a hostile act and would not allow them to use its airport, a key transit point for any incoming troops,

Coming just two days before contributor countries were due to meet in Shittgart to review military intervention. Rwanda's hlunt rejection is a serious setback to what diplomats acknowledge has been a badly co-ordinated initiative.

Since last weekend's exo-dus from Goma, several western and African nations have expressed strong reservations over the force and sharply conflicting signals emanating from key parties

over its usefulness and pre-

cise role.

British defence chiefs yesterday appeared increasingly cautious about committing troops to the region, after a 20-strong military reconnaissance team reported there

situation. This is clearly not the time to rush in - we should keep our powder dry," said one senior defence source.

The military team, which returned to Britain yesterday, was unable to examine camps around Bukavu in eastern Zaire - the area where at least 1,000 UK troops were likely to be posted. Britain is expected to send a spy aircraft to photograph the area today.

Mr William Perry, US defence secretary, yesterday said the return of refugees over the weekend was a "very positive development" which had forced a change

The US would not now send any combat troops to help relief efforts, and would instead send less than 1,000 troops in supporting and

iogistical roles. Last week interpretation of last weekofficials had said the US presence would number about 1,000 combat troops, backed hy over 3,000 auxiliary soldiers.

Mr Jacques Chirac, the French president and intervention's most enthusiastic advocate, insisted in Tokyo yesterday that it should go ahead to secure east Zaire's airfields and protect food

But in Kinshasa, Mr Aldo Ajello, the European Union envoy, fuelled regional suspicions of a hidden plan to shore up Zairean President Mohutu Sese Seko hy saving the priority was to enable Kinshasa to "recover total sovereignty".

Mr Gasana told journalists that Major Paul Kagame, Rwanda's military strongman, had spelled out his country's position to Gen. Maurice Barril, Canadian commander of the planned force, before he left Kigali yesterday following a oneday reconnaissance mission. The Rwanda government's

end's mass exodus from north Kivu clashes directly with the version presented by the UN and humanitarian organisations, which have always estimated the number of refugees in the region at over 1m.

d.Tr.

They say the estimated 500,000 refugees who poured across the border are a fraction of the refugee population, and while the problem in the north appears solved, an intervention is still des-

perately needed in the south. Rwanda's antagonistic stance, apparently prompted by the international commumity's refusal to tackle the key issue of disarming the hardliners who once controlled the refugee camps, means any incoming force would prohably have to base

its operations in Zaire itself. .If it attempted to fly\_into the regional capitals of Bukavu or Goma, in rebel control it could well encounter flerce resistance from a guerrilla movement that takes it lead from Kigali.

# Obscure text masks South Africa's gaping dilemma

Roger Matthews on how President Mandela's ANC is trying to reconcile its ideological past with today's global reality

entertain the notion of voluntarism with regard to economic questions, according to which the concept takes hold that the subjective can assume ascendancy and preponderance oper the objective in violation of the laws of motion governing the objectipe sphere."



immediately ohvious, hut provides some flavour of a docu-

ANC ment that should be required reading for anyone of the South African rand next year, and the performance of the economy over

a rather longer period.
"The State and Social Transformation", a discussion paper on economic policy being circulated to the national executive of the ruling African National Congress, sets the scene for a critical stage in South Africa's most important

Parts of the document may be inaccessible to those without a Marxist background, hut it also provides lessons for others who have progressed no further. "Private owners are driven by the requirement continuously to reproduce and increase the volume of capital in their hands," it asserts. "They do this through the generation of profit which is a fundamental coodition for the existence of capital."

Better than any recent ANC document, or ministerial speech, it reveals the anguish within the alliance

"The democratic movement socialist ideals can resist the schools, houses and clinics, ment. The point is that once realities of the global market. In particular it offers insights to the tough decisions facing Mr Trevor Manuel, the finance minister, in drawing up the hudget to be

presented in March. Mr Manuel has staked his reputation on introdocing a hudget that will cut the fiscal deficit from this year's target of 5.1 per cent of gross domestic product to 4 per cent. Tha target is one of several intermediate steps aimed at achieving an overall growth rate of 6 per cent by 2000 and the creation of

400,000 jobs a year. The ANC has no problems with the goals. It is how to get there which creates the tensions within the organisation. The unions, the ANC's most important ally, have dismissed the government's policies as a recipe for disaster. And those divisions were understood by a sceptical outside world, in part reflected by the nearly 30 per cent depreciation of the rand against the dollar this year.

The document's ideologithe guidance of Mr Thabo Mbeki, the deputy president, are chronological in their approach, thereby seeking an initial unanimity. Apartheld "infected the white population with pernicious ideas of racial superiority", it provided improductive jobs for tha (white) boys, it distorted the hudget, and led to a sustained fall in capital expendiexpenditure, and a huge increase in total government

At which point the ianguage becomes simple, clear, and presumably drafted by those opposed to what the document describes as the "ultra left". The cost of ser- importance of the creation of

in interest rates and inflation "which impacts most negatively on the poorest". And, returning the unions' invective, the authors declare that "to borrow to finance consumption expen-diture is, in the end, a recipe

for disaster". So where to cut, without alienating those who view the public service as a tool of hlack advancement, or hy succumbing to "the liberal concept of less government,

Against the dollar (R per S)

which is aimed specifically at weakening the democratic state"? The answer is apartheid, or what parts of its machinery remain. In particular the document points to the "additional layer of the state administration put in place to buy more allies for the apartheld regime". Whoever they are. March is ture, greater recurrent unlikely to be a pleasant month. Nor will it be for those

demanding the government must spend a lot more on fighting crime. Calls for "more police, less crime" come from people "who have oot understood the central over the extent to which vicing deht means fewer a new state", says tha docu-

the government's plans for better police training and ment are implemented, this will mean fewer officers are needed and less state epend-

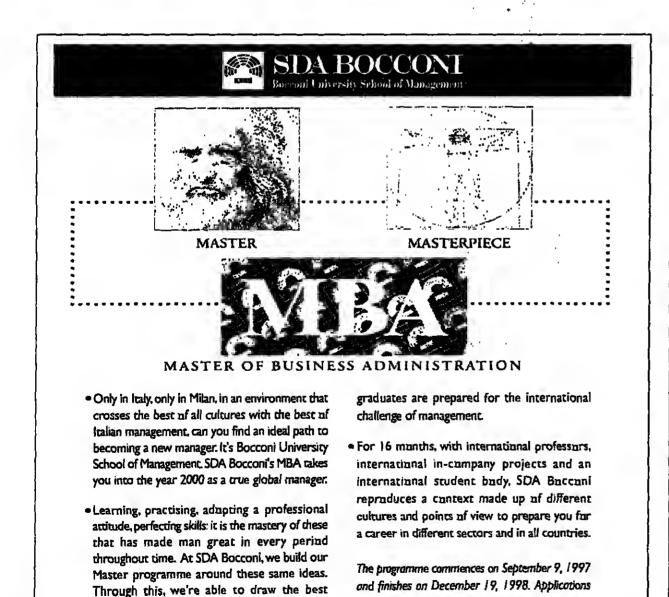
But the real crunch for ANC members is the extent to which their new-found freedom is compromised by the disciplines of the global economy. The document rejects "the false view of s world dominated hy the impact of the free market, which serves as a means to expand the predator space of the most powerful sections

of capital". However, it accepts "that the subjective intervention in social development must take into account the reality that the possibility to intervene successfully is determined by the extent to which there is appreciation of the regularities which govern social behaviour".

The compromise reached by the authors is that "the destabilising theoretical and practical reality, and the enemy of dogmatic certainty. is that social transformers are neither slaves nor free agents. They are both slaves and free agents".

And as alaves, the document concludes, they have to understand the impact of taxation, public spending, hudget deficits, monetary policy and exchange rates. More than that, they must resist the conclusion that South Africa can insulate itself internationally, or be sustained by "a world of anti-apartheid campaigners".

If that argument carries the day, the prospects of Mr Manuel hitting his budget target, and securing a more stable rand, should look con-



# to benefit from reform of social security system

By Raymond Colitt

second week of talks began yesterday between the government, labour and employers to reform Venezuela's moribund social security system and its unwieldy worker

"We've agreed on an agenda in general terms and think the talks are pointing in the right direction," said Mr Aurelio Concheso. vice-president of Fedecamaras, the commercial and industrial federation.

"These talks could be a sign that the government is taking long overdue action. The situation has been harming business and labour says Mr Rolando Diaz, a labour expert at the Latin American Research Institute (ILDIS) in Caracas.

However, optimism among perticipents at the talks was marred yesterday as union leaders claimed that some 1.3m civil servants began a 48-hour strike to demand overdue wage bonuses.

Venezuelan workers have seen their real income drop to its 1968 level but are still clinging on to a list of benefits introduced during the oil boom, ranging from the right to cold drinking water on the job to a pay bonus on termineting employment. According to government estimates, worker benefits are virtually double the cost of salaries.

Most of these compensations are retroactively edjusted to a worker'e base or take-home pay, meaning inflation-driven salary adjustments would send a company's total personnel costs sky-rocketing. As a result, the government in recent years has practically frozen salaries, while increasing bonuses. The minimum monthly income is currently the equivalent of \$112, of which only a third is

take-home pay. "It's been an ideological battle that has led us to

César Olarte, former head of the CTV, the country's lebour union federation, "and nobody has had the courage to tackle this deli-

cate balance of powers."

He says workers have been unwilling to give ground on benefits, especially aeverance pay, because these are seen as providing a type of social security insurance in light of inadequate pension and health funds. For many, he says, receiving a pay bonus after 20 years of employment is the only way

to save any money. An apparent breakthrough came earlier this month when President Rafael Caldera (who during his first presidency from 1969 to 1973 introduced much of today's labour code) gave in to CTV demands of linking any reform of worker benefits to an overhaul of the country's social security system.

"Now the conditions of reaching at least a working agreement are good," says Mr Jose Antonio Gil, polister and political analyst. But he warns that putting the entire system on the table into a Pandora'a box for the

Other observers say pension plans will be the focus of talks on social security reform. They say Mr Caldera's assurance to salvage the deficient state Social Security Institute (IVSS) has made the CTV more receptive to industry and government proposals introducing private pension funds as an alternative.

Some say the CTV has even begun to see potential benefits in such funds. "After talking to Chilean unions, which do quite well running their own funds. they actually appear keen on the idea," says Mr Diaz.

This is the ninth ettempt in recent years to unravel the country's tangled web of social security and labour policies, spun by each con-

# Venezuela seeks Dream of port kickstarts Bolivian soyabean boom

nightclubs throb until dawn with Brazilian rhythms. Canadians, Mexicans and Paraguayans belonging to the Mennonite Christian sect - their wives in ankle-length skirts and broad-brimmed hats - drive around sedately in ponytraps. Japanese farmers eteer their tractors over huge flat fields. In town. Indian women tend tradi-

tional market stalls. This cosmopolitan and permanently bustling place is Santa Cruz, Bolivia's fastestgrowing region.

The departmental capital, also called Santa Cruz, is now larger than La Paz itself - if La Paz's satellite city of El Alto is excluded. It has expanded from the small frontier town of 100,000 inhabitants 30 years ago to 850,000 today. "It's the engine that's driving Bolivia's economy today," says Mr Luis Fernando Terrazas, president of the local chamber of industry and commerce, Cainco.

Santa Cruz hopes to put its name more visibly on the map next month when it hosts up to 34 presidents

n the tropical heat, from the two Americas in an and pushing steadily east. Paraguay-Parana river into a nightclubs throb until environmental summit. wards towards the Brazilian South American Mississippienvironmental summit. Over the past three border.

decades, the population of Santa Cruz department has grown at an average 7 per cent a year to around 1.5m. Although they represent only 22.5 per cent of Bolivia's inbabitants, crucefios last year produced 31.9 per cent of the country's GDP, 1995 exports. Around a third of the potentially rich 2m hectares their average annual income is \$1,230, 30 per cent above

the national average. The department exported \$256.77m last year, mors than double the 1993 figure and almost 55 per cent of all Bolivia's non-traditional exports. Cainco says the department accounts for 81.4 per cent of deposits in the Bolivian banking system, 43 per cent of loans and 40 per cent of national investment.

It is all primarily down to one thing: a boom in the soya crop. Encouraged by a 1986 World Bank document identifying the eastern Bolivian lowlands as prime agricultural land for soybean cultivation, native Bolivians and immigrant farmers looking for cheap, fertile

wards towards the Brazilian

By last year, there were close to 340,000 hectares under soys, with the main 754,000 tonnes, three times 1992 output. Soya and its almost half of Santa Cruz's

have so far been cleared for agriculture. Uncleared land fetches \$200 per hectare today, up from \$40 five years ago, but still unbelievably cheap for Brazilians, who now produce 40 per cent of the soya crop.

Much of the credit for kickstarting today's soyabased economic activity g to a Bolivian who, in 1989 saw his ambition of half a century materialise: a port on the edge of the Paraguay-Parana river, now an international waterway known as the "Hidrovia".

As long ago as the 1930s the young Joaquin Aguirre like many of his countrymen - felt "the anguish of Bolivlands flocked in, clearing the ia's landlocked condition" semi-tropical undergrowth and dreamed of turning the

state backing, Mr Aguirre started constructing his own his personal savings.

Tameugo canal cut which leads directly into the Paraguay river, now moves some 200,000 tonnes a year, the bulk of it soya. Investment

ness has recently signed two for grain, oil and diesel terminals on the Aguirre land. frontiers barely exist and

Most of the buyers at the free zone - and two-thirds of der to enjoy cheap holidays.

Missouri. Disillusioned by leck of

summer crop producing port in 1983 with \$20,000 of Puerto Aguirre, on the

so far totals \$14m. The Aguirre family busi-

joint ventures, one with Car-gill, the trading company, for expansion of soya handling capacity, storage and export; the other with Williams Energy of Oklahoma Around Puerto Aguirre, integration is already a fact.

the shopowners - are Brazilians. Visitors from Campo Grande some 470km away and even São Paulo are coming in ever-increasing numbers to the wetlands and lagoons of the Bolivian bor-



Bustling Santa Cruz is Bolivia's fastest growing region

A few kilometres away at Puerto Suarez, a consortium constructing a bigger and better free zone to compete with the Aguirre family's. Mr Aguirre's dream of turning the Paraguay into the Mississippi is also a step closer to reality. In the past few months efficiency on the

"Hidrovia" is rising, freight costs and round-trip times improvements and night navigation the 45-day trip from Puerto Aguirre to Urushipment facility could be

Sally Bowen

# AMERICAN NEWS DIGEST

# Pope agrees to visit Cuba

Pope John Paul II yesterday accepted an invitation to visit Cuba to crown the long-drawn out reconciliation between President Fidel Castro's markist government and the Roman Catholic church under whose auspices the

Cuban leader was educated. The invitation, probably for next year, was formally delivered to the Pope during an historic 35-minute meeting between the pontiff and Mr Castro in the Vatican library. Mr Castro officially came to Rome to attend the world food summit of the Food and Agriculture Organisation of the United Nations, and the meeting with

the pontiff was only finalised in the last few days.

The closer links between the Vatican and Cuba will provide an important boost to Mr Castro at a time when the island is seeking allies to fight the tightened US embargo as a result of the introduction of the Helms-Burton Act earlier this year. But they will also offer e new potential shield under which Cuba's harassed human rights ectivists can operate. Robert Graham, Rome

### Fall in US housing starts

US housing starts fell by 5.1 per cent in October from a month earlier to their lowest level in more than a year, the Commerce Department said yesterday.

Last month's fall was the second consecutive monthly drop and provides further evidence that the pace of economic expansion has moderated. The seasonally adjusted annual rate of housing starts was 1.366m units, the lowest figure since June 1995. The drop was much sharper than forecast by economists, who had expected an increase following a reduction in mortgage rates last month. But financial markets were mostly encouraged by the statistics, as investors interpreted them as further evidence that overall economic growth is slowing to a sustainable rate.

Treasury bond prices rose slightly in morning trading in New York, with the yield on the 30-year bond falling 0.02 points to 6.43 per cent. Stock prices resumed their upward trend after yesterday's elight fall. At 12.30, the Dow Jones Industrial Average was up 29 to 6,875. The October fall followed a drop of 6.1 per cent in

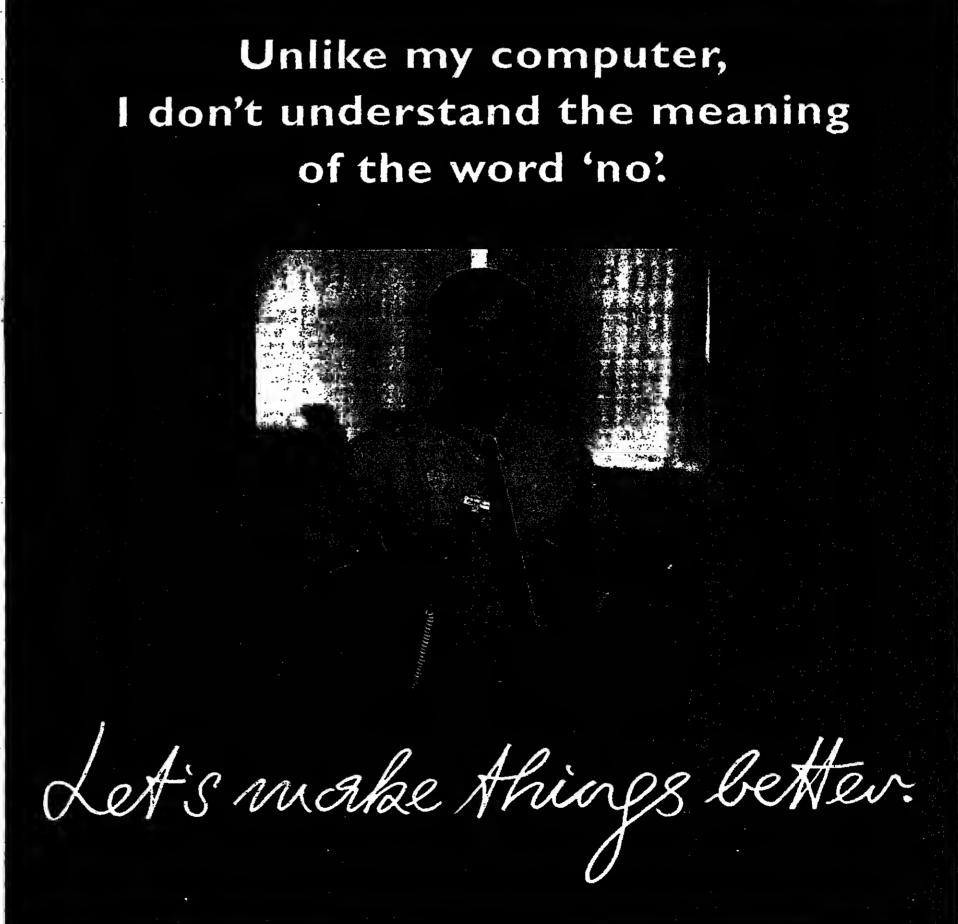
September, revised from an estimate of a 6.0 per cent decline. The biggest fall was in the north-east, where starts fell by 9.3 per cent. Only the western US registered an increase, of 6.5 per cent. Gerard Baker, Washington

### Ecuador in Texaco claim

The Ecuadorian government has decided to back a \$1.5bn claim in the US for environmental and social damage against the US oil company Texaco after a New York court ruled that the class action could not be heard in the US without the backing of the Ecuadorian government. Quito will begin by supporting an appeal against the ruling. The 68 representatives of Ecuadorian indigenous communities and settlers from eastern Ecuador took the case to the US since the Ecuadorian legal system was not equipped for class action cases, Mr Manuel Pallares, an assistant to the prosecution, said.

The action alleges that between 1969 and 1990 Texaco was responsible for deforesting more than 1m hectares, depriving local communities of land, contaminating rivers with oil spills and production waste and the atmosphere

by burning off gas. Ms Paulino Garzon of Accion Ecologica, the Ecuadorian environmental group, said Texaco's 30 largest oil spills alone amounted to more than the Exxon Valdez accident Justine Newsome, Quito





The word 'fallure' isn't part of our vocabulary. And 'can't' is a four letter word we never use.

My name is Werner Hoellerbauer and I'm Chief Technology officer for Philips Speech Processing.

I work in the field of epeech recognition. Our goal is to not just invent something then leave it in the laboratory, but to make it work out in the real world.

Hence the world's first continuous speech recognition system for text creation.

But don't expect us to stop there. One day we will develop an even better system. You have our word on It.



PHILIPS

'The success

of privatisation

in this country

is that we do

account the

take into

social

agenda'

deputy prime ministe

# Beijing and | Malaysian tenders touch a sore point **UK** warned on HK split

By John Ridding in Hong Kong

Mr Tung Chee-hwa, the sblpping tycoon who is poised to hecome Hong Kong's first post-colonial governor, yesterday warned of problems arising from the failure of Britain and China to agree on e legislature to span next July's transfer of

Mr Tung said China's plan to replace the territory's elected legislature was necessary following the lack of agreement on a legisletive "through train" with Britain. But he described the rupture as "really unfortu-nate" and said it created "a very difficult issue".

In bis first speech since winning a majority in last week's preliminary round of an electoral college ballot for the post-colonial governorship, Mr Tung gave an otherwise optimistic assessment of Hong Kong's prospects.

'I am deeply committed to Hong Kong and am confident about the future," be told an eudience at a World Economic Forum conference. He cited the strong growth rate of bank deposits over recent years, a net increase in the population, and the high number of returning migrants as evidence of pub-

lic confidence However, Mr Tung out-lined a position on the legislature which raised the prospect of constitutional and logistical problems before the handover. While Britain and the Hong Kong government are strongly opposed to a provisional legislature, which will replace the present body, and China has accepted that there should not be two legislatures ahead of the handover, the the provisional body would tion committee next month.



need to prepare bills for

implementation. Mr Tung said that laws which had to be enacted immediately should be prop-These laws included amendments to the immigration ordinances, endorsement of a new court of final appeal and bills concerning the use of flags and emblems for post-1997 Hong Kong.

An added complication is presented by the probability that many of the existing members of the legislature will also sit on tha provisional legislature. Mr Tung predicted that more than half of the members on tha existing body would be pres-

ent on its replacement body. The Hong Kong government has refused to assist the provisional body, adding to the logistical problems involved. Pro-democracy politicians also challenge the legality of a provisional legisleture, particularly one that sits in parallel with the

present Legisletive Council. Mr Tung is expected to be appointed as chief executive, as the post-colonial governor will be known, following a ballot by a 400-member selec-

# he trouble with sew-age, says Mr David Chew, tha architect of

Malaysia'e Indah Water privatisation, is that it does not touch people. "After the flush, they don't think about it any more."

This, he says, is the main teason why the privetisation of Malaysia's sewage services from 1993 was unpopular with the public. They had to pay more than before, but benefits were unclear.

Yet the need for better public relations is only one of the rough edges appearing round a privatisation record that still looks second to none in Asia. Critics say that, as the scope of Malaysia's privetisation bas grown, so has the need for a more sophisticated and independent approach to regulation and competition.

In recent years Malaysie has led the field in privatisation of infrastructure facilities such as telecommunicetions, roads, and power. Private sector involvement in development is expected

According to calculations by the University of Malaya. the private sector is expecto provide some M\$68.3bn (US\$27bn), or 78 per cent of total infrastructure spending, under the current five-year plan to tor that controversy is now

most acute. Tenaga, the ever, has coincided with a aemi-privatisad national power ntility, this month rising number of disputes. There have already been hlamed high prices being arguments over the 20 per charged by independant cent rise in tolls for cars power producers for a 36 per using the North-South cent fall in its net profits in

Expressway that came into Mr Anwar Ibrahim, force in September. In telecommunications. finance minister and deputy the government at first prime minister, said recently granted eight licences to prithat the government, which vate operators, then sought to consolidate the number to three, and then confused the market further by backing away from that plan. But it is in the power sec-

still owns 70 per cent of Ten-aga, would not force the private power producers to renegotiate their contracts with the electric utility. But it would ask them to contribute to Tenaga's social costs

through contributions to its rural electrification and training programmes "The success of privatisa-

Number of privatised projects

Malaysian privatisation: continuing apace

tion in this country is that we do take into account the social agenda," be says. Stock markat analysts believe the government may also eventually allow Tenaga to increase its tariffs.

At one level the electricity issue has given rise to some unseemly squabbling between the power producers and Tenaga. Mr Francis Yeoh, managing director of YTL, one of the largest pri-

argues that, at US\$0.06 per kilowatt bour, his price is not high compared with those of other private projects in the region.

At another level the issue raises the question, like that of sewage, of how far consumers are prepared to pay for privatised services

Businessmen like Mr Chew say consumers will pay more readily when they can see the benefits. He quotes as an example the highways that have vastly reduced journey times between Malaysia's major

Others say the governmant's reluctance to allow tariffs on privatised utilities to rise stems more from its fear of inflation. But critics say all these problems would be reduced by the development of a more independent regulatory system. "There's no real objection to privatisation in principle," adds Mr Lim Guan Eng, an opposition member of parliament. "It's just the way it's carried

He blames the single ten der system whereby the government often grants concesalons to privete sector companies to run utilities after exclusive negotiations which are non-transparent. There should be more open

Mr Anwar replies that negotiations on single tender projects are "totally protected and tough". Officials are given full liberty to examine the details. As for more independent regulation, he says: "It's not considered that urgent because prices are lower than in most neighbouring countries, so there is not that much pressure or public outcloser (1)

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cry.' The single tender is not the only system Malaysia uses for privatisation. Businessmen believe it has the advantage of encouraging private sector companies to come up with innovative projects of their own and rewarding those which do.

Thus one company, Ekran was granted the right to huild the Bakun hydro-electric project which involves flooding an area the size of Singapore in the eastern state of Sarawak. But it is proving an uphill struggle for Ekran to raise finance for the Bakun dam.

The single tender system also carries e lot of risks, says one leading broker. It will get Malaysian privatisation e bad name if any of these projects backfire.

Peter Montagnon and James Kynge

# Greenspan applauds Tokyo reforms

By William Dawkins in Tokyo

Alan Greenspen. chairman of the US Federal Reserve, yesterday welcomed Japanese proposals for sweeping financial deregulation, hnt implied that Tokyo should beef up cautious plans to increase central bank independence. His remarks, after two

days of meetings with bankers and finance officials in Tokyo, are the most considered US response yet to Tokyo's plan for a Londonstyle "Big Bang", unveiled

operations.

Prime Minister Ryutaro Hashimoto has committed his government to deregulating stockbroking commissions and abolishing barriers which still exist in the US between banking and

stockbroking, to liberalising asset allocation rules and to opening accounting disclosure more in line with international norms by 2001. being surprised by the hith-

Mr Greenspan admitted erto conservativa Japanese government's new move to financial reform. But he believed it would succeed, in

some quarters. "Things are not a zero sum game. It is bank suhaldiaries undar-changing here and I think not that any particular write corporate bond issues the reason they are changing ness that the underlying financial structure is not, in fact, at a sufficient level of competitiveness to match Tokyo with New York and London as key financial markets," he said,

Western financial markets might "rua tha day" when the Tokyo market becomes more competitive, but in the long term a more efficient Japanese financial system would be to everyone's gain.

advances in Tokyo are at the expense of New York or London or Frankfurt... because there is interaction which creates benefits to all of us," said Mr Greenspan. Greater international use of the yen, one possible reward of Mr Hashimoto's plans, would not, for example, detract from the dollar or the single European currency, be said.

If implemented, Jepan's reform plan would mark a sharp acceleration of financial deregulation. The main

write corporate bond issues since end-1993, and consent from last month, for life and non-life insurers to offer policles in each other's sectors. again through subsidiaries.

Mr Greenspan yesterday applauded a separate plan, proposed by a prime ministerial task force a week ago, to strengthen the Bank of Japan's freedom to set monetary policy, hy anding the government's power to fire the governor. But he recommended that the central bank should, like tha Fed.

# Thai shares rebound after poll

By Ted Bardacke in Bangkok

Thailand's stock market bounced back yesterday as investors assimilated the election victory of General Chavalit Yongchaiyudh.

Shares were up 2.32 per cent after Monday's 5.8 per cent fall, helped by talk of an interest rate cut and a government bail-out of bad property loans. Analysts said the market wes unlikely to see further big change until there was a cabinet line-up. It is hoping for a cabinet of profession-

ally qualified ministers. An announcement will not come for several days, officials of Gen Chavalit's New Aspiration party (NAP) said, as talks "had become delicate". A conflict had developed involving the appointment of Mr Amnuay

respected economic ma from abroad for talks today. World Stock Markets.

# US helps Japan expand its international security role

nese island of Kyushu, Japanese and American soldiers in camouflage and face paint bave been patrolling rugged terrain as part of their largest regular bilat-

air exercises, codenamed "Keen Sword", involved more than 22,000 personnel, roughly ball from each side, and took place throughout the country and in the seas off Japan. American and Japanese officers say they have been among the most successful bilateral man-

The troops were conducting what they described as "bilateral movements against e common enemy". The "common enemy" has been officially and conspicu-

n the remote hills around ously nameless. But one young US Hijudai; in the western Japa officer summed it up: "We all-sup

at the weekend, were the first to take place under a defence agreement between the US and Japan The 14-day joint land, sea and that went into effect last month. The pact, known as the Acquisi tlon and Cross Services Agree-

ment (ACSA), enables the two countries to supply each other defence related goods and services, including weapons. parts. "The US used to provide its own

defence support, and Japan provided its own support. This time, we can cross-service each other for all sorts of things, it makes things much more efficient, added s Jepanese logistics officer.

The arrangement is unremarka- regarded the agreement as a tri- forces in regional contingencies. officer summed it up: "We all sup --ble when compared with joint - umpli for the Defence Agency, one pose it could only be North Korea. defence agreements between other of Japan's junior ministries. The finot the Chinese." The bilateral drills, which ended 'itary training in peacetime; United Nations-sponsored peacekeeping operations; and humani-

> But for the Japane . who are forbidden by their pacifist constitution to enter collective security arrangements, the ACSA is an important step toward expanding the country's international security role.

Previously, even for Japanese troops to provide fuel for US military vehicles in the field was a bureaucretic exercise with approval delayed by the powerful Finance Ministry. Negotiators from both sides ant support role for American pating in integrated joint training,

influence over defence budgets and policies, and is known to have lobbled the Finance Ministry tarian international rescue intensively for the bileteral

In a development that may fur ther the Defence Agency's ambitions to upgrade Japan's international security profile, the Institute for Defence Analysis, a think-tank affiliated to the US Defence Dapartment, suggested last week that Japan should relax its ban on collective defence.

The institute, in a report to the US Council on Foreign Relations, said Japan should prepare to play e combat-

· In the event of conflict on the Korean peninsula, for example, the US would initially require minimum Japanese "rear-area" support, including logistical assistance, the report said. If the conflict intensified, how-

pressure on Japan to move beyond rear-area missions into areas thet might involve combat, and would clearly fall within the category of collective defence." Last week at the Japanese army's facilities in Hijudai, American and Japanese officers noted

that joint operations heve been much smoother since the agree-

The Japanese cited constitutional constraints to avoid particitwo forces maintained separate command channels, and mainly conducted parallel drills throughout Keen Sword. "This is really our first chance

even with its close US ally. So the

to utilise the actual agreement, and it will taka more exercises to Viravan as finance minister ever, "there would be increasing really get a feel for how it [the and deputy prime minister ACSA pact1 will work out." said | overseeing all econ Lt Col Mark Weldron, head of foreign affairs ministries, exercises for the US forces in they said.

The broader aim, however - to "refine and improve bilateral supporting Gen Chavalit, operations and promote tactical said hefore the poll be inter-operability," as one Ameri- would not join Gen Chavalcan officer put it - brought the it's government unless able two sides as close as they could to play a part choosing key come to integrated planning and ministers. He is due back

# Gwen Robinson Page 34

### **CONTRACTS & TENDERS**

### **PREOUALIFICATION** ANNOUNCEMENT

1. EuRoPol GAZ S.A., Transit Gas Pipeline System, 04-028 Warsaw, Poland, Aleja Stanów Zjednoczonych 61 kindly invites all the companies interested in undertaking a "turnkey" capital investment project entitled Construction of Włodawek Compressor Station, to participate in our prequalification

2. Włocławek Compressor Station is located on the route of the Polish section

of the Yamal-Western Europe transit gas pipeline system. The scope of this "turnkey" contract shall include:

- 1. Design and other engineering work.
- II. Production/acquisition and supply of:
- 1 compressor unit 16 MW, with piping - 2 compressor units, 25 MW each, with piping
- gas refrigeration systems mounted in one block with the above units filter system

all the remaining equipment and materials needed for the adequate operation of compressor and measuring stations.

III. Assembly of technological equipment and construction of facilities.

reduction-measuring station

IV. Commissioning and start-up. To qualify, a candidate needs to meet the following requirements:

- annual sales at the level of at least 100 million PLN;

- during the last three years, successful accomplishment as a General Contractor of at least one investment project similar to the project

the Project Manager needs to have at least 10 years experience in conducting works of similar nature and size, of which at least five years in a managerial position.

4. The interested companies may purchase the Prequalification Form at EuRoPol GAZ S.A. headquarters: Warsaw, Poland, Aleja Stanów Zjednoczonych 61, room 302, from 8 am to 4 pm.

The cost of a Prequalification Form is 1000 PLN plus VAT.

For further information please call the following number: (4822) 10-94-51

Completed Forms should be submitted by December 16, 1996.

### ASIA-PACIFIC NEWS DIGEST

# Japanese official quits over 'bribes'

A senior Japanese bureaucrat resigned yesterday in ewidening series of scandals that has tainted the country's hureaucratic elite. Mr Nobuharu Okamitsu, vice-ministe of health and welfare, resigned after being accus accepting more than Y60m (\$540,000) in cash and gifts, including a new car and golf club membership from a nursing home developer. Mr Okamitsu, 57, allegedly took the bribes between 1992 and 1994 in exchange for arranging billions of yen in public subsidies to the developer. The developer, Mr Hiroshi Koyama, and a former health ministry official also eccused of accepting

bribes were arrested et dawn yesterday. This is the second scandal et the health and welfare ministry this year. Mr Okamitsu, who rose rapidly through the ranks, was eppointed to his post in July to help restore the ministry's credibility following revelations of the ministry's role in tha distribution of HIV-contaminated blood products. Given Robinson, Tokyo

# Money supply grows faster

Japanese money supply grew slightly faster last month, supporting the Bank of Japan's view that the economy is gently recovering. The most widely followed gauge, M2 cash in circulation plus demand and time deposits - and certificates of deposit grew by 3.7 per cent in October, from the same month last year, slightly higher than most economists were expecting. That compares with revised 3.5 per cent growth in September.

The narrower measure, M1, consisting of cash in circulation and demand deposits, grew by 11.5 per cent, a slowdown on the revised 12.2 per cent increase recorded in September. M1 has grown much faster than the broader gauge since interest rates fell in September last year, because many people shifted money from low yielding time deposits - which make up well over half of M2 - into demand deposits.

### Court rejects Bhutto petition

Pakistan's Supreme Court yesterday sent back ousted prime minister Benazir Bhutto'e petition against ber sacking, saying it contained "objectionable and scandalous portions", court sources said. Mr Aitzaz Ahsan, Ms Bhutto's lawyer, said he was surprised. He filed the petition to challenge her dismissal by President Faroog Leghari on November 5 on charges of corruption and misrule. The petition was critical of Mr Leghari for dismissing his former patron and dissolving the National Agencies, Islamabaa

### **CONTRACTS & TENDERS**

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EuRoPol GAZ S.A., Transit Gas Pipeline System, 04-028 Warsaw, Poland, Aleja Stanów Zjednoczonych 61 kindly invites all the companies interested in undertaking a "turnkey" capital investment project entitled Construction of Kondratki Compressor and Measuring Stations, to participate in our prequalification procedure.

Kondratki Compressor and Measuring Stations are located on the route of the Polish section of the Yamal-Western Europe transit gas pipeline system. The scope of this "turnkey" contract shall include:

1. Design and other engineering work. II. Production/acquisition and supply of:

- 1 compressor unit 16 MW, with piping

3 compressor units, 25 MW each, with piping

gas refrigeration systems mounted in one block with the above units filter and gauge systems

all the remaining equipment and materials needed for the adequate

operation of compressor and measuring stations. III. Assembly of technological equipment and construction of facilities.

IV. Commissioning and start-up.

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- during the last three years, successful accomplishment as a General Contractor of at least one investment project similar to the project

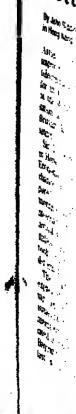
- the Project Manager needs to have at least 10 years experience in conducting works of similar nature and size, of which at least five years in a managerial position.

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# trade moves closer to US, says

Canada has benefited from strong economic growth in the US in the past couple of years, but growing dependence on its giant southern neighbour has increased Canada's voluerability to a US downturn, the World Trade Organisation warned

In its latest review of Canadian trade policies and practices, the WTO secretariat notes that the US now takes four-fifths of all Canadian goods exports and supplies two-thirds of imports.

Bilateral ties have been reinforced, first by the US-Canada free trade agree ment and then by the North American Free Trade Agree ment (Nafta), which will eliminate tariffs between

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the two countries by 1998. Tariffs on US manufactures now average 1 per cent compared with 8.6 per cent for third-country imports, the report says. As a conse-quence of lower tariffs and tougher rules of origin in Nafta, US-based companies produce 90 per cent of all cars, and 60 per cent of all computers manufactured in

During discussion of the WTO report, developing country textile exporters also complained that Nafta rules had resulted in diversion of trade to the benefit of Mexican and Canadian textile and clothing produc-

The WTO report commends Canada's desire to reduce reliance on the US and on a handful of traditional industries by diversifying production and trading partners.

The 187-page study concluded that Canada's overall trade policies remained "firmly anchored in the WTO," but added: "After decades of North American market integration, starting with the Auto Pact in 1965, most , sectors sure ... now. exposed to, and perform well in, full competition

It also praises Canadian moves to deregulate some of the biggest and previously most protected service industries such as financial services, telecommunications and air transport.

However, the report says Canada has some way to go in opening its domestic market, for instance in sensitive sectors such as agriculture and "cultural" industries, and in liberalising investment mies.

Although the number of anti-dumping investigations has fallen since 1994, more than 90 measures remain in force, the report says. Prob-lems also remain in extending fair trade roles to areas of provincial competence, including public procure-

Spending on agriculture has been reduced by 20 per cent since 1994, mainly by eliminating grain transport subsidies, but supply management regimes still apply to dairy products, poultry and eggs. They continue to be sheltered by high import barriers with tariffs ranging up to 300 per cent for butter, the report says.

# \* Canada's Region expected to be one of the fastest growing music markets for the rest of the decade

# EMI and BMG look to Asia for expansion

By Alice Rawsthom

BMG Entertainment and music markets for the rest of EMI Group, two of the world's largest record companies, are finalising plans to expand their Asian interests by establishing operations in new markets in the region.

Asia emerged as e ter.

dynamic region for the Despite the piracy problem global music industry in the international record companomic growth and successful

US/China; the trade position

WORLD TRADE NEWS DIGEST

Romania in

new phone row

A second consortium is threatening to take legal action

more than 51bn in badly needed foreign investment. In an open letter published in the Romanian press yesterday,

the Zephir consortium - which includes Motorola of the

US and two Scandinavian operators, Tele Danmark and

Telenor - said its offer was better than the winning

groups and it would pursue the matter in court.

The authorities awarded licences to consortia led by

rushing through the decision in the early hours of last

Friday. A new government is due to be installed next week. Within hours of the awards, Telefonica of Spain

EU boost for tequila

France Télécom and by AirTouch Communications of the

announced it would take legal action over the authorities failure to give it one of the contracts. It maintains it would promise a GSM licence when it set up a local

analog mobile system in 1992. Virgina Marsh, Bucharest

Producers of tequila, the strong Mexican fiquor, are claiming that a recent European Union ruling will boost

\$200m a year business. Exports of 47.2m litres so far this

controlse system to prevent European imitations from

being labelled as tequils, is likely to increase sales

Australian action on trade

Australia yesterday released details of its "individual

Fischer, trade minister, also gave a commitment to review Australia's general tariff level before 2000. This would be

"subject to an assessment of progress in the liberalisation

Organisation". Australia's general tariff level now stands

The action plans are designed to encourage countries to

action pisn" which it will present at the Asia Pacific Economic Co-operation (Apec) forum next week. Mr Tim

commitments by others in Apec and the World Trade

show how they plan to move towards free trade in the

region by 2010 (for developed economies) and 2020 (for

at 5 per cent, or less, for most goods.

year are 15 per cent up on a year ago.

Last week's EU ruling, which establishes an appellation

Daniel Dombey, Mexico City

exports of the drink and improve its image. About two-thirds of Mexico's tequila production is exported in a

after losing a tender for two Romanian GSM mobile telephone licences that are expected to bring the country

crackdowns on piracy. The their Asjan interests. region is widely expected to be one of the fastest growing the decade.

Sales stalled in several Asian markets during the first half of this year, largely because of a resurgence of piracy, although the market rallied during the third quar-

early 1990s, fuelled by eco- nies, such as BMG and EMI, are continuing to expand

BMG, e subsidiary of Bertelsmann, the privately

owned German media and entertainment group which owns the RCA and Arista record labels, is now in the closing stages of talks to open a subsidiary in Indon-

Mr Rudi Gassner, president of BMG Entertainment International, said the Gerown a 75 per cent stake, tive entrant to the Indone-

would start trading in 1997. sian music market. Sir Colin the Philippines by taking control of its associate company there, and to raise its shareholding in its That subsidiary from the present

EMI, the UK-based music company which includes George Michael, the Beatles man group hoped that the and Spice Girls among its subsidiary, in which it will artistes, is another prospec-

level of 51 per cent to 75 per

BMG also intends to Southgate, chairman, said strengthen its presence in EMI bad received government permission to operate

It has also concluded negotistions with a local partner to set up a business in which EMI will hold a 95 per cent

KMI also plans to return to China, from which it was expelled 50 years ago, by establishing a representative office in Shanghai as a base to establish contact with

local artistes and producers. The I'M proup has negotieted a distribution deal with the Shanghai Record Company, originally EMI China before the Chinese revolu-

Sir Colin said EMI hoped eventually to have a fully fledged operation in China. once the authorities relaxed inward investment restrictions and curbed piracy.

RMG. EMI and other international record companias have invested so heavily in

building up their Asian interests in recent years that they are now represented in most countries.

One exception is Vietnam. although both Mr Gassman and Sir Colin said that their groups would invest there as soon as the market was viable. Similarly several companies intend to wait for further progress before moving into China

EMI results, Page 21; Mitsui-Bertelsmann venture, Page

# Christopher prepares Sino-US summit

As an additional incentive

US officials are seeking China's entry to the WTO 'on commercially acceptable terms'

By Nancy Dunne

Mr Warren Christopher, the US secretary of state, today meets Chinese officials in Beijing to prepare for a summit between Presidents Pfl) Clinton and Jiang Zemin.

Mr Christopher may be on his way out of the US administration, but his presence in Beijing is viewed as an indication that President Clinton's relations with the Chinese leadership remain on track following his re-elec-

US officials have been stating with increasing fervour their desire to have China in the World Trade Organisation "on commercially acceptable terms".

Mr Winston Lord, assistant secretary of state for East Asia and Pacific affairs, said Mr Christopher would "looking for signals" of

China's willingness to "make a much better offer in terms of market access and adhering to WTO disciplines".

The US recognised an "ambivalence" in China toward WTO membership, Mr Lord said. The cost of membership "could include opening up

many of their industries, including state anterprises, to international competition and the resulting unemployment and possible instabil-Chinese officials would be urged to bite the bullet. "Our

overall approach is to see them integrated more and more into the world and regional communities to enjoy the benefits of international participation, but also the disciplines, and not only to inherit international systems and norms but to help shape them," Mr Lord

for concessions, Mr Lord talked of the "obvious linkage" between the easing of Chinese trade barriers and permanent Most Fevoured Nation US trade status, instead of the yearly battle for renewal.

Although the US is vowing "flexibility" in negotiations over China's WTO accession. there is a limit on how far Washington can move. To give too much to China would set an undesirable precedent for Russia and the 28 other applicants awaiting entry. US trade officials

To move the process along, Mr Christopher is hoping to arrange an endorsement by Presidents Clinton and Jiang of guidelines for the resumption of accession talks. While Mr Christopher is in Beijing, Mr Robert Rubin, the treasury

secretary, whose influence over trade matters is expected to grow, will be meeting his Chinese counterpart and a large delegation for the first meeting of the US-China Joint Economic Commission in 21/4 years.

The development of China's capital markets - a necessity if the country is to become more than a gigantic assembling centre - dominates the agenda.

frequency of exchanges of this sort among senior officials, culminating with a trip by Vice-President Al Gore to China early next year and an exchange of visits by the two presidents later on.

While the administration has been busy laying plans, it has done little to sell its new China policy to the public or Congress.

quiescent at the moment.

Anti-trade sentiment is

trade deficit with China -\$34bn last year - soars past that of Japan's.

Business groups, as weary as Beijing is with the yearly MFN debates, have been planning a campaign to make China's MFN status permanent. However, there is no guarantee that the bipartisan centre for engage ment with China will hold its own in the new, uppre US plans are for increasing dictable Republican Con-

> Congressmen will see the US posture as "appease-ment" over buman rights and Chinese arms and technology sales.

Congressman Richard Gephardt, the House minority leader, has proposed legislation that would require congressional approvel before the US gives final approval to China's member-

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# Brittan asks Asia for better telecoms offers

By John Ridding in Hong Kong

Asian countries must improve offers to liberalise telecommunications markets for an accord to be reached at the World Trade Organisation, according to Sir Leon Brittan, EU trede commis-

Sir Leon spoke yesterday in Hong Kong at the World Economic Forum of "a real chance of a deal at Singapore", referring to next month'e WTO ministerial meeting. But he said an accord would not be possible unless some Asian countries took further action to

deregulate their markets. The trade commissioner expressed optimism concerning another of the main issues facing the WTO - the membership of China. He cited a warm response from Beijing to the European idea last week of a compromise

solution, in which China would make a "down-pay-ment" of economic and trade reforms to allow entry to the body, with further measures

Following liberalisation moves in the US and Europe, restrictions on telecoms operators and investments in some Asian telecoms markets have emerged as one of the main stumbling blocks to an accord. Some countries, such as Malaysia and Indonesia, have yet to submit offers to the WTO negotiations, while others have fallen short of US and European demands.

Sir Leon said that the stakes involved in the issue extended beyond the telecoms sector. "The WTO needs a specific concrete success," he said. "If we fail in our short-term objectives our long-term strategy will be blown off course." Concerning Chinese membership of the WTO, Six Leon said he was calling for a meeting of the "Quad group" in Singapore next month to address the issue. The meeting of the group, which comprises the US, the EU, Canada and Japan,

Nikki Tait. Sudner

could help speed the process of China's accession, he said. While declining to detail measures which might be included in a compromise accord, Sir Leon cited strong enforcement of agreements on intellectual property rights and lifting of monopolies enjoyed by state trading companies as issues which would have to be addressed.

Progress has already been achieved in some areas, said Sir Leon. He noted an agreement by China to issue licences for European insurance companies. So far, four such licences have been awarded to foreign compa-

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### INFORMATION TECHNOLOGY

Watching brief



### Learning program

Intelligent agents software programs which can learn from experience and act autonomously on their owners' behalf - are emerging on to the Internet mainstream. Virgin Net, the new online service launched by Virgin Communications this week, has tapped Autonomy Systems of Cambridge to allow its customers to conduct intelligent searches for information. The user types in a request such as: "Find me stock prices for high-technology companies but not for hio-technology Autonomy software, which has also been used by police forces and Barclays Bank, interprets the seutence, finds the information, and saves the Autonomy Systems. UK: tel (0)1223-421220; fax

### Flexible security

(0)1223-421583; e-mail:

utonomy@stjohns.co.uk

Hewlett-Packard has developed a way to keep information from prying eyes on the Internet without compromising governments' ability to eavesdrop on terrorists and criminals, Encryption systems use mathematical formulae to scramble information such as credit card numbers and prevent frend, but they can be used equally effectively to

conceal criminal plans. The most secure encryption system – which requires two software "keys" to unlock the information - is so hard to crack that the US government has banned its export. This bas inhibited its establishment as a global standard, a problem **Hewlett-Packard** has addressed by developing a flexible solution allowing companies to match the strength of encryption to the demands of individual governments.

Hewlett-Packard Company, US: tel -115-857-1501

### Way ahead for mobiles

Mobile phone manufacturers and operators have united in a UK-based effort to establish a global standard for the generation of systems designed to supersede GSM. Equipment makers such as Nokia, Motorola and Texas Instruments bave linked up with operators such as Vodafone, Cellnet and One-2-One to develop Universal Mobile Telephone Systems which can operate in Europe,

Japan and the US. They will announce today that they are collaborating with the UK's Department of Trade and Industry and five UK universities in the establishment of a "virtual centre of excellence in mobile and personal communications". The project cost of £3.1m is being shared between participating companies and the UK government. VCE in mobile and personal communications:

Watching Brief is compiled by Nicholas Denton: tel (0)171 873 4357; fax (0)171 873 4343; e-mail Nick Denton@FT.com

tel 01276-419202

Using the Internet · Nicholas Denton

# Paperless way to share views

The first in a monthly series on how different industries are exploiting the online world

esearch - tha proudest product of most investment banks - has many of the qualities of junk mail. Early in the week, as the latest batch arrives, the analysts' reports linger in 12in piles in the in-trays of fund managers and corporate treasurers. Fewer than a tenth are ever properly read; and clients complain that, in the rare event that they seek information, they

But the tide of paper may at last be turning. In the past six months, leading international investment banks such as J.P. Morgan, Gold-man Sachs and Morgan Stanley have moved to provide their research through the Internet. in the next stage, clients will be able - with the simple click of a mouse button - to act on the analyst'e recommendation and execute the

investment banks are adopting Internet technologies - which include browsers that facilitate navigation between different pages on the Internet's World Wide Web for four main reasons.

First, it is only now - as Internet standards spread - that investment banks can transmit information electronically without requiring their clients to acquire special computer systems or software for the purpose. It also allows technically adept analysts to develop their own applications rather than depending on systems engineers. "in research. the lunatics have taken over the asylum," says one research

Second, use of the Intarnet brings efficiency gains. For instance, Montgomery Securities, a San Francisco specialist in hightechnology companies, which is one of the first investment banks to distribute research on the Internet, estimates savings of \$3m (£1,8m) a year in paper and postage.

Third, Internet solutions giva investment banks - which worry that financial products such as derivatives are becoming commodi-tised – a way of maintaining the loyalty of customers and the mar-



gins on their custom. A corporate reasurer, accustomed to evaluating hypothetical trades on an investment bank's online model, is less likely to switch to a

Last, and above all, investment banks are responding to competition. Motley Fooi, a column on online service America Online, is more powerful than many investment bank analysts in influencing the market for high-technology

Even the initial public offering market, source of some of invest-



**Information** Technology The FT's review of Information Technology appears on the first Wednesday of each month

ment banking's richest fees, is under threat. Spring Street Brewing sold its own ahares on the Internet in March 1996. 'I assure you, that gave Wall Street a shock," says Alain Grisay, bead of European fixed income sales at J.P.

The largest investment banks are sanguine about the threat from new competitors such as Wit Capital and W.J. Gallagber - which bave pioneered the first of the online stock offerings. Don Callaghan, principal of client link services at Morgan Stanley, says larger and more sophisticeted houses will still have an advantage. "The internet will increase the complexity and the speed of the game." Even so, the global investment banks will provide each other with plenty of competitive

Investment banks' foray on to the internet has come in stages. Morgan Stanley was so early when it acquired an Internet address in 1990 that it beat software giant Microsoft to the abbreviation MS.com. Investment banks' first catching on: although just 5 per

Internet efforts were straightforward pages outlining their businesses. Morgan Stanley - its awareness of the Internet sharpened by its lead role in the 1995 flotation of Netscape – was one of the first to put up real content. In September 1995, it began publishing online the Morgan Stanley Capital International stockmarket indices and Global Economic Forum, a

compilation of its economics

Little more than a year later, the largest Wall Street firms and tha West Coast bigb-technology spe-cialists such as Hambrecht & Quist almost all put up large parts of their research online for clients with a password, Just last month, Goldman Sachs launched a twiceelectronic newspaper called Research Xpress, with a database allowing searches by anything from stock ticker abbreviations for a company or an analyst's

Even UK fund managers, which lag behind their US counterparts in the adoption of technology, are obtain research, according to Extel, a further 27 per cent say they may use the channel in the

This is just the beginning. Distri. bution of research on the Internet still requires fund managers to eearch actively for information Investment banks, like other Internet developers, are trying to tailor information for users. Morgan Stanley, for instance, is exploring "narrowcasting", which would automatically send clients research on - for instance - only those com-panies in which they might hold

Another development in the offing is the sharing of trading models over the Internet. JP Morgan for instance, is working on the "Trade Analyzer" – a tool designed to capture the expertise of its best researchers. Trade Analyzer, which accesses prices of 4,000 bonds and other fixed income instruments; can analyse approximately 10bn possible trading permutations and rank them according to their suit-

The ultimate goal is online trading. As yet, the security of Internet transactions is sufficient for retail electronic broking but not for the multi-million dollar transactions between investment banke and institutions. But the leading US investment banks are working on the "Fix Protocol" - the basic set of rules essential for large-scale electronic trading. Its spread is a matter of time, most investment

bankers agree. in one sense, investment banks are slitting their own throats. With instant research and advanced tools for analysis, clients are becoming more professional at epotting pricing anomalies in markets. These opportunities are disappearing; and, by providing so much information online, investment banks also make their: margins more transparent to

But the investment banks - all desperate to keep their clients have no choice, David Theobald, head of European fixed incoma research at J.P. Morgan, saye: "Competitive pressures will force us to provide these sophisticated tools to clients." J.P. Morgan'a aim is to sell not so much commodity products, such as bonds, as

As trading margins shrink, successful investment banks will have to become Internet application developers too.

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ELECTRONIC COMMERCE . Business to business systems

# A seismic shift at IBM

A 7 ben Inter-Machines surveyed its oil industry customers it found that their geologists typically spent about balf their time scouring the world for seismic and other data rather than spending it on analysing the information. Enter PetroConnect, the latest on-line "industrial marketplace" to be launched by the computer group as it attempts to shed its stodgy reputation and increase its share in the fast-growing market for Internet products and

electronic commerce. PetroConnect. a private network using Internet software which IBM launches this month, gives Petroconsultants.

outfits such as Petroleum Information and Excsi Corporation a broad market for the seismic data they collect. It allows oil companies, in a single step to search across a wide range of sources for information on the

territory they wish to \$18.95 a month from each subscriber to the base service, and a share of 15 per cent to 40 per cent of the fee for each transaction. On the face of it, IBM's

new departure is bizarre. As it faces a challenge to its core computer hardware business, it is plunging into the development of electronic "industrial parks" such as PetroConnect. But IBM is convinced that electronic commerce plays to its strengths. "It is a natural for us." says Irving

Wladawsky-Berger, general anager of the Internet division upon which IBM is staking much of its future. Just as forums for individuals with similiar interests are one of the main draws of online services, electronic

"communities" linking suppliers and customers are set to prosper on the Internet. The speed of searching over the network reduces the delays involved in paper-based deals which, transactions. Businesses, concerned about the security of the information they commit to the Internet and the enforceablity of payment contracts, also tend to prefer communities with restricted access and stable rules.

Several electronic

marketplaces are already active. Nets Incorporated's Industry.Net Online Marketplace facilitates negotiations and transactions between buyers and sellers of high-technology manufacturing equipment. TitleLink, linking banks and estate agents, speeds the paperwork - the loan applications, credit reports land appraisals and title ce - of property transactions. But no company has been as systematic as IBM in analysing sector after sector in order to establish communities of interest.

For the electricity industry. IBM has launched **Energy Network Exchange** 

according to IBM, frustrate a marketplace which will such as Pacific Gas & Electric to use the Internet to sell excess electricity. The computer company links bealthcare companie and doctors through Health Data Network and has developed a system called Autonet to allow dealers to process car loans more rapidly. "Just about any industry is a fertile field for benefits to be captured or for new intermediaries to take hold," says Lorraine Harrington of the McKinsey consultancy. IBM is coy about its

ambitions. Wladawsky-Berger says the company'e primary aim in developing electronic industrial parks is to expand the market, and sell more hardware and software to the clients which participate. If the company set itself no as one of the new intermediaries in electronic commerce, he says, it would alienate its

ND

### IT in action • Andrew Baxter

### Interactive Interactive multimedia services sales to surge

Revenues for interactive multimedia services to homes in western Europe, the US and Asia Pacific will grow from \$2.2hn (£1.33bn) this year to \$73.2bn in 2006, according to London-based analysts Ovum. The explosive growth of

the internet is serving as a testbed for the development of interactive services, says John Moroney, senior consultant at Ovum. Interactive multimedia services are defined as two-way, realtime, audio-visual communications that give consumers and busineesee access to content stored

computers. The report predicte that interactive services will be an important part of the competitive portfolio for the entertainment, telecoms and computing industries. But providers must keep interactive multimedia eervices simple for the mass market. Interactive Multimedia Ser-

vices to the Home: the Competitive Challenge, by John Moroney and Kathy Rankin.

e-mail

info@ovum.mhs.compu-Growth on

Ovum, fax UK (0)171 255

### smart cards Europe's smart card market

is forecast to grow by an average annual rate of 22 per cent, from 482m units issued last year to 1.6bn in 2001, says London-based consultancy Datamonitor. Over the same period, the annual US market is predicted to rise from 55m cards to 735m, while the market in the rest of the world is predicted to grow from just 153m cards sold last year to more than

Worldwide, annual growth rates will average about 31 per cent over the period, taking the market from 690m in 1995 to 3.5bn in 2001. In the

1.1bn in 2001.

Inte 1990s, however, overall growth rates are expected to decline as existing markets become saturated and multifunction cards become more popular. The report assumes that standards for smart card design will be in place to allow demand to surge after this year.

Opportunities in Global Smart Card Markets, Datamonitor, fax UK (0)171 625 8548 or US. 212 661 5551.

### **Progress for** Windows 95

About 60 per cent of UK businesses have installed Windowe 95, according to the annual AST IT Barometer Survey, but companiee are cautious in implementing it across their entire organisations. Only 3 par cent of businesses have gone that far, but another 20 per cent are prepared to migrate totally to the Microsoft operating system eventually. Survey ovniloble from AST, tel UK 0990 611611.

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Concern turns to safety of tourist trains despite success in dealing with blaze on freight shuttle

# Channel tunnel survives its first big emergency

**Construction Correspondent** 

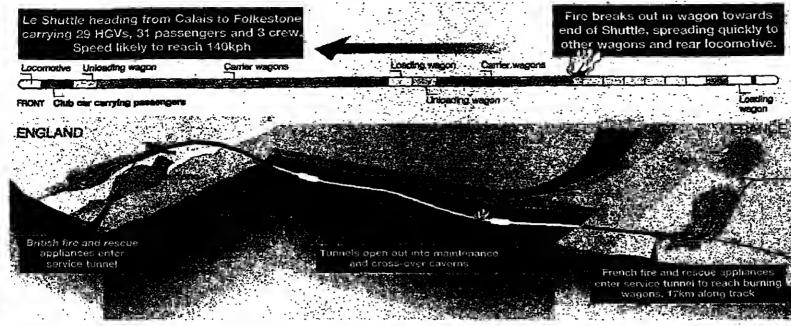
The Chennel tunnel connecting England and France has survived its first emergency with the successful evacuation of 31 passengers and three train crew from a fire.

The tunnel did not turn into the world's longest crematorium, as some firefighters had feared. This, however, will not mollify critics concerned about what might happen if a hlaze occurred on a crowded car shuttle.

Passengers in tourist wagons must stay with their cars, unlike those on Monday night, who were kept apart from their goods vehicles in a passenger wagon. Critics argue that in an emergency, panic is likely to be greater and casualties higher whan passengers travel with vehicles.

Mr Richard Morris, a director of Eurotunnel, the Anglo-French tunnel operator, insists there are big differences in safety specifications between tourist and commercial shuttles.

Commercial wagons are semi-open sided, unlike tourist carriages, which are enclosed and can be sealed



One of the concerns on Monday night was the epeed with which the fire spread. Eurotunnel was given

approval by tha Anglo-French tunnel safety by authority to use its latticesided wagons only when it agreed to segregate drivers from their vehicles. Some safety experts would in the car-carrying shuttle like to see similar segrega-

tion on car shuttles. This, even worse." Segregation however, would increase costs and could lengthen humround times. Mr Colin Brown of the UK said: "We have always challenged the principle of non-segregation aboard the shut-

does appear to have been critical in avoiding more serious casualties on Monday. Mr Jeff Waghorn, a Consumers' Association truck driver, described how survivors, unable to leave the amenity car because of dense smoke, lay on the . . If the fire had been floor holding damp napkins to their noses.

fire doors, would have prespreading in the same way. Tourist wagons also are protected with automatic fire extinguishers and halon

gas fire suppressors. Carriages can be automatically uncoupled and locomotives at either end of the train can Eurotunnel says the sealed pull others clear. The service ated within 90 minutes to

tourist wagons, with their tunnel, which separates the two rail tunnels, provided a access for firefighters. The Anglo-French Inter-

governmental Commission licence under which Eurotimnel operates inelets that a full load of car shuttle passengers - up to 1,000 people - must be abla to be evsculikely to he considered hy investigators will include the cargo which caught fire. Eurotunnel has restrictions on what goods can be car-

The company may also want to know why the train halted and why offending carriages were not uncoupled. It has always said that trains should if poseibla leave the tunnel so fires can be tackled in the open.

Investigators also will want to be assured that the tunnel's monitoring, firefighting, lighting and ventilation systems worked.

The system does appear to heve prevented serious casualties. Eurotunnel, which had a practice drill involving 150 people 10 days earlier, claimed passengers and crew had been "in no imminent danger" on Monday night. They could have survived in the amenity carriage for up to six hours, it said.

"We are satisfied the conditions were as we'd expected them to be, and as they have been in computer gen-Yet Eurotunnel must he

erated and real-life tests. the damage. It may yet wish to revise its safety proce-

# Stranded 5 travellers to shun

By David Owen in Peris and Jimmy Burns in London

Many prospective Eurostar ngers stranded at the Gare du Nord station in Paris yesterday said they would not use the under-sea train service again. "This is the first and last time I take Eurostar," said Mr Kallum O'Neill, a rider with the British dressage team. "It has been nothing hat a hassie. I have been trying to leave for two days."

If the disgruntled passengers at the station yesterday were any guide, Monday night's fire might have done as much damage to Eurotunnel's efforts to nurture good customer relations as it did to the tunnel itself.

Many people awaited news of a planned 16.07 departure to London via hus and ferry. expected journey time six hours. "We are not certain if it will run yet," explained a blue-uniformed official.

"I am never ever taking it again," said a young woman, accompanied hy her infant son. "I have been travelling since & o'clock this morning and I am not going to venture off to nevernever land on a boat."

Mr John Eustace, from sonthern England and "in tha confectionery business", wondered whether it was worth flying back to London when his car was parked at Waterloo station, more than 30km from the nearest air-

Among those waiting at Waterloo since just after dawn was Ms Céline Kadara, a 25-year-old designer from Paris. "The weather in London is bad enough and now this happens. I just want to get home as quickly as possible and can't."

Mr Rudolf Listmann, a 40manager from Bochum in Germany said: "I've been what I am to do, and I have received no adequate answers. I don't call this Lex, Page 16 good service, I'm travelling

# Operator's shares dip while sea-going rivals gain beginning to pick up in advance still be at less than half normal

By Charles Batchelor in London

A Channel tunnel fire can never come at a good time. But, for Eurotunnel, a company that has been struggling to overcome the financial difficulties caused by an almost overwhelming burden of debt, the damage could have been

If the fire had occurred before Eurotunnel had reached an outline agreement with its bankers on a restructuring of its £8.8hr (\$14.5bn) debt in early October, it could have caused serious compli-

As it is, when the bankers are presented with the final proposals early next year, they will still look very closely at Eurotunnel's operating procedures and safety measures. The bankers will also look any deht trading firm.

Haulage companies whose trucks regularly use the Channel Tunnel yesterday backed calls for a thorough investigation into the causes of the fire, Jimmy Burns

Mr Eddie Stobart, managing director of the company of the same name, said: "Eurotunnei will have to take drastic steps to ensure this doesn't happen again."

st the extent to which the fire has reduced Eurotunnel's ticket sales. "Anything which reduces this year's revenues - which are already expected to be the second largest corporate loss - is not helpful," said Mr Jeff Summers, analyst at Klesch & Co, a second-

Worries about the adequacy of safety and evacuation procedures sed last night by Mr Raymond McCord, UK managing director of Norbert Dentressangle, the French group, which had two of its vehicles on the

train when the fire broke out. Mr Stobart said the investigation needed to cover issues such as the kind of products which are certified as safe for transporta-

This, and the possibility that Eurotunnel may need to invest in improvements to the safety of its freight shuttle wagons, led to the company's shares falling 3% pence to 88 pence in London yesterday. In the end, however, the fire is not expected to lead to a fundamental

tion through the tunnel, the adequacy of fire-fighting procedures, and the circumstances in which Shuttle trains.

This could have been a real disaster," Mr Stobart added. "T think lorry drivers are going to think twice about using the tunnel. If they are given a choice, they are probably going to want to go by ferry."

they have no other option than to agree to the restructuring on the terms outlined by the core group of agent banks.

It is also some consolation to Eurotunnel that the tunnel closure will take place at a quiet time for passenger journeys, bank rethink because, in practice, although freight shipments are

of Christmas.

Long-distance traffic through the tunnel - the Eurostars and international freight trains - will be given priority over freight and passenger shuttles because of Eurostar'e agreements with the French, British and Belgian rail-

This may provide some reassurance to potential investors in London & Continental Railweys, which owns the Eurostar pas ger trains and which plans s UK stockmarket listing in early 1998 to help finance the construction of the £3bn high-speed Channel tunnel rail link from London to the English coast.

Eurotunnel will be able to run s restricted service through the undamaged tunnel. But it will

capacity for many weeks because two-way working in one tunnel will require extra security precau-

Analysts do not expect Euro-

tunnel's image and revanueearning capacity to he damaged in the long term; airline crashes and ferry sinkings have failed to damage air and sea travel permanently, though they may deter some travellers in the immediate

The prospect of a shift of busi- year-old-water industry ness to the ferries following the fire boosted ferry share prices yesterday. P&O rose 9 pence to 606% here all morning asking pence while Stena rose SKr0.50 to

London stocks, Page 30 by plane next time."

SIEMENS NIXDORF



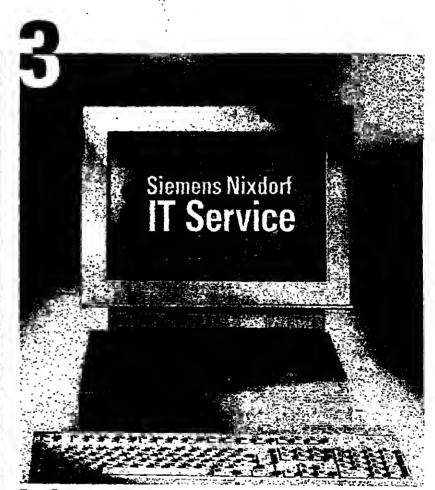
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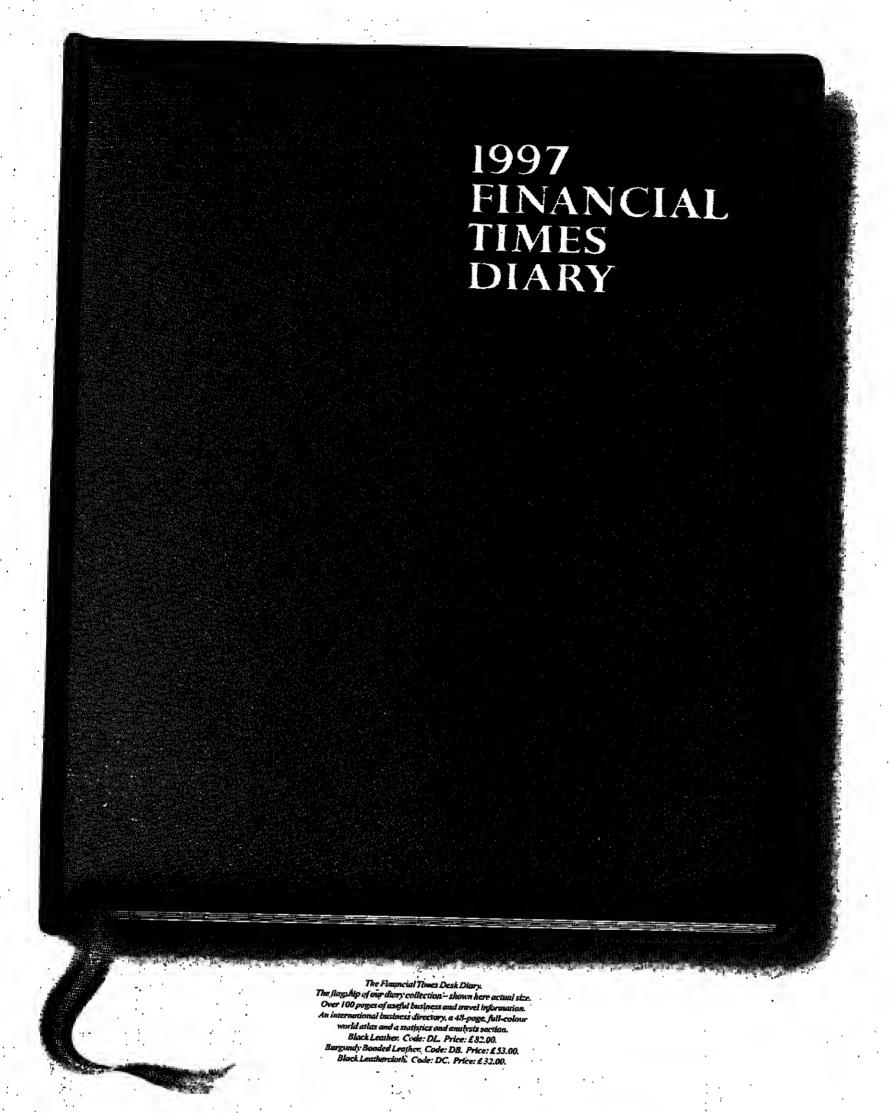
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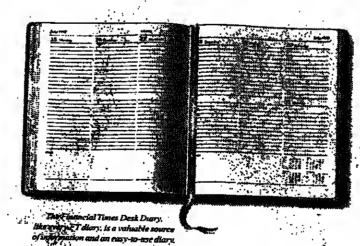
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# Central bank says London's standing will survive Emu

By Graham Bowley in London

London's standing as one of the world's pre-eminent there were "very strong reafinancial ceotres would not he eroded if the UK were maturely London's preoutside European economic and monetary union, the tion, which I can assure you Bank of England, the UK we have no intention of

central bank, said yesterday. allowing to be eroded". in the bank's strongest rehuttal yet of fears that posals to overhaul the London would lose out to other European centres such as Frankfurt or Paris if the the UK into line with the UK did not take part in Emu, Mr lan Plenderleith, a bank executive director, said that

where concrete grounds to use gilt sale and repur- should not be called into arise for concern"

conference in London that sons for not writing off preeminent international posi-

Mr Pleuderleith said probank's daily sterling moneymarkets operations to bring rest of Europe would be published shortly.

it was "very hard to see sultation paper on the plans "global, international role preferred choice".

Hc told a central hanking manage the UK's short-term money markets would be launched within two months.

Mr Plenderleith gave several reasons why London would maintain its international position even if Emu went ahead without the UK. This is the first time a senior official of the bank has spelt out why it believes London would retain its high financial standing.

He said business in Lonished shortly.

It is expected that a conworld, not just Europe. This

chase (repo) agreements to question" by Emu, he said. Rather than diverting business from London, modernisation of the main European markets had generated more business for London since it "is the international interface for the European

> Institutions had set up or centralised financial operations in London in spite of uncertainty about UK participation in Emu. Ha said "the economics of international finance" favoured concentration in one centre "with London clearly the

time zone"



Dr Alexandra McDermott, a chemistry lecturer at Cambridge University, a member of one of eight trade unions striking over pay at many universities yesterday

# UK NEWS DIGEST

# \$50m car mart project fails

General Accident, the insurance and property group, has abandoned a three-year, £30m (\$49.5m) venture to create Britain's first American style multi-franchise car "super-

GA is cancelling the project, on a 10ha site near a hig shopping complex at Lakeside to the east of London, after managing to attract only one dealer during the three years. The dealer, a franchised Vauxhall outlet, will continue to trade on tha site.

The project's failure is a big setback for supporters of the car "supermarket" concept, which is well-established in North America. It is underlined by the fact that the site adjoins the Lakeside shopping complex - one of the largest in the south-east - which daily attracts thousands of visitors, and which has an estimated 11m people within less than an hour's driving time.

The Autopark was designed to house 21 dealers, who would have funded the construction of their own premis on sites held under 25-year leases from GA.

GA's decision to ahandon the Autopark comes at e time when car distribution and retailing networks in Europe are being compared increasingly unfavourably with North America - where dealers, on average, sell between two and three times as many cars per outlet. John Griffiths

### SCHOOL EXAMINATIONS

### Results miss national targets

Schools and colleges have improved their examination results for the fifth successive year, hut by too little to hit national performance targets set for 2000, tables published by the government yesterday showed.

Schools achieved a one point rise to 44.5 per cent in the

proportion of pupils achieving at least five grada A to grade C at GCSE, the equivalent of the old O-level. Although the improvements were bigger than last year, they remained nowhere near enough to reach the govern ment target that 85 per cent of young people by 2000

should achieve five grade A to grade C or their vocations equivalent by the age of 19. Results for A-level – the examination on which universities base their choice of student entrants - also improved, the average point score rising from 16 to 16.8 in schools and colleges, up from 14.7

### ECONOMIC DATA

### Many more new businesses start

The buoyant economic climate led to a sharp rise in the numbers of new husinesses being started last month. indicating that the total for this year will comfortably beat the record figure set up in 1995.

Jordans, a husiness information company, said 16,186 husinesses were started in October, 31.1 per cent up on the same month last year and one of the higgest monthly rises on record.

In the first 10 months of this year, 136,489 companies were started in England, Wales and Scotland - not far short of the 143,986 for the whole of last year. The 1995 total was 12.9 per cent up on 1994 and the highest since Jordans started keeping records in the early 1980s.

Jordans said the particularly high figure for October might be linked to entrepreneurs wishing to finalise company formations before next week's Budget which could introduce changes in husiness taxation.

### **NORTHERN IRELAND**

### Award for unlawful dismissal

Northern Ireland's Fair Employment Commission has awarded more than £77,000 (\$127,000) - its highest ever settlement - to a Protestant businessman who was unlawfully dismissed after the dairy company where he worked as a senior executive was taken over by Golden Vale, a company based in the Republic of Ireland. The case is the first award granted by the commission against a subsidiary of a company from the republic. Golden Vale admit ted that the man had suffered "religious and political discrimination". John Murray Brown, Dublin

# Company aims at emerging markets

### Smiths Industries to widen its Anglo-American focus

Industries is planning to raise the engineering group's international presence through a sales and marketing drive in Asia, continental Europe and emerg-

Mr Keith Wheelhouse, who yesterday became chief executive of the FTSE 100 company, wants to reduce its reliance on UK and North American markets, which account for almost 70 per cent of its £1bn

(\$1.65bn) annual sales. The former chief of Saah Automotive, who has been reviewing Smiths' activities for three months, has identified husinesses such as Vent-Axia fans and singleuse medical devices as areas for rapid growth outside

"Smiths is seen as an Anglo-American company in terms of sales, but I believe there are large opportunities in other markets," he said. Mr Butler-Wheelhouse,

known as "KBW" around the group's London headquarters, said Smiths would like to repeat the example of its medical operations in Japan. where it has a 50 per cent stake in the distributor Japan Medico. He reaffirmed the strategy

set hy Sir Roger Hurn, who yesterday split the role of chairman and chief executive. Sir Roger, chief executive for the past 15 years, has spent £475m on acquisitions since hecoming chairman five years ago.

In that period, sales have grown 54 per cent while pre-

The Incoming chief tax profits have jumped from executive of Smiths £103.4m to £170.4m. Under his tutelage, Smiths' market value has doubled.

More importantly, it has maintained earnings per share growth of 15 per cent a year despite the downturn in aerospace in the early 1990s. That progress has been fuelled by increasing profits from medical equipment and industrial products.

Speaking after the company's monthly meeting on acquisition strategy. Sir Roger said: "We could easily spend £100m a year on boltons without straining the balance sheet."

Mr Butler-Wheelhonse, nevertheless, claimed Smiths was under no pressure to make acquisitions and might decide to preserve cash instead. "If we cannot find the right bolt-ons, we could fill the war chest and go for

Potential targets include Sextant Avionique, the avi-onics subsidiary of Thomson, the French consumer and defence electronics group.

In the meantima, the chairman and his new chief executive have agreed to adopt a partnership approach to running the group. Sir Roger, who shuns the non-executive sobriquet, is expected to remain close to the centre of things. But it will he Mr Butler-Wheelhouse calling the shots.

"I want to improve the efficiancy of this organisation," he said. "There is

Tim Burt

# Inquiry launched after Rwanda arms claims

Political Correspondent

The government last night launched a new investigation into arms trade controls in the wake of allegations that British weapons had been sold to Rwandan rebels. An eide to Mr John Major, the prime minister, said the government was "concerned" about allegations that British companies

were linked to the sale of £3m (\$4.9m) of rifles, rocket grenade launchers, ammunition and other to Rwanda's Hntn weapons

But although Customs and Excise are urgently investigating allegations that a company called Mil-Tec Corporation sold the arms, it was emphasised that there was "no indication" that any arms had been exported from the UK.

In a statement, the government statement said. "There is no indistressed: "There is no avidance available so far to substantiate the various allegations.

But it urged people with information to give it to Customs to assist the investigation.

"As the government has already noted, we have well established procedures to ensure that any arms exports from the UK are responsible and legitimate," tha

cation in these allegations that arms were exported from the UK. No licences have been issued to Mil-Tec Corporation Ltd."

group of senior government offi-cials, is to examine whether UK trade controls should be tightened and whether ministers should have extra powers to prevent British nationals and companies sup-

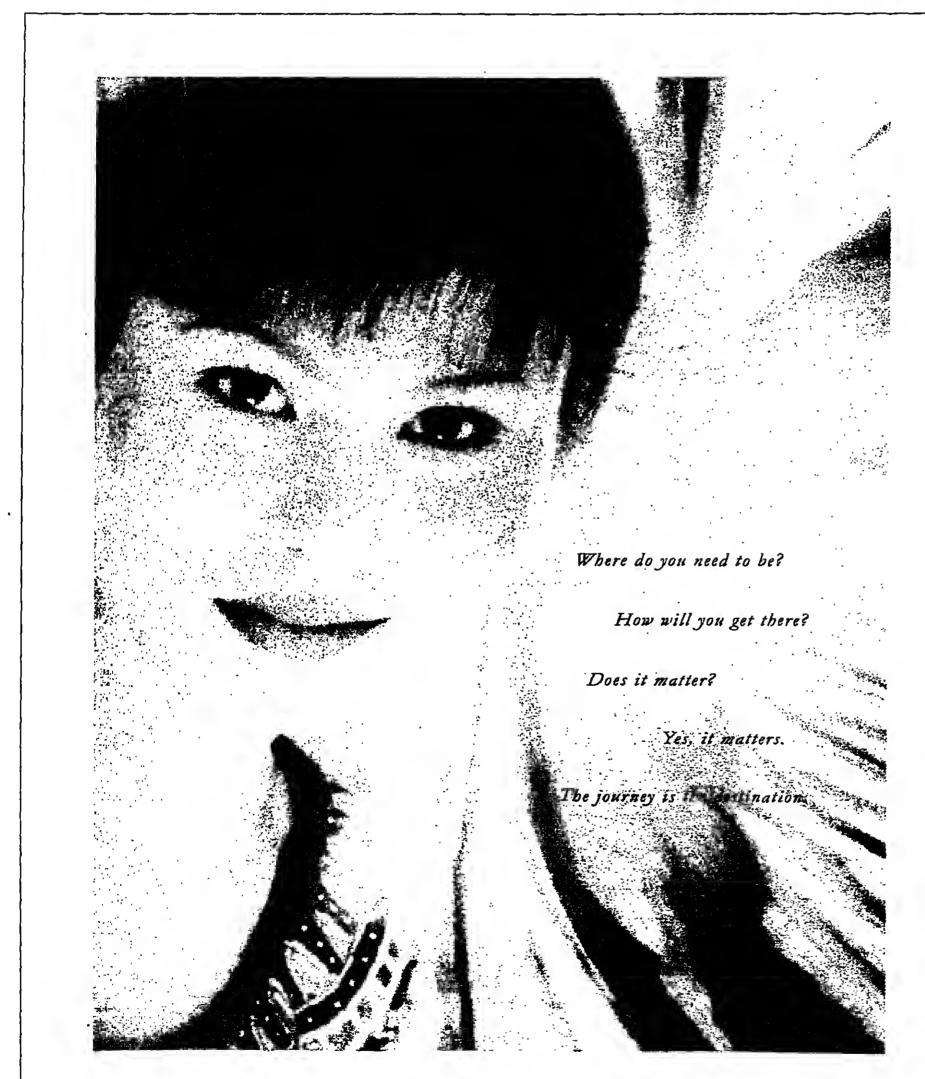
The Defence Arms Committee, a

The committee will report to ministers later in the year. They will then report their conclusions to the House of Commons.

The committee's work will complement a separate consultation

plying arms from ontside the UK.

exercise called the Strategic Export Control review and carried out by the trade department in the sales of arms to Iraq.



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SINGAPORE AIRLINES



business travellers come to Britain are they warnsd about watching television on Saturday evenings? British television is often outstandingly good; much of it (news, sport, movies) looks like television elsewhere; but the British bave created a ghetto. between about 5 and 9 o'clock on Saturday evenings where foreigners will need an interpreter,

> they want to have the faintest idea of what is going on. This is the last time-block in the week still considered by broadcasters - well, those who run BBC1 and ITV which command 67 per ceot of the audience - to require "family programming". Anyone who has regularly attended Bntlins boliday camps, church socials, pub quizzes, working men's clubs, and pantomimes (these are not alternatives, you need to be familiar with all five) will be entirely at home with this unique and bizarre segment of British televi-sion. But those who have experienced none are likely to feel

a sociologist and a historian if

ITV has been starting its Sat- dered by the gang (though you

total larger

HIMITEL SALE CO

of steening.

Television/Christopher Dunkley

# Knees-up in a time-warp

nrday evening "build" with two would hardly expect to find her whose researchers have dug out Game. Two family teams of four themselves to be so familiar to American formats: New Bay-misdeed - "nood modelling" - in some blush-making family for compete good-naturedly to guess their regular viewers that they watch and Gladiators, which may explain why their ratings at this time are below BBC1's. New Baywatch, indistinguishable from Old Baywatch, appears to be aimed straight at lager lads and lasses, consisting as it does, very largely, of extremely well endowed young people strutting their stuff on Pulchritude Plage. Yet the commercial breaks, full of ads for toys, hamburgers and computer games, tell a different story: children, it seems, are the expected viewers. But are those of an age for toys really interested in the 42 DD busts and heavily packed lunchboxes in which Baywatch specialises? It seems odd until you realise that the plots are pure Enid Blyton. This week the trainee lifeguards were rescued from the coach trapped under a rockslide by Donna, previously cold-shoul-

a Famous Five story).

Though based on the American original, the British version of Gladiators looks like a cross between It's A Knockout and the rougher games we used to play Scouts. This week's "Power Ball" contest, for instance, was a cross between Chalk Rugby and British Bulldog. But while It may fit the pattern to some extent, Gladiators is not a typical example of the ghetto programming we are discussing. Jim Davidson's Generation Game is closer. This archetypal show began in Britain 25 years ago and spent much of its existence under the command of Bruce Forsyth. Now the bost is the laddish Jim Davidson, bot the show is pretty much the same. Family duos - this week

including a mother and son and a mother-in-law and son-in-law are teased by the presenter

ble. Then professionals demonstrate their skills, this week a said in answer to a question such troupe of fan dancers and the National Karate Display Team, and the contestants do their worst to imitate them. At the end prizes are displayed on a bank, has a bath or shower, and conveyor belt and the winners so on. play Kim's Game and receive whatever objects they manage to remember, invariably including the cuddly toy. But it is the trappings which give the programme its characteristic ambience: the embarrassing baby picture of the strapping Nevy cook, or the

plays. The atmosphere on ITV's Famthy Fortunes, which has been running for a mere 16 years, hosted for the last 10 by Les Dennis, is similar to that of The Generation Porty on BBC1, obviously feel

crockery-breaking routine in an

interlude by Camon and Ball, a

pantomime sketch which is prob-

ably as old as the York mystery

what 100 members of the public as "What does a man do before going out on a date?" to which the answers were: combs his hair, takes money out of the

erhaps you find the

same sort of camara-

derie today at 18-to-30 boliday parties, but the business of bonding across generations and nutting a happy face on things brings to mind what one has heard about the public air raid shelters during the London blitz. When you come to the best examples of this peculiar Saturday segment it is not only foreign visitors who may find themselves baffled. Blind Date on ITV

and, above all, Noel's House

offer very little by way of explanation to the uninitiated. Why is that young man on Blind Date rolling his trousers up over his knees? Why has he pulled a handkerchief out of each pocket? Why is he Morris dancing? Has presenter Cilla Black really never heard of Azerbalian or is this just the inverted snobbery characteristic of these slots? Why do all these people go to such lengths to "win" a date with one another in Germany or on a Caribbean island if, as they tell us in such gleeful detail on their return, they loathe one

another so deeply? As for Noel's House Party well, where do you begin? What was Honor Blackman supposed to be doing in the black leather gear she wore for The Avengers 35 years ago? And why did she disappear so fast? How is it that when a man with two cartwheels

of cheese places them on a table and hits them with a mallet. sending out showers of cheese droplets, everyone in the audience produces a plastic mac for protection - does this bappen every week? Why was Sun television critic Gary Bushell hanging on the back of the door? And why was Basil Brush in the cupboard? Given that he was, why did we not get even one joke from him? What on earth was the point of the item involving two boys and a teddy bear? And what exactly was going on in that sequence where Henry Cooper walked down a dark passage hung with sacks of bank notes watched by infra red cameras while a woman in Plaistow shouted at him down the tele-

Watching Saturday teatime television in Britain is like stepping into a time-warp and finding yourself at a knees-up in the NAAFI at Middle Wallop in 1946. There may be a few modern elec-tronic gadgets around now, but the essential qualities are still to be a good sport, know the catch phrases, muck in, have a laugh, and whatever happens don't say anything intelligent. Nobody likes a clever dick.

Dance/Clement Crisp

# An irresistible ballerina

columns have been under the spell of Lynn Seymour's artistry. The young girl in Mac-Millan's The Burrow - the line of her legs, her total identification with character, still clear in my memory grew into the dancer whose greatness (I use the word with all seriousness) was in part a luscious and intensely musical classicism, in part an ability to live and communicate emotion on stage with unerring truth and absolute control. As Juliet, Anastasia, as Ashton's sweet Pigeon and his Natalya Petrovna, in every role MacMilian made for her, we were made aware of the potency and the unfailing life of her portrayals. She taught me, as have few other dancers - I think of the lately deceased and glorious Paula Hinton; of Norah Kaye, that tempest of emotion on stage - that dramatic dance must be as

beautiful as it is compelling. Her career seemed ended even as those late appearances as Tatyana in Onegin and as Anastasia with English National Ballet in 1989 told us that her genius was undimmed, but that we might not expect much more from her in ballet. But radiand - to as many cheers as we can muster - in splendid form. (Ballerinas today amorous ecstasy. Her pas-

Alonso m her mid 70s, the indomitably beautiful Maya Plisetskaya who is 70, still perform in a carefully managed repertory.) Seymour is now to be seen in certain performances at the Piccadilly Theatre as the Queen in Matthew Bourne's Swan Lake, alternating in the role with Fiona Chadwick.

saw her on Monday night. She appears, en beauté in the series of determinedly un-chic ontfits with which the staging identifies royalty, and the role acquires a new sig-nificance. She offers what is known in baptismal circles as "total immersion". I love the way she believes in what she does and makes us believe too. In the flummery of the early scenes she is autocratic, disapproving, and - in the first of the Mayerling echoes that ring through the staging - frigidly unable to console her son. It is the second act party which best reveals the Seymour manner. Sitting at a table (and as beautiful as she has ever been) she holds our eyes. With the arrival of Adam Cooper's rough-trade black swan, she pulls off one hilarious frisson of lust (she is a sublime comedienne though too few choreograant, Lynn Seymour is back phers use her sense of fun), and then launches into the action borne on a wave of

because of the continuing grace of her movement, irresistible. There are the Seymour instens and the line of the leg - a signature that marks her presence in the choreography of every role made for her by Ashton and MacMillan - and there, too, the curving oppositions of head and torso, the swooning arms, the faultless musi-

cal sense. There are hapless souls today who never saw Lynn Seymour in ber greatest roles. Viewing ber now, they will still know something of the marvels she produced on stage in her repertory. About the rest of the staging I still have reservations - the choreography is unworthy of the ideas it expresses - but none ebout Adam Cooper. As awan and erotic firecracker, he gives an astonishing and superbly expressed reading. His greatest moment (and, be it gratefully acknowledged. Bourne's too) is still the last act when, wholly swan and somehow conveying avian emotion in agonising terms, he seeks to help the Prince and is killed by his fellows. This is dance acting of tremendous power and dignity. To see Cooper and Seymour together on stage is cause for rejoicing.

Lynn Seymour appears at certain performances in Stoon Lake at the Piccadilly



reject the years: Alicia sion is intoxicating and. Theatre Check for casting. Lynn Seymour: both funny and Instful, seen here with William Kemp

Pop music/Antony Thorncroft

# Angst: downbeat or passionate

thing of Joni Mitchell's vibrato and thon. They may be ideal bedsitter Arena for four nights can smile Bonnie Raitt's grit - yet somehow images but they gain little in per-through the shame.

She never looks happy with fame, hardly talking to the heaving crowd looking up in expectation. She does the business with the guitar and the keyboards but it is all rather dour and downbeat. There is no emotion in her delivery, and it is left to the band to inject the passion into songs like "Maybe Angels". Sheryl Crow bovers somewhere between her Mid-West origins and her West-Coast celebrity; her songs suggest this disorientafunctory performance in west Lon-

Canada is one of the great power houses of pop music - not an oxymoron but a rock solid fact. Leonard Cohen, Neil Young, Joni Mitchell, k.d. Lang are more than commercially successful; they are critically acclaimed. Now Canada has come up with its own megastar for the masses. Celine Dion may never make the cover of The Face but anyone who sells out Wembley

white, prowling a stage jumping with lights. After that it was just another

pop show. Obviously on a permanent high from her success, Dion gushes, and gushes, in her newly acquired English (she was born, one of 14, into e French Canadian Celine Dion sells rock ballads family), and somehow manages to combine naivety with sophistica-tion. There is little personal in her as soppily emotional, as lungpunchingly strident, as satisfyingly kitsch, as possible. She sells them performance: the songs are either through one outlet, a quite extraorstandards, like "River Deep, Moundinary voice, which, in its searing tain High", given a recharge; or tear-jerkers, like "Tu m'aimes intensity, shrinks Wembley Arena Encore". to the size of a shoe box. She

At the moment Dion is rather excitable; if she turns moody she could well become an icon. After all she can sing Bassey, Streisand, etc, into a bowler hat. Perhaps she might make The Face after all.

Theatre/Sarah Hemming

# A song of life s the West End in dan- caust needs to be brilliantly

ger of being taken over by plays about the power of art? First we have Yasmina Reza's Art. starring a painting that tears e friendship apart; now comes Jon Maran's Old Wicked Songs, dealing with the way music can be to conceal, reveal and heal But like Art. Old Wicked Songs deals with e far larger subject than initially seems to be the case, and while this is edmirable in intent, its execution is rather disturb-

ing.
The play concentrates on the reletionship between Stephen Hoffman (James Callis), a brilliant American pianist who has lost his nerve and Josef Mashkan (Bob Hoskins), the quirky Viennese professor, whose job it is to awaken his young prodigy's dormant talent. Stephen arrives in Vienna. bristling with arrogance, only to find that before be can study solo piano, he is to spend three months with Mashkan learning how to accompany singers.

Mashkan soon discovers that his pupil, although a brilliant technician, has never learned to love music and so he embarks on and accompany Schumann's Dichterliebe song cycle.

same progress as the sones. from sorrow to renewal. But it soon becomes clear that the play has a second agenda. It is set in 1986, Kurt Walheim is standing in the elections and neo-nazism is in the air. However, Mashkan shrugs off all discussion of the subject and when Stephen announces his intention of visiting Dachau, discourages him with the words "Dachan's just e bunch of dead Jews." It would be unfair to reveal the plot twist; suffice to say that Mashkan is not what he seems and that his denial stems from grief. And this is where the play

becomes difficult to handle. Any drama that has anything to do with the holo-

executed or it runs the risk of appearing meretricious. And so it proves with this one. It is clearly well-intentioned, thoughtful and written with compassion, yet as e piece about the trauma of the holocaust and the guilt of the survivor it is too near for its own good. When you realise what it is really ebout, the careful structuring comes over as a clever idea rather than an honest and deep exploration of the issues it raises. And so the ending, with the two men side by side et the piano, united in barmony, seems

t is slow too - a problem which Elijah Moshinsky's beeutifully phrased but rather languorous production does not dispel. There is much that is good, however. The relationship between haughty student and prickly professor is delightfully drawn and peppered with witty running

Bob Hoskins, back on stage after a 13-year absence, is splendid as the lonely, quizzical Mashkan. Pugnacious, impish, unpredictable, he moulds the air with his unfreezing Stephen's heart bands, peeks over his glasses by teaching him how to sing and effortlessly combines sadness with joy. He revels in the play's better lines and And so they go, the path of manages to overcome its bad their relationship tracing the ones. Although his eccent sometimes makes a break for Colditz, he surmounts this and is unexpectedly touch-

Hoskins and James Callis build np a wonderful rap-port, with Callis making an impressive stage debut as the starchy young pianist, singing arpeggios with all the enthusiasm of e thoroughbred pressed into service et the donkey rides. The two actors movingly suggest the love that grows between these two damaged individnals; one just wishes that the deeper significance of their journey together did not feel so awkwardly strapped on.

Continues at the Gielgud Theatre. London (0171-494 5065).

angst into British lives with songs of departures and despairs. For 1996 we have Alanis Morrisette; in 1995 it was Sheryl Crow. Crow is not leaving quietly and is once again on the road, car- . fails to deliver. rying a new album.

very year there is a new

American girl singer to

bring some trans-Atlantic

It is much the same - songs of broken dreams delivered in an irritatingly imprecise mish-mash of country, rock and refined punk. Sheryl Crow is also irritatingly unpindownable. She conjures up perfection - a set in the Shepherd's Bush Empire, an atmospheric bearpit of e venue which oozes tacky charm; a good looking, discreetly deft, five man band; a trim figure and an affecting voice, with some-

INTERNATIONAL

ARTS

**AMSTERDAM** 

Yoram ish-Hurwitz: the planist

Scriabin, Prokoflev, Mussorgsky

performs works by Schubert,

and Berg; 8.15pm; Nov 21

Kammermusiksaal Tel:

· Carmina Burana: by Orff.

Conducted by Karol Borsuk.

performed by the Staatliche Philharmonie Bromberg, the

Lichterfelder Chorkreis, the

Frauenchor Spandau, the Corale

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CONCERT

CONCERT

Rundfunk-Sinfonie-Orchester: with conductor Neeme Järvi and violinist Mark Lubotzky perform works by Goldstein, Arensky and

R. Schumann; 8pm; Nov 23

### DUSSELDORF EXHIBITION

Kunsthalie Düsseldorf Tel: 49-211-8996240 Ana Mendieta. Performance Foto, Zelchnung, Skulptur - Eine Retrospektive: retrospective exhibition devoted to the work of the Cuban artist Ana Mendieta (1948-1985). Included in the exhibition are slides, photographs, films, and videos of her performances, drawings, and sculptures; to Dec 29

### EDINBURGH EXHIBITION

Scottish National Portrait Gallery Tel: 44-131-5568921 David Roberts RA: A Bicentenary Display: exhibition on the 200th anniversary of the birth of the Scottish artist David Roberts (1796-1864). His determination and courage in exploring parts of Morocco. Egypt, Syria and the Holy Land that had rarely been visited by Europeans before, brought him lasting fame; to Nov 24

## **ESSEN**

Aalto Musiktheeter Tel: 49-201-81220 Lady Macbeth of the Mtsensk District: by Shostakovich. Conducted by Matthias

Aeschbacher, performed by the Oper Essen. Soloists include Andrzej Sacluk, James McLean and Marina Sandel; 7.30pm; Nov 21, 24 (6pm)

### HAMBURG

OPERA Hamburgische Staatsoper Tel: 49-40-351721 ● Hänsel und Gretel: by Humperdinck. Conducted by Gregor Bühl, performed by the Hamburg Staatsoper. Scloists include Yvl Jänicke, Gabriele Rossmanith and Elke Wilm Schulte; 7pm; Nov 21

### **■ JERUSALEM** EXHIBITION

Israel Museum Tel; 972-2-6708811 · Joint no.3: the third in a series of exhibitions feeturing work by young artists. This show includes installations by the Israeli artists Yoav Shmueli and Gil Shani, the Palestinian artist Khalil Rabach. and the Japanese artist Shuji Angoshi; to Jan 19

### ■ LOS ANGELES CONCERT ...

Dorothy Chandler Pavillion Tel: 1-213-972-8001 Los Angeles Philharmonic; with conductor Zubin Mehta and soprano Jane Eaglen perform works by Wagner and Strauss; 8pm; Nov 21, 22, 24 (2.30pm)

EXHIBITION MOCA at California Piaza Tel: 1-213-628-6222

 Paradise Cage: Kiki Smith and Coop Himmelblau: a collaborative ct between New York-based artist Kiki Smith and Viennese architect Wolf Prix of studio Coop Himmelbiau, this installation consists of a group of new sculptural works by Smith of human and animal figures positioned within a dramatic cage-like structure designed by Prix, spanning the 60-foot height of the building's J. Paul Getty Trust Gallery, from Nov 24 to Feb

opened with "The Power of Love

on Saturday night, and it was

impossible not to be transfixed by

the sound, a soprano on super

drive. The spectacle was not bad

either, a tall, slim, agile figure in

### MONTREAL EXHIBITION

Musée des Beaux-Arts de Montréal Tel: 1-514-285-1600 ● Joe Fafard - The Bronze Years: a hundred figurative sculptures executed by Canadian artist Joe Fafard between 1983 and 1995 show the evolution of the artist's work after he turned from ceramics to master bronze and its patinas. Three groups of works are presented: "Artists", "Cows and Horses", and "Tables"; from Nov 21 to Feb 16

### NEW YORK

CONCERT Avery Fisher Hall Tel: 1-212-875-5030 · New York Philharmonic: with conductor Jahja Ling and planist Awadagin Pratt perform works by Perle, Saint-Saens and Dvorák; 8pm; Nov 21, 22 (2pm), 23 Merkin Concert Hall - Abraham Goodman House Tel: 1-212-5013330

### Four Nations Ensemble: with cellist Loretta O'Sullivan, planist/ harpsichordist Andrew Appel, violinist Ryan Brown and tenor Frederick Uhrey perform works by Locatelli, J.S. Bach, Beethoven and Schubert; 8pm; Nov 21

THEATRE Walter Kerr Theater Tel:

1-212-239-6200 Present Laughter, by Langella.
 Directed by Scott Elliot. The cast Includes Frank Langelle, David Cale, Lisa Emery, Tim Hopper and Allison Janney; Tue - Sat 8pm, Wed, Sat also 2pm; end date not known yet (Not Sun) (Not Mon)

### PARIS

EXHIBITION Institut Neerlandais Tel: 33-1-53 59 12 40 • Ed van der Elsken, entre films et photos: exhibition devoted to

the work of the Dutch photographer and filmer Ed van der Elsken (1925-1990); to Dec 8 Musée Carnavalet Tel: 33-1 42 72 21 13 Madame de Sévigné: between

1677 and 1696 the building where currently the Musee Carnavalet is housed served as the Paristan residence of the marquise Madame de Sevigne. This exhibition of some 250 objects, including portraits, furniture, maps, prints and souvenirs, aims to paint a picture of the life of the marquise; to Jan 12 Musée du Louvre Tel: 33-1 40 20

 Nouvelles Acquisitions. Département des Peintures (1991-95): exhibition of some 70

The state of the s

paintings that were acquired by the Musée du Louvre over the past few years. Included are works by Juan de Borgoña, Parmigianino, Ghislandi, Bazzani, Schönfeldt, Liotard, Kobke, Memiling and others: to Jan 13

### **SEATTLE** EXHIBITION Seattle Art Museum Tel:

1-206-625-8900 Abstraction and Expression in Chinese Calligraphy: exhibition drawing comparisons between Chinese calligraphy and modern Western art. Twenty-four hanging scrolls and handscrolls dating from the 15th to 20th centuries are presented; from Nov 21 to

### ■ VIENNA EXHIBITION

Patals Liechtenstein Tel: 43-1-3176900 Abstract/Real: this exhibition features sculptures, objects, installations and paintings by 38 contemporary artists who combine the concepts of "Abstract" and "Real" in their work. Artists represented include Helen Chadwick, Julian Opie, Pedro Cabrita Reis, Rachel Whiteread and others; from Nov

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Kölner Philharmonie Tel:

**Edward Mortimer** 

# Shades of meaning

The confusion over the terms 'left' and 'right' is not surprising in the aftermath of victory over communism

became much more "lib-

eral" in the European sense

in the American sense -

earlier leaders such as Har-

Europe, outside Scandina-

via, the nama "conserva-

tiva" remains tahoo, hut pol-

icies broadly similar to those of Macmillan and

Heath have been pursued by

Christian Democrats, or in

ferences. Christian Demo-

crats see themselves as an

international movement,

competing directly with

communists and socialists

in building trade unions.

youth movements etc., and

committed to a united

Europe. Gaullists, like Brit-

ish Tories, stress national

unity and independence.

But all three movements,

"One Nation" Tories (UK) Gaufista (France) Christian Democrats (Catholic countries)

DISTRUST

There are important dif-

France by Gaullists.

Heath.

Less than a year ago western commentators were scaring themselves over the return of communism in central and eastern Europe.

This autumn the boot is on the other foot. Russian president Boris Yeltsin's election victory in June has been followed by defeat for former communists in Lithuania, Bulgaria and Romania, Reformed communists remain in power in Hungary and Poland, but have by and large remained true to their election promises, respecting the rules of democracy, and pushing state intervention, ahead with privatisation. This confusing deregulation and fiscal pru-

Meanwhile in the west. conservatives bave returned to power in Australia and Japan, and in Spain for the first time since Franco'e death. In the US, Republicans have retained control of both bouses. Bill Clinton held on to the presidency, but did so with a platform in which conservatives could find little to criticise, Tony Blair bopes to repeat the trick in Britain next

Helmut Kohl, the German chancellor, looks unbeatable as ever, despite making the first serious attempt to trim the fat from Germany's postwar welfare state. Elsewhere in Europe, moderate conservatives eeem more directly threatened by the rise of nationalist parties to their right than by any resurgence of the left. It is far easier these days to fill a hall or a street by demanding protection from foreigners than by shouting "workers of the world, unite",

As long as one sticks to the model of politics derived from the French Revolution, with parties strung out along a continuum from extreme right to extreme left, it is clear that the global pendulum is still swinging rightward. But that model gives an increasingly distorted picture of the real-

ity of modern politics. The terms "left" and "right" have meant very different things for most of the 20th century from their original meanings in the early 19th century. Then, conservatives (the right) stood for hierarchy, order and tradition while liberals (tha left) were champions of individual freedom. In the 20th century individual freedom, especially in the economic sphere, came to be identified with the right, in reaction to the left's advocacy of collectivism and

This confusing change was rendered even more so by a divergent use of vocabulary on opposite sides of the Atlantic. In north America the left has continued to be called "liberal", even when advocating collectivist or interventionist policies, while in continental Europe "liberals", still advocating economic freedom, have

moved to the right. British Conservatives survived and prospered for most of the 20th century by adopting a judicious mixture of economic liberalism end social democracy. Similar compromises were found in other countries, but not under the name of "conservatism", which became almost a dirty word.

RADICALISM:

Source: E. Mortime

The triangle of conservatism

Front National (France

**AUDEMARS PIGUET** 

"OUR AIM IS TO CREATE THE

For more than 120 years, the richness of our vision has never ceased to fasci-

nate. But for the true connoisseur, there is more to the magic of our watches

than that. Much more, For, above and beyond creativity and craftsmanship, an

Audemars Piguet reflects the innermost values of the person who wears it.

Jules-Louis Andemars, Edward-Auguste Piguet, 1875.

FINEST WATCHES IN THE WORLD.

In the US that name has and others like them, have now been reclaimed and rehabilitated by rightwing Republicans, whose economic philosophy hears a strong resemblance to that of old-fashioned European liberals - although "the days of Eisenhower and L word", in its American sense, is their most vitriolic Nixon. term of ahuse. British Conservatives under Margaret

such leaders is to avoid Thatcher's leadership damage to the "social fabric" - in contrast to "Anglo-Saxon" consarva-tives of the Reagan or - that is, more conservative Thatcher school, who tend to see that fabric as an than they had been under expensive and suffocating old Macmillan and Edward blankat which prevents individuals from realising In continental western their full potential. Most people would see the

Anglo-Saxon neo-liberals as

is not so easy to put the new nationalist or xenophobic rightwing movements of people such as Jörg Haider in Anstria, Jean-Marie Le Pen in France and Pat Buchanan in the US (and perhaps one ehould add Sir James Goldsmith in the UK) further out along the same continuum. While they share the populist, antiestablishment rhetoric of Thatcherism - and indeed go beyond it with their strident xenophobia - they also share the anxieties of social fabric" conservatives about the consequences of exposing national industry and agriculture to the global market.

All this proved very conthe proper state of mind for a conservative in the aftermath of victory over com-

traditionally sought to avoid class conflict through consultation, compromise and the maintenance of the welfare state. Much the same might have been said of US Republicans in the

The overriding concern of

being to the right of the "social fabric" Tories. But It

fusing to eager young "con-servatives" from eastern Europe who came to a seminar session in Salzburg on conservative movements in western industrial societies. To help them find themselves on the political map, I proposed to replace the traditional linear spectrum with a triangle, But I fear they went home even more confused. Perhaps that is

# LETTERS TO THE EDITOR-

Number One Southwark Bridge, London SEI 9HL rage letters from readers around the world. Letters may be faxed m +44 171-873 5938 (please set fax of fine). e-mail: letters editor@it.com Published letters are also available on the FT web site, http://www.FT.com Translation may be available for letters written in the main international languages.

# UK's wrong signals on working directive

回

<u>p</u> 0

abstention does not even

combination of the UK's

acquiescence in the legal

proposal and abstention

count against adoption. The

base of the Community wida

when it was adopted jar with

the attack d outrance being

mounted on the directiva.

directive, and anything in

future of the same kind.

The demand is that the

should not epply to Britain.

If this is granted, and it is not such a big deal either

states assume that the

threat of blockage in the

way, can the other member

From Str William Nicoll. Sir, In opting out of the social protocol, the UK government opened up two paths towards social-policy measures. Untidily, it did not insist on a review of the proposals then in the pipeline - a round dozen, including the working-time directive - to establish whether they now belonged to the social protocol rather than to the treaty proper. Untidily also, health and safety measures can come under

either. The signal this sent to the Commission and other member states, which since 1981 had been left in no doubt about British aversion to the social chapter, was that the proposal for a working-time directive belonged where it was, that is for Community-

wide application. When It was voted on in November 1993, the UK abstained. Abstention has the same effect as voting against but is a milder object tion. In the recent directive on the posting of workers, Portugal abstained, with the explanation that the directive did not go far enough. Britain voted against, explaining that the directive would be harmful. When the voting rule is unanimity,

ence will be lifted? Or will they more prudently reckon that the present government, which has never concealed its lack of anthusiasm for treaty reform, will maintain all the other stoppers it has put in place (against more majority voting, a stronger role for the European parliament, the transfer to the Union of some of what at present belongs to co-operation in the fields of justice and home affairs, 'flexibility" secured by majority vote in the common foreign and security policy \*NORMAN'S AN and possibly other policies. OUTRAGED ABSTAINER." an article upholding the objective of full employment opportunities . . . the cata-

ogua goes on). The others might well draw the conclusion that the choice lies between having your teeth out in one go and losing them one by one. And the few changes for which Britain is demandeur - no quota-hopping fishing boats, better animal welfare and an explicit restriction on the retroactivity of Court judgments - fall out as well.

William Nicoll, Outback, Nackington Road. Canterbury, Kent, UK

## **Everyone** should pay - somehow

From Professor Ira Sohn. Sir, As someone who is more comfortable with the concept that "if you offer something of value they will pay" than the idea "if you birild it they will come", I believe charging an admission fee to the British Museum is appropriate ("An admission of failure", November 16/17).

The Metropolitan Museum of Art and other publiclyfinanced museums in New York have had great success with "suggested" admission fees, which are reduced by half for students and elderly people. Everyone pays some thing, voluntarily.

While they are considering their options, the British Museum's trustees may wisb to address another relevant issue that might contribute to relieving some of the budget pressure - though at the risk of further infuriating the Grand Inquisitor in Brussels: extending the museum's open hours. If one can spend an evening at the ballet or theatre, why not at the museum?

Montclair State University. School of Business Administration. Upper Montclair. New Jersey 07043. US

### Giant of a catch

From Mr Stewart Robertson. Sir, I was heartened to see that the average size of salmon caught in Scotland did not decline last year. According to your report "Wild salmon catch down by 8.5 per cent" (November 19). the total number caught dropped to 168,000 from

183,000, and the total weight to 586,000 tonnes from 644,000 tonnes. Hence the average weight of each salmon landed was unchanged at 31/4 tonnes. Presumably the one that

got away was even bigger.

Stewart Robertson, 43 Wolseley Avenne. London, SW19 8BG,

### Forgotten sanction

Mr R.J. Arkell. Sir, As almost any stockbroker will testify, Crest was originally the acronym for "Can't remember ever sanc-

R.J. Arkell, Charles Stanley and Company. Abbey House, Carfax, Oxford, UK

tioning Taurus".

# Right the wrongs of Africa's borders

From Ms Lesley Abdela. Sir, In bar feature "Broken Heart of Africa" (November 16/17) Michela Wrong remarks that Zaire, Africa's second-largest country, is now facing a situation in which any or all of ber nine "territory hungry" peighbours may choose to pick at her borders, not only in the Great Lakes region, but as

far away as Shaba Province. "Western pundits," Michela Wrong adds, "are speculating about the long-term viability of Zaire as a state". All true.

Africa-wide strife is now bubbling to the surface with a vengeance, traceable directly to the way existing boundaries were drawn. At the 1886 Congress of Berlin. attended by the leading European powers specifically to divide the continent up, a map was placed on a wall and lines drawn in pencil, regardless of local or regional history or tribal loyalties and historic agree-

ments Just as damaging was temperate Europe's lack of knowledge of Africa at the margins of its climate - for example the Sahel. Transhumants and their animal stock need to migrate north and south as the sun itself migrates. However, they have been restricted to grazing animals in their own

nations' pastures, with a consequent very serious effect in over-grazing, desertification and ground-water depletion.

Such artificially imposed lines have suppressed the sort of seismic shifts among tribes and cultures which could have released tensions. Now they point mercilessly towards further Yugoslavias.

To avoid a further century of conflict there needs to be a complex restructuring of boundaries. How you manage that, though, is anyone's guess, I wonder if that pencil from the Congress of Berlin still exists?

Lesley Abdela, 46 Portland Place, London WIN 3DG, UK

From Mr Graham D. Child. Sir, It has become fashionable, and surely correct, to say that greater efforts need to be made to foresee and forestall the type of problem that is now being faced in Zaire. Your article "France's African allies look for old certainties" (November 14) paints a very depressing picture of French policy in Africa and ends with the opinion of a French academic about his own country that "we have been behaving like slobs"

It seems that in trying to make efforts to forestall

problems it is necessary to begin with some of our closest neighbours and allies. This would appear to support the notion of giving greater emphasis to the common foreign and security policy pillar of the European Union, for all the difficulties this may involve.

Graham D. Child, visiting fellow, Lincoln College Oxford OX1 3DR, UK

From Mr J.M. Antonio. Sir. Despite age and experience, one can still encounter a paradox now and then My latest was recently watching CNN's coverage of the sad agony of the refugees in Zaire, immediately followed by a programme on the United Nations showing its director-general, Boutros Boutros Ghali, in the best of moods enjoying a dance with an immaculately dressed

woman, I do not begrudge Mr Boutros Ghali's right to dance, hut should not the timing of the event and its coverage have been a bit more tactful? I do wonder what the UN is all about.

J.M. Antonio. 249 Sta Ana, Quezon City, Manila **Philippines** 

# Israeli stock exchange slide predates poll | Paying for

From Mr Zalman Shoval. Sir, The sub-beading of your article "All eyes are on Netanyahu" (Middle East and North Africa capital markets survey, November 8) on the Tel Aviv Stock Exchange – "Israeli stocks have taken a tumble since the prime minister's election" - is misleading. As your article itself points out, the slump on the exchange began in 1994 – two years before Mr Netanyahu's elec tion victory, and, as a matter of fact, the market never fully recovered from the late prime minister Rabin's illadvised decision in August of that year (later rescinded)

on shares. At the end of 1992 the gen eral share index stood et 191.64 points; by December

to impose a capital gains tax

1994 it had slid to 166.34 this being more or less also the present level (167.09). Thus the state of the peace

process clearly cannot be blamed for the situation. Although political circumstances can and do. of course, influence capital market fluctuations - it should be noted that the Israeli economy experienced major growth from 1989 onwards, not because of the peace process - which hadn't even stared then, but as a result of large-scale Russian immigration and the reforms of capital and financial markets introduced by

the Shamir government. Although there are different viaws on what has to be done now in order to revive the market, most experts would agree at least on the

following points: to reduce eubstantially public expendi ture and downsize the public sector, get on with privetisation, mainly through the stock exchange, and make a more successful effort than heretofore to co-ordinate the policies of the Bank of Israel and the Ministry of Finance.

With Israel now for the first time having a prime minister who is well-versed in economic matters and who genuinely believes in the free-market economy, the prospects for Israel's economy have never looked

Zalman Shoval, chairman, Bank of Jerusalem, 9 Ahad Ha'am Street. Tel Aviv 65251,

# addiction

From Mr Donald Reid. Sir, The European Commission's refusal to stop subsidising tobacco farmers verges on the deranged ("Commission rejects cut in tobacco aid", November 14). It means everyone in the UK is paying to help produce a highly addictive substance which kills more than 100,000 Britons and 400,000 EU citizens annually.

What will it want us to pay for next - growing cocaine, or starting a small war perhaps?

Donald Reid, chief executive Association for Public Health, Mabledon Place. London WC1H 9TX, UK

### Risk-control system not so novel for building societies Commission sets great store

From Mr Geoffrey Fitchess. Sir, The linked concepts that financial regulators should focus on risk-control systems and that top mangement should be held responsible for significant breakdowns in these - are not as novel as your leader "Risk and reward" (November 5) suggested. They are, for example, central to the system of sapervision established in the Building Societies Act 1986, which requires directors of building societies to "maintain systems of control of business and of inspection and report".

In applying this require

ment the Building Societies

reports" which the 1986 act requires both boards and external enditors of all societies to produce, identifying any systems defects and what has been done to remedy them. We then follow up any unresolved problems with the societies and their auditors. Boards and auditors take this responsibility very seriously and produce objective reports to a high standard. This enables us to make informed and independent judgments about the effectiveness of societies' risk-control systems.

by the annual "systems

Systems-based supervision

cannot substitute completely for other regulatory requirements - eg the minimum capital requirement which any deposit taker must have as a cushion against accidents or commercial misjudgments. The BSC regards its power to set minimum solvency requirements, reflecting a comprehensive assessment of the risk profile of each building society, as an essential tool for promoting prudential risk management and high standards of direction and management generally.

Finally, UK regulators are rightly required by law to observe due process before

imposing any sanctions on boards or management. The Building Societies Act 1986, for example, establishes an independent tribunal to hear appeals against statutory decisions taken by the commission and all our decisions are subject to judicial review. These are powarful restraints against "star chamber" proceedings.

chairman and first **Building Societies** Commission, 15 Great Marlborough Street London W1V 2LL UK

Geoffrey Fitchew.



For information and catalogue, please write to Andemars Pignet & Cie S.A., 1348 Le Brassus, Switzerland Tel. (41-21) 845 14 00. fax (41-21) 845 14 01

he boardroom et the dency et the end of the year and gas will require companies such

which has the largest natural gas reserves in the Union, has indi-

cated that getting e gas agree-

ment will be one of its priorities.

take advantage of growing com-

mercial pressure to open the

European gas industry. Liberalis-

ation, argue large gas consumers,

will bring lower prices and.

enhance the competitiveness of

European manufecturing. They

cite the US, Canada and the UK, where the introduction of compe-

tition in commercial and indus-

trial gas markets has led to sharp

"Over the past 10 years US gas

customers heve seved \$85bn

[£50.9bn] as e result of competi-tion," says Mr Rich Kinder, presi-

dent of Enron, the largest US nat-ural gas group. The financial

benefits of opening the European

gas market would be equivalent

to "e massive tax cut for EU citi-

zens", be adds.
In the UK, gas prices to consumers have also fallen steeply as a result of competition. Whole-

sale gas prices in Britain are

about \$1.40 per million British

thermal units (Btu), against an

But those who defend the sta-

tus quo in continental Europe

say neither the US nor the UK is

a relevant model. Both are

self-sufficient in natural gas.

whereas most European coun-

tries depend on large imports

from gasfields in Russia, Algeria,

have the muscle to negotiate

with the likes of Gazprom, Rus-

sla's largest and most politically

powerful company, say oppo-

nents of liberalisation. They also

argue that producers would not

invest the hillions of dollars

needed to develop new fields and

pipelines if they did not have the

security of a 20-year or 30-year

contract with a national supplier

Mr Pierre Gadonneix, chairman

of Gaz de France, argues that

stronger European demand for

Only national gas companies

Norway and Libya.

in western Europe.

Europe and \$1.60 in the US.

gislation to liberalise Europe's avarage \$2.50 in continental

The politicians also hope to

Paris beadquarters of

Gaz de France, the

country's natural gas

monopoly, might seem

an unusual place to find Ms Clare

Spottiswoode, Britain's crusading

Gaz da France has long been among the staunchest defenders

of the monopoly-dominated sta-

tus quo in the European gas

industry, while Ms Spottiswoode

is e vocal advocate of competi-

tion on her home ground. But such meetings are a sign

that the previously glacial pace

of change in Europe's gas indus-

try may be about to give way to a

Europe to talk about competition

they didn't want to bear me,"

says Ms Spottiswoode, "They saw

me as the wicked witch of the

west. But the directors at Gaz de

Franca were incredibly well-

versed in what we are doing in

the UK. They know change is

Next week senior energy offi-

cials from around the European

Union will gather in Brussels to

discuss a working paper on draft

gas market, which will be pres-

ented to energy ministers on

the EU withdrew a proposed gas

directive to concentrate instead

on opening the electricity mar-

ket there is optimism in Brussels

that agreement could soon be

reached on legislation to bridge

one of the most glaring gaps in

Agreement between the 15 EU states in June on a directive to

liberalise electricity, after eight

yeara of bard negotiations,

suggested that a similar agree-

ment on gas could be achieved

quickly. Both Ireland, holder of

the rotating EU presidency, and

Mr Christos Papoutsis, EU

energy commissioner, want to

exploit the momentum created by

the electricity agreement. The

Netherlands, which succeeds

Ireland to the half-yearly presi-

the single European market.

After a false start in 1993, when

December 3.

"When I first started going to

new dash for gas competition.

gas industry regulator.

Consumption of natural gas, 1995 (million tonges of oil equivalent)

s border

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Wednesday November 20 1996

# No to the fudge romana

this summer in Paris yesterday journeyed triumphantly on to Rome. The Italian government's plans to raise L12.500bn in oneoff tax revenues are the largest. betrayal yet of the spirit of the Maastricht criteria if not, perhaps, the most spectacular.

That bonour still goes to the French government, and the half of a percentage point of GDP transfer from France Tele-com which is to be used to get France to the Maastricht criteria for general government borrowing next year. Germany was wrong-footed in its attempts to have this trickery disallowed. for Maastricht purposes, by Eurostat, the statistical wing of the European Commission. Presumably the Italian prime minister. Romano Prodi, is hoping to get the same generous treatment. But Germany will be even less inclined to forgive the Italians' fudging - and rightly

The details of the Italian "Euro-tax" are complicated and, as yet, still somewhat opaque. But it is clear that only a small proportion will represent a last-ing addition to Italian tax revenues. The largest, L5,500bn, chunk of revenues will come through a one-off tax surcharge paid by personal income tax payers next year. But the prime minister promises that 60 per cent of this money will be refunded, either as a tax credit in 1999 or in the form of an option on shares in future privatisations of state compa-

A one-off tax is not the best way for a government to persuade anyone of its long-term commitment to fiscal probity. But the Italian variant is not even strictly a tax. More than half of the projected revenues could more accurately be described as a forced, nointerest loan to the government. Related worries epply to the rest of the "new" revenues, which would largely come from one-off measures which in effect borrow tax revenues from future years so as to bolster the

A bandwagon that started out get them closer to the Maastricht criteria. Nor, probably, will they be tha last. But a series of statements yesterday by German chancellor Halmut Kohl. Alexandre Lamfalussy. Monetary Institute and the Bundesbank are a timely warning that the Emn criteria are not going to be fudged without

All three see themselves as guardians of the spirit of the Maastricht treaty and the single ate: And all are based in Germany, the country where these thinge metter the most. To judge by his speech yesterday, Mr Lamfalussy has few doubts that this spirit has been violated by the artful arithmetic of Italy and other countries.

The president of the forerunner to the European Central Bank etressed that a high degree of sustainable convernce was a vital precondition for Emu, helpfully providing the dictionary definition of convergence: "The ebility to maintain or keep an effort going continnously.

He added: "The question to be asked is whether there are any reasons to believe that a satisfactory performance is maintained only due to special circumstances." In Italy's case there are many reasons to suppose that next year's reduction in public borrowing is due to special circumstances: not least the fact that several of the mea-sures simply edd to future years' borrowing what they take away next year.

the question may not arise. Even with the help of the Eurotax measures, Italy has very lit-tle chance of meeting the 3 per cent of GDP deficit criterion in time to join the first wave of

It has been a political and economic mistaka to tolerate some of the transparent fudging that member states are employing in their attempts to qualify for Emu. inevitably it has encouraged those even worse placed to Italy and France are not the follow suit. But Italy's latest only countries to have efforts go beyond what can be employed one-off measures to accepted

# Power switch

British consumers may need some time to get used to the idea of paying their electricity bills to Americans - especially if they thought that monopoly profits were being extracted by US groups. The regulatory risks should already be reflected in the prices offered by Dominion Resources of Virginia for East Midlands Electricity and by Cal-Energy of Nebraska for Northern Electric. If both takeovers were to be completed, 40 per cent of the UK'a alectricity supply would be controlled from

The Dominion bld has been agreed and that by CalEnergy is ontested, but both might yet be blocked after a reference to the Monopolies and Mergers Commission. Moreover, Offar, the UK electricity regulator, must agree modified licences. It will need to be satisfied that it can obtain the sama quality of different suppliers. Even then, however, competition rules will merged group as it would from need to be strenuously policed; a separate quoted company. Provided that adequate information is made available, there . for the bloodhounds.

important when ownership passes to a foreign company immune from British political pressures. One way of ensuring transparency would be to insist that the subsidiary continued to be listed on the stock exchange. diminished when a fully competitive market allows all consumers a free choice between and unusually large profits would provide at least a scent

# Vanishing banks

unwittingly to have come up Bank has pointed ont, the with a novel solution to a costly problem if most Mexican banks do not exist - as a court in Baja California has ruled - neither can Mexico's banking crisis. This should save the government the estimated \$30bn that would have been needed to rescur the banks, had they existed.

Unfortunataly for the government and the banks, life is not like that. Instead of sorting out Mexico's banking crisia, the court ruling will complicate its resolution - with luck not disastrously - by encouraging more debtor defaults:

The judgment serves to highlight, however, two connected Issues that will plague Mexico us it stumbles' towards democracy. The first is Mexico's chaotic and corrupt judicial system; the second the poor drafting and scrutiny of legislation.

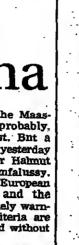
Neither problem is unique to Mexico, for the high cost of poorly functioning legal ties and professional legal sup-systems is being belatedly port for its hapless legislators recognised all over Latin Amer-

Mexican court eeems ica and beyond. As the World framework can "greatly hinder development, discourage and distort trade and investment. raise transactions costs and foster corruption".

Mexicans are too often prey to arbitrary actions, often by police and government officials - but a court system that can deem banks not to exist does not offer them much comfort.

The reason for these failings is clear; an all-powerful president could interpret or ignore law as he wished. Now presidential power is waning, Mexico must act to fill the vacuum this has created. To do so, the country needs the rule of law to be respected and the law itself to be good and well written:

The Mexican government has a long agenda. But the modernisation of the judiciary and its archaic procedures, and the provision of proper research facili-



Italy .

Belgiun Spein.

Luckily, perhaps, for Mr Kohl,

is no obvious reason why either bid should be blocked on competition grounds. However, the public, as well as the regulator, should have full access to the profits and other performance data of regulated monopolies. The public needs this informa-tion to decide whether the regulator is doing his job - by setting price caps at levels which will prevent excessive profits from being earned.
This will be particularly

which would be relatively These difficulties will be

# Phantoms at dictator Ferdinand, was said to the opera

The Philippine hosts of the Apec (Asia Parific accuments co-operation) leaders summit this week are leaving nothing to change. More than 25,000 troops have been deployed in Manila to drysti terrorist or kidnsoping attempts on leaders of the 18 member countries including KM

member countries including ISM Clinton of the US. Jiang Zemin of China and Ryutaro Hashinoto of Japan.

Chief of Apec sacurity
General Abadia; said vesteriny that personnel had even begin well-based. We are prepared in the region of the possibility of the poss minvesity chievoyane or "questo" in the local stang to exorcise ghosts of the National Education witch it located next floor to where the Apec masting will be public. The genets are said to be the spirits of workers wit stated through the courses continue to the workers became buried in to their walker in the stated in the course is the stated in the course in the workers became buried in to their walker in the stated in the project with the been freed only at the project, to the head of the project,

imelda Marcos, wife of the late

have indered managers of the subject than dismentle the entire building.

They [the shosts] want an eyedge an eye. They are very thated on revenge, said Tony Peres, a psychology lecturer and emestor. The former first lady has not been invited.

m not going So why is Jean-Jacques Boomaud, chairman of France's GAN insurance group, refusing to go quietly? It's traditionally expected of French state pany bosses that they jump

before being pushed, but Jean Aximis, finance minister, has felt himself forced to make a public call for Bonnaud's Bonnaud says he refuses to be made a scapegoat for the aborted. Nestle, the world's biggest food privatisation of GAN's CIC banking subsidiary, clasming

that he had loyally accepted. Arthmis wish to sell CIC off before its GAN parent. He's insisting on sticking to a prior appointment with Arthus on Thursday, after the latter :... returns from accompanying President Jacques Chirac to Japan. Chirac'a absence an Tokyo also means that the next cabinet meeting that could. revoke Bormand's mandate will -

be November 27 - by which time

On the front burner

After decades of monopolistic control, Europe's gas market is

poised for liberalisation, say Robert Corzine and Neil Buckley

as his to take direct stakes in

gasfields and pipelines in Russia

and elsewhere to ensure ade-

an expanding but ever more

EU consumption of gas rose 4.7 per cent in 1995 - much more than in other forms of energy -

to elmost 300m tonnes of oil

equivalent. Of this, only 182.6m

was produced within the Union's

borders. Imports from outside the

That trend will continue. Gas

projected to increase its share

of the EU's energy market from

19 per cent to 26 per cent by 2010.

The EU is forecast to import up

to 50 per cent of its natural gas

needs by 2005, and up to 75 per

US 10 years ago," says Mr Kinder

at Enron. "Europe is positively

advantaged by being surrounded

by large gas basins." UK officials

tracts with a lot of different pro-

ducers" would give the EU. greater security of aupply.

tion claim that lower prices in

gas demand. That would cause

both large producers from out-

side the EU and smaller ones

within the Union to increase

'In the US and Britain liberal-

isation has resulted in over-sup-

ply, not under-supply," says Mr Peter Lehmann, bead of British

"take-or-pay" contracts still bene-

fits producers and consumers.

But gas exporters to Europe are

hullding new pipelines that will

cept and 75 per cent within years.

Such a rapid increase in capac-

Gas's European division.

Other proponents of liberalisa-

dvocates of liberalisa-

tion sey worries

about supply are over-

blown. "It's the same

argument made in the

EII increased 10.6 per cent.

import-dependent market.

Statistics support his view of

quate supplies.

cent by 2020.

their output.

Arthuis might himself be on the way out.

For, with Chirac due to make a TV address to the nation on his return from east Asia, there are suddenly a lot of government reshuffle rumours in the air, some consider that Arthuis' job might be in play.
Others reckon that any hope

Bonnaud has of making his peace with a new finance minister is completely. misplaced because Arthurs is only acting as hatchet man for Alain Juppé, the prime minister, and the latter - despite his umpopularity - is expected to be in charge for a while longer.

Crunchy barred ■ James Amorose will be taking

less interest than usual in today'e 10-month results from company. Until a few weeks ago Amoroso was an analyst with Credit Suisse, reckoned by many to be Switzerland's number one Nestle-watcher. He had a reputation for asking the awkward questions other analysts sometimes forgot. But now British born Amoroso is looking for a new job.

The official reason for his departure is that Credit Suisse is concentrating its pan-European research of Europe's three biggest food companies - Nestlé,

of dollars worth of take-or-pay contracts. These commit European gas companies to pay for high-priced gas from the main producers even if cheaper, alternative supplies were available. Gazprom alone has \$160bn worth of such contracts with European

ity could trigger e price war in prope, say industry analysts. Much attention is focused on Gazprom, which has lerge amounts of uncommitted gas close to the Yamal export pipeline that is under construction. The evailebility of large and growing volumes of low-cost gas in a region close to a new export pipeline to Europe poses e considerable risk to the stability of the European gas market." according to Mr Stephen O'

Ex-USSA

ction within EU, 1995

Sullivan, oil and gas analyst et MC Securities in London. But e free-for-all could prove useful for the advocates of liberalisation. British government officials admit that the country's ambitious goal to open the gas market fully to competition in 1998 bas been possible only because of a gas glut in the North Sea. A similar situation in continental Europe could ease the way for EU liberalisation by intensifying competition among suppliers

European gas: lined up for competition

to sell their gas. Energy officials at the European Commission say consultations among the industry and consumer groups found a consensus in favour of liberalisation. say "a lot of buyers with con- But discussions have also uncov- you have the pipeline company ered deep divisions among member states over how far and how fast liberalisation should proceed. and highlighted important differences between the gas and elec-

Europe would trigger a surge in tricity markets. The biggest problem is what to do about the bundreds of billions

in public, large gas exporters such as Gazprom insist that the present system of long-term been one of the most difficult eleboost capacity by between 50 per

Danone and Unilever - in

Anne Alexandre.

London, and bas given the job to

Amoroso, who has worked in the

the group's London analyst.

But it's also the case that

food industry, was not Nestle's biggest fan. When he

downgraded Nestlé two years

reasons to Rainer Gut. Credit

Suisse's chairman. Since then

ago he was asked to explain his

Gut has taken a great interest in

Amoroso's comments on Nestle.

As well he might - after all. Gut

is vice chairman of Nestle, And

Helmut Mancher, Nestlé'a boss,

Credit Suisse says Amoroso,

is vice chairman of Credit

an ambitious chap, was not

content to be relegated to the

number-two alot, so he walked.

Who knows? He might be still

top dog if he could have bitten

Nuptial knockout

The ceasefire in the former

Yugoslavia took a turn for the

at his wife after a violent row.

spouse, but hit his bouse and

destroyed it, according to UN

spokesman Alexander Ivanko.

who says police in the Serb-held

town of Bijeljina in Bosnia have

Fortunately he missed his

arrested him for illegal

possession of a firearm.

worse this week, when an angry

husband fired a hand-held rocket

his tongue . . .

gas companies.
In the UK, the continuing ettempt to release British Gas from its take-or-pay contracts has ments of liberalisation. "It is ballishly complicated," saya one executive involved in the talks between British Gas and North

even harder. The idea of e Europe-wide consumer levy to buy out the contracts has been floated. The belief is that price reductions resulting from liberalisation would more than offset any levy, although some officials believe a levy would prove politi-cally impossible; the EU's work-ing paper leaves open the question of how to deal with the

take-or-pay contracts. That issue is likely to be one of main sticking points in the min-isterial talks. But it is not the only problem. The uneven development of the European gas industry could also make it difficult to adopt a single, uniform directive covering all member states. Countries such as Portugal and Spain are at the early stages of building national gas grids, so a directive would probably have to allow for monopolies to be maintained while those markets are expanding.

Another sticky issue will be the need to separate gas transport from supply, so that all gas companies have the right to use pipeline operators. "In Britain actually supporting competition because it makes more money shipping more gas through the system," says a UK official. The US experience shows that "open and transparent pipeline tariffs are the key" to competitive gas markets, says Mr Kinder.

The extent to which EU governments are prepared to embrace such concepts will become clearer when ministers bold their first discussion on the new directive next month. But after the optimism sparked by the agreement on electricity liberalisation in the summer, a spirit of realism about the obstacles to a gas agreement has returned to Brussels.

As one Irish official pnts it: "Tve been known to bet on the horses, but I wouldn't bet on agreement on this before the end of the Dutch presidency next

# Financial Times

### 100 years ago Happiness in Argentina Times are flourishing in

Argentina; the atmosphere has cooled, and this and some welcome downpours of rain have thinned the ranks of tha locusts. The "camps" are flourishing, the wool clips proceeding exceedingly well and the capons are reported to be unprecedentedly fat. Even the newspapers are prospering. The editor of the Buenos Avres Standard, according to his own. statement, was presented in one singla week with a bottle of whisky and a "splendid Argentine ham". It is something to be an editor in Buenos Ayres, and we sincerely hope that our colleague of the Standard enjoyed his dinner.

### 50 years ago

French Exports Rise in October, French exports reached a high for this year, amounting to Frs 11,029 milliards, against Frs 9,5765 milliards in September, but imports also recovered.

Rail Nationalisation The Government terms for acquisition of the major transport undertakings have caused no surprise to the interests affected. It has been known for some time that there was no prospect of an agreed basis between the

The fir

In time

grafit.

Wednesday November 20 1996



# London is leading centre for credit derivatives

London has overtaken New York as the leading centre for the fast growing market in credit derivatives, which allow banks to insure against the risk that their borrowers will not repay them.

The first credit derivatives were created in New York in 1992, but a curvey by the Britisb Bankers Association says the London market is already larger than New York, with contracts outstanding covering \$20bn of loans. That is estimated to be about half of the world market.

Large banks have started to pour money into credit derivatives which they see as one of the most exciting new opportunitiee to boost trading and manage their risks.

Banks can use credit derivatives to bedge themselvee against changes in a borrower's credit-worthiness, in the same way that traditional derivatives such as interest or exchange rate ewape and options enable them to hedge against market fluctuations. Dealers contacted by the

Continued from Page 1

1,300 branches.

regional character of CIC with

its 11 regional banks and their

the extent to which the first

attempt at privatisation had

flopped. Of the two blds for

CIC, that of Société Générale

bad been discarded because it

had failed to offer "a firm or

the only contender. However

have offered between FFr6-

the financial interests of the

state", Mr Lamassoure said.

Tunnel fire

getting light-beaded. Another

five minutes and I think there

disaster." The passengers were

led to safety by Mr Emile

Grard, 43, the French "chef de

arrows marking the way to the

Channel tunnel safety bas

been a source of controversy since before the start of ser-

vices in May 1994, with author-

lties imposing standerds

intended to make it 20 times

safer than any comparable

stretch of railway. Eurotunnel

claimed some measures,

installed at additional cost of

**Europe today** It will be wet throughout the day. Precipitation in western Europe will probably fall as rain or sleet but there will be snow on higher

ground, particularly in the Alps, as the low pressure zone responsible for the conditions moves northeastwards from the Benelux. Along the west side of this low, wind speeds may reach 75kph near the coast of East Anglia. Turkey will

have frequent thunder showers but afternoon temperatures will be near 20C. Spain will be mainly dry and only the north will have

£400m.£1bn, were excessive.

train", who followed luminous

Continued from Page 1

service tunnel.

The minister also revealed

Market takes off Estimated size of the London credit derivatives market (Stri)

BBA said the London market was likely to grow to more than \$100bn by 2000 - a num-ber which still pales beside the \$46,000bn of traditional interest rate and foreign exchange derivatives. But even in London, the biggest participants are all US institutions, such as Chase Manhattan or Japanese securities houses such as

Daiwa and Nomura. Although banks spend millions of dollars bedging interest rate and currency risks, most banking disasters still result from old-fashioned credit problems

Usually banks have run into trouble by lending too much to

one risky sector, such as Latin American governments in the 1980s or Japanese property developers in the 1990s.

Bankers believe credit derivatives will give them a more sophisticated way of managing their credit risks.

Emerging market deht is expected to be the biggest application for credit derivatives, but leading dealers also believe European monetary union will open up a new market. Because tha euro will eliminate currency risk in the European monetary union area, credit risk will become the only factor separating one government's bond interest rate from another's.

The earliest credit deriva tives were known as default swaps. In effect, a bank pays an ineurance premium to another bank, which promises to pay up if a borrower defaults on its loan.

But the fastest growing segment is now credit spread derivatives which allow banks to trade smaller shifts in a borrower's credit rating, short of outright default

Global role, Page 12

# Pilots hit at 'unsafe' air traffic control in Africa

By Michael Skapinker in London

Flying over most of Africa is unsafe and only good fortune has prevented a mid-air collision, international pilots said yesterday.

The International Pederation of Airline Pilots' Associations, with 100,000 members in 90 countries, said air traffic control and radar facilities were ineufficient over threequarters of Africa.

The federation is concerned that a mid-air collision like last week'e in India, which killed 351, could happen in Africa.

It said many controllers were poorly trained and unable to communicate properly in English, Pilots were having to use in-flight radio facilities to predict collisions and take evasive action.

"Giving the flying public and pilots the impression that they are flying through an area in which their flight is continuously regulated and safeguarded could not be further from the truth," the federation said.

Airport facilities in many countries were poor - many African airports had no way of preventing people, animals or vehicles wandering on to runways and taxiways.

Mr Peter Quaintmere, the federation's technical director, said the problem had been made worse by a large increase in flights between Europe and South Africa since the end of apartheid. South African air traffic con-

trol met international standards, as did thet of others including Zimbabwe, Botswana, Namibia, Egypt and While many airlines flying between Africa and Europe

had advanced collision avoidance systems, many of the African-operated aircraft flying east or west did not.
The federation said: "Pilots are forced to maintain their own [aircraft] separation in

flight conditions where they

should be provided with an air traffic control service." But British Airways, one of the biggest operators to Africa, flights were safe. Air traffic control in Africa was "not identical with that over America" but BA said its pilots, and those of other airlines, had

The company said that pilots flying over Africa made frequent broadcasts to alert other aircraft before entering areas with inedequate air traffic

been trained to take account of

These broadcasts were also made while travelling through these areas and when changing altitude, BA said.

# THE LEX COLUMN Roman numerals

New Service

certainly worth something.

for both companies :

Channel crossings

1900, 91 -92 - 98 - 94 - 95 - 96

sheet clearout would require a hefty

formed part of a fast-track privatisation plan. And a genuinely clean

be genuinely open to foreign buyers.

If evidence were needed that

Eurotunnel's share price has lost

touch with reality, its 4 per cent fall

in response to Monday night's fire-

provided it. Of course the effects of the fire are likely to dent the tun-

nel'e cashflow, both through the

immediate disruption to services

and perhaps some ongoing loss of

trightened customers: But Euro-

tunnel believes it is insured against

the loss, in any case it is an irrele-

vance for shareholders; under tha

terms of the planned restructuring,

all the tunnel's revenues for the

next few years will belong to the

banks, it is they, not shareholders,

Similarly, the rise in P&O's share

price looks overdone. If the market .

is to be believed, increased custom

following the fire has boosted the group's value by more than £50m

which are at risk.

Mr Romano Prodi, Italy's prime FTSE Eurotrack 200: 1867.86 (+1.94) minister, is a man of his word. Last month, in a reference to some questionable budgetary arithmetic in France, he said: "If others carry out Share price relative to the CAC 40 Indian window dressing, we can do the

same." Yesterday he lived down to that boast, announcing e L12,500bn (\$3.26bn) tax fudge which makes a mockery of the Maastricht Treaty'sprovisions on economic conver-gence. The detail may be vague, but the intention is clear: to present the illusion of fiscal rigour without the associated pain.

A L5.500bn rise in income taxes will be partly reimbursed: Italians will be able to choose between a tax rebate in 1999 and an option to receive shares in companies slated for privatisation. Another L3,500bn simply involves bringing forward tax due in future years. Neither measure improves the underlying: state of public finances. The charitable view is that Mr Prodi had lit-tle choice, boxed in hy election promises not to raise the tax burien, prickly coalition allies and vociferous trade unions. But even if he has placated domestic constituencies, the tax package does not deserve to survive scrittiny in other

European capitals. Monetary union built on this sortof fiscal wheeze is not only economically unsound but politically unsaleable in a country like Germany. And even if these measures are politically possible, in terms of presendorsed, few economists believe erving the group's high-cost they will he enough for Italy to qualify for the first round of a single currency. Qualifying late would make more sense than an unseemly dash for the line.

### GAN ...

It is, perhaps, understandable that GAN's chairman prefers to be forced out than accept the government's very public invitation to resign. But following the shambolic row over the planned sale of GAN's' banking group, CIC, his impending departure - and presumably that of CIC's chairman as well – at least offers a clean solution. The challenge for the government now is to find replacements with the tact and determination to bring about the quickest possible privatisation of both companies.

At first sight, this looks a daunting task. Not only is GAN lossmaking; its true balance sheet if CIC and a disastrous portfolio of property loans were accurately valued would not be a pretty sight. Nonetheless, although a balance

(\$82.5m) Since the company's total annual revenue from channel crossings is less than £300m, this looks rather unlikely. If investors are pinning their hopes on large, ongoing diversion from the tunnel, they are likely to be disappointed; after all, customers are not going to forget that ferries can have accidents too.

Probably the best that can be said for yesterday's price movements is that Eurotunnel's fall is a little of the right result for the wrong reason. On any fundamental measure, the shares are worth much less even than the current price. But not only is the fire irrelevant; a 4 per cent fall is nothing like enough to make the market price credible.

EMI'e maiden set of results were injection of government cash, that a hit with investors, and rightly so. Against a backdrop of flat world music sales, and poor performances from PolyGram and Warner Music, balance sheet should be enough to expectations - and EMI's ebare price - had been pared to the bone. But EMI's weakness in the Amerimake the group saleable to a decent range of potential trade buyers. The can music market is currently provunderlying insurance businesses may not be sparkling, but they are . Ing a strength while US music retailers try to discount their way Meanwhile CIC is saleable as it out of trouble. Meanwhile sales in stands; to maximise the number of emerging markets, which make up potential buyers it and GAN should 15. per cent of music profits, are be sold separately. GIC needs to be rising rapidly. And growth is undersold with as few restrictions as pinned by the world's largest music publishing business, which is cash-ing in on a proliferation of new teleregional structure. And most imporvision channels and therefore licentant of all, the government needs to

sing fees. Of course, EMI's Christmas release schedule looks considerably less sparkling than last year. And in sterling terms, the global music market grew by only 2.5 per cent in the six months to September. This makes for an alarming contrast with EMI's 50 per cent prospective price/earnings premium to the stock market average.

Nonethelese, EMI's 13 per cent dividend increase looks a robust response to such concerns. Margins are improving and the befty start-up costs for the HMV retail business should soon start to pay, back. Its shares offer a lower enterprise value to cashflow multiple than the media sector average, so the current valuation does not look stretched. Besides, takeover talk may bave subsided, but the logic for a link-up with Seagram's MCA music business has not - and the rewards would be considerable.

> Additional Lex comment on Vodafone, Page 21

### French chief Glaxo may give malaria drug to group by the end of the year. Mr Lamassoure hoped new sell-off plans would preserve the unity, employment and

By Daniel Green Glaxo-Wellcome, the world'e largest pharmaceuticals company, is understood to be set to give away supplies of Malarone, its new malaria medicine, to sufferers of the disease

definitive price", leaving Banque Nationale de Paris as in developing countries. The company is to publish BNP, which is reported to details today, at the International Conference on Tropical 7bn, "did not fully guarantee Diseases in Nagasaki, Japan, of trials in which the malaria parasite was eliminated from the blood in 98.5 per cent of the 400 people taking the drug. Further trials are under way to determine whether the drug can also be used to prevent

malarie. Malarone has already been submitted to UK health regulators, whose approval to market today. Regulatory approval in developing countries normally

follows UK approval Between 2m and 3m people dle eecb year from malaria, according to the World Health Organization. The disease accounts for 10-30 per cent of all hospital admissions in tropical Africa.

About 80 per cent of the 500m cases a year are in sub-Saharan Africa. Most of the rest are in South America and south east Asie.

ple infected with the plasmo-

Malarone was tested on peo-

developing world dium falciparum etrain of malaria that is responsible for most of the deaths. The drug is

three other strains.

The treatment involves taking four tablets of Malarone for three days. Such simple dosing should make it feasible to run a large donation pro-

at early stages of testing on

Malarone is a mixture of two older drugs, atovaquone, which is a pneumonia treatment, and proguanil, an existing malaria drug. Glazo would not be the first

large pharmaceuticals company to give away a drug in countries that could not afford to pay western prices. The US drugs company Merck has largely eliminated the tropical disease onchocirclasis, also donation programme. The Merck drug, Mectizan, needs to be taken only twice, at a 12-

month interval Mectizan pills were distributed by the Task Force for Child Survival and Develop-ment, an affiliate of the Atlants-based Carter Centre, the non-governmental organisation founded by Mr Jimmy Carter, the former US presi-

Malarone was invented by Wellcome, whose origins were in a charitable trust. Glaxo took over Wellcome last year.

FT WEATHER GUIDE



BUT WE CAN

STILL BE

Most banks will toll you that her may exchange is a commodity product. That pricing and speed of execution are all important. But: at The Royal Bardenst Scotland we often an approach that is different. We employ only experienced people with a passion for meas. Freight who watch the market and its fluctuations closely. People who are greatery, rather than tractive. People who know your business. People who can advise and execute. So you'll have a partner who'll use creativity to offer our schedule to your foreign exclusive requirements, it spoil

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ed Office: 16 St. Andrew Square, Edinb ated by IMRO, SPA and Per-

### low pressure area will bring snow to Scandinavia. In its wake, a air deep into the continent, resulting in frequent wintry

Five-day forecast Europe will remain unsettled. A

north-westerly flow will push cold showers. The southern Adriatic will be stormy.

TODAY'S TEMPERATURES

Lufthansa

shower : cloudy 11 roin 6 shower 24 thrund 21 sun 33 roin 7 roin 11 sloot 4 fair 25 fair 17

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生活 生活 化二氯基酚

23

# DENMARK

# Welfare burden threatens the state's prosperity

Despite good short-term prospects, the cost of unemployment and an ageing populace is forcing a change of political climate, says **Hilary Barnes** 

A raft of new measures planned for next year and almed at bringing the young and long-term unemployed back into work is just one indicator of a change currently sweeping through

Danish politics. For a long time one of the most generous providers of welfare support in Europe. Denmark is coming to terms with the threat posed to its economic foundations by the financial burden it is already sbouldsring, and by the prospect that this will increase further as a result of demographic shifts which are producing an ageing of the population

Looked at in the sbort term, the economy is stable and strong if judged by the usual indicators.

The current account, in deficit for 26 consecutive years to 1989, has since been in comfortable surplus and is currently about Dkr10bn or 1 per cent of gross domes-

After a "growth pause". which began in the autumn 1995, the Danish economy seems to have entered a recovery phase earlier than the economies of the rest Europe.

Manufacturing output and orders have picked up strongly over recent months, and the important Danish 12.4 per cent at its peak in pigmeat industry is booming 1993 to less than 9 per cent on the back of the European

The GDP growth rate will slip from 3.6 per cent in 1995 to about 2.0 per cent this year, but is expected by the 3.0 per cept or slightly more

in 1997. Inflation has not been a serious problem since the mid-1980s. Consumer prices over the 12 months to September rose by 2.3 per

Denmark would even - if it had wished to be considered - been among the countries in the first group qualifying for membership of

Its hudget deficit will be only about 1 per cent of GDP in 1996, (against the 3 per cent criterion laid down in the Maastricht treaty), falling to 0.5 per cent in 1997 before moving back into surplus. Gross national debt as a proportion of GDP is one of the lowest in Europs at

about 60 per cent. Under the opt-outs obtained by Denmark as a condition for holding a second referendum on the treaty in 1992, Denmark will not, bowever, be participating in the common currency, and public opinion polls show no signs of a wish to change this stance.

Yet, while the country's economic performance bas been good, a closer examination of employment figures gives some indication of the problems that are heing

The headline unemployment figure has fallen from currently, but most of the reduction has taken place as a result of the withdrawal of individuals from the labour market, Joh creation bas made only a relatively small About 1m Danes of work-

ing age, about a quarter of the age group, are supported entirely by social welfare incomes of one kind or another and, for some, welfare dependency has become a way of life.

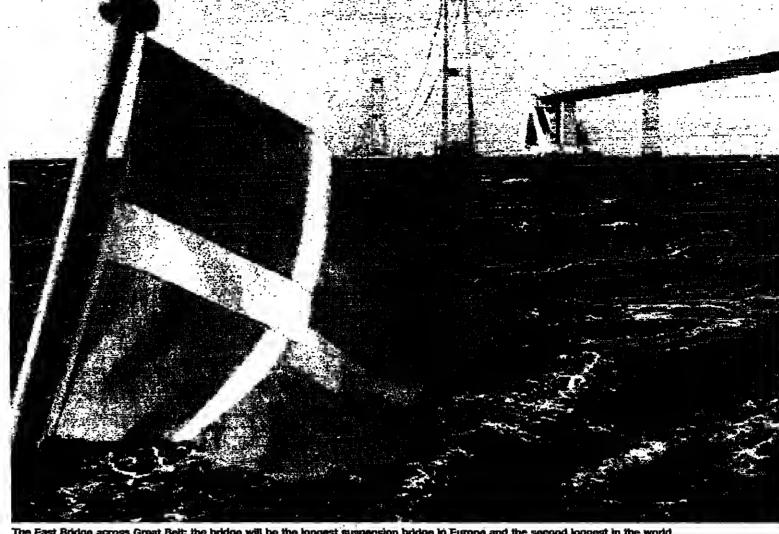
To support the welfare system, government expenditure has risen to about 60 per cent of GDP, while the tax hurden at 51 per cent of GDP is listed as the highest in Europe hy Organisation for Economic Co-operation and Development statistics.

The changes, which are scheduled to take place in the New Year, are designed to start rolling back this bur-

Unemployed Danes under the age of 25, whose access to bensfits has until now remained largely unchallenged will after six months be given a choice hetween accepting a make-work job which is provided by tha local council or enrolling in a study course which will equip them for a proper job.

A year later similar provisions will affect the long term unemployed over the age of 25. Benefit reforms which are again intended to promote a return to work will also be introduced.

At the same time, other signs of a change in the national mood are emanating from the Social Democratic Party, founded 125 years ago as the party of the industrial proletariat. A powerfui campaigning organisation, the party domi-nated Danish politics from the late 1920s until the early



The East Bridge across Great Belt: the bridge will be the longest suspension bridge in Europe and the second longest in the world

in Denmark, is able to count on about a third of the vote, and will continue to play a crucial role in Danish politics for the foreseeable

Under its leader Poul Nyrup Rasmussen, the prime minister, it is the dominant partner in the current minority coalltion government, formed in 1993, with the small social-liberal Radical Liberal Party and the Centre Democrats.

Popular support for the SDP has been falling, however, and has been further eroded hy a tendency this year on the part of the coalition government to appear accident-prone. The government was, for

example, strongly criticised this month for what was seen as its maladroit han-

dling of a visit to Copenhagen to receive a European Union literature prize by the

UK author Salman Rushdie. The government first cancelled the visit on security grounds, then reversed the decision when it met a barrage of domestic and international criticism, alleging cowardice in the face of the Iranian "fatwa" against Mr Rushdie,

The coalition's reputation was not improved, either, when the foreign minister, Niels Helveg Petersen, made allegations of double-dealing hy the prime minister before assuming leadership of the party in 1992 when he ousted the incumbent, Svend Auken (now energy and environment minister).

The prime minister admitted that he bawled out his

foreign minister who, however, did not resign.

Finally, finance minister Mogens Lykketoft, a shrewd political operator, had hoped to secure a majority for the 1997 Finance Bill, which receives its final reading in mid-December, through a deal with the Conservative

This is a manoeuvre he executed last year, opening up a damaging split between the two key opposition par-

But the Conservatives were not prepared to co-operate on this occasion, leaving the government looking around for a "patchwork" of support from different parties for various sections of the Finance Bill.

There is no serious danger

to carry the Finance Bill, but once again, the public has been left with the impression of an administration not fully in control of its own destiny.

The next election is not due until September 1998 at the latest but the coalition's recent tribulations bave caused Danish commentators to wonder whether the government can hold on to power until then.

Watting in the wings are the Liberal Party, led by the former foreign minister, Uffe Eilemann-Jensen, probably Denmark's internationally hest-known politician, and the Conservative Party, led by the former minister of justice, Hans Engell.

If opinion polls are any indication this far from an election, these two parties

have a good chance of being able to form the next govern ment, which, true to tradition in a parliament which invariably includes eight or nine parties, would he another minority adminis-

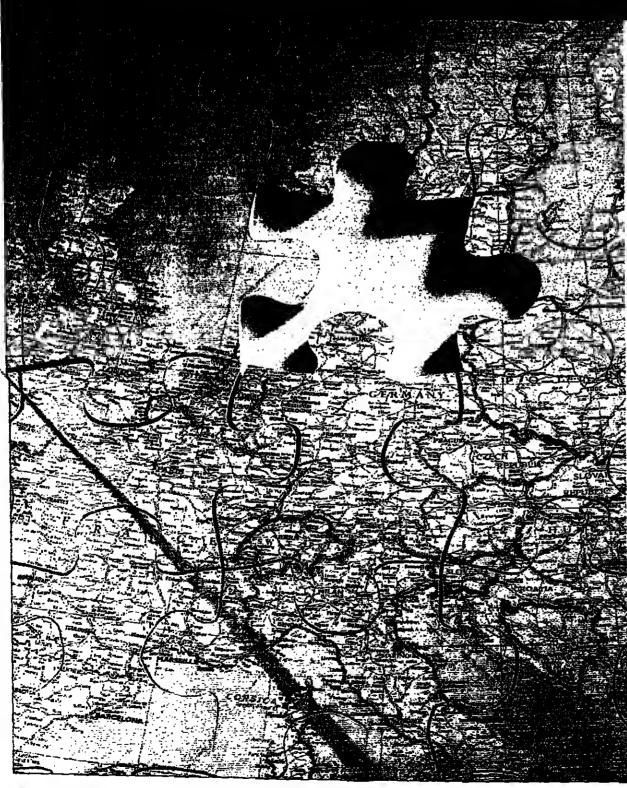
tration.

welfare reforms Tbe reflect a more general move by Mr Rasmussen to take his party - like the Lahour Party in Britain - towards the centre ground in politics.

Since taking over as leader in 1992, Mr Rasmussen has set in train a modernising process within the party which at its peak was able to win over 40 per cent of the

By the 1994 election it won 34.6 per cent and in recent opinion polls it has slipped to 29-31 per cent. Continued on page 2

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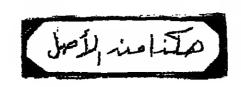
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■ The economy: by Hugh Carnegy

# Prognosis is good on many fronts

Only the high rate of unemployment threatens to cast a cloud over economic issues

As Sweden heads into wioter, the Social Democratic government is fervently hoping the economy is finally emerging into to 78 per cent of GDP next spring after five hard years of recession followed by a deep crisis in the public any achievement so far is

The prognosis is good on fronts - certainly much better than most bad forecast at the beginning of the year. However, a very dark cloud - in the form of total unemployment close to 13 per cent of the workforce - still hangs ominously over the country, threatening to spoil any economic summer.

But first the good news, "A picture of Sweden as a country seriously committed to low inflatioo and sound government finances was gradually established during the spring and summer." declared Mr Lars Heikensten, deputy governor of the Riksbank, the central bank, in an upbeat speech in New York this month, "All in all, in the past year there has been a radical, positive reassessment of the Swedisb economy." be added.

Evidence for this is clear in a number of key indicators. A fiscal programme of unprecedented severity mented over the past two years by the minority SDP government - which in all encompasses savings and revenue increases worth some 8 per cent of gross product - bas taken a firm grip on the public finances.

From a peak in 1993, when the budget deficit reached

12.3 per cent of GDP, the deficit has been brought down to an anticipated 4 per cent this year. Latest estimates from the finance ministry foresee a deficit of 2.6 per cent next year and a balance in 1998. As a consequeoce. the state debt has been stabilised and is now falling slowly, It should come down

Perhaps as impressive the record on inflation. Sweden was one of Europe's biggest inflation addicts in the 1970s and 1980s; today it has the lowest annual inflation rate in the European Union - and oo big rise is anticipated in the next year or

All these factors have led to a blg fall in interest rates. The Riksbank has repeatedly lowered its key lending rates this year and long-term bond yields have tumbled from a position where Sweden suffered from a premium over benchmark German rates of more than 4 per cent to a gap of less than 1.5 per cent



Erik Asbrink: aiming for e permanent budget surplus

instead, suggested Sweden could wait some years before joining - a stance endorsed this month by a commission of independent academics appointed to study the issue. The commission said Swe-

large. Mr Asbrink bas,

den needed to get unemployment down and establish more firmly the balance in the public finances before it took such a step.

Mindful of an adverse reaction in the financial Sweden's markets to a decision to duck out of Emu, at least initially, Mr Asbrink has been at pains to stress that be is now aiming for a permanent budget surplus to emphasise his commitment to retaining full control of the public finances, Emu membership or not.

But, as the Emn commission pointed out, the overwhelming economic issue now facing Sweden is unemployment.

Since the onset of a threeyear recession in 1991, unem-ployment has haunted Sweden, a country which enjoyed virtual full employment in the 1970s and 1980s. Long after the recession ended, the rate of "open" unemployment still hovers around 8 per cent of the workforce. A further 5 per cent are on government training scheme

today. And in a clear sign of

restored market confidence,

the krona has meanwhila

strengthened considerably

despite the fall in interest

rates. The stronger currency

has had a negative impact

on the earnings of some of

Sweden's big exporters - but

the trade balance and the

current account remain in

healthy surplus. The current

account surplus will be some

3 per cent of GDP this year

and is expected to rise to

close to 4 per cent next year.

the rate of economic growth

the squeeze on public con-

sumption at home and the

economic slowdown in the

rest of Europe which also hit

expected to rise by 1.6 per

cent this year after 3 per cent in 1995 - but the out-

come is etill better than

many expected in tha first

What is more, the govern-

ment - and most indepen-

dent economists - see stron-

ger growth next year. The

finance ministry's forecast is

for a 23 per cent increase in

GDP. The Confederation of

Swedish Industries is among

those with a more pessimis-

tic outlook. But the govern-

ment believes an economic

pick-up elsewbere in Europe

allied to solid private con-

sumption at home will pro-

All these developments

bave put Sweden firmly in

the frame to qualify for the

EU's monetary union at its

planned start in 1999. But both Mr Goran Persson, the

prime minister, and Mr Erik

Asbrink, the finance minis-

ter, have pointedly refused

to advocate such a step out-

right in the face of deep

opposition both within the

SDP and the electorate at

Sweden's exporters. GDP is

- caused by a combination of

This year has seen a fall in

Mr Persson has pledged to halve open unemployment by the year 2000 - but even the finance ministry's forecasts do not envisage this being achieved. The problem is that the current economic growth is simply not creating many net new jobs. The public sector is shrinking and the industrial sector has grown mainly through productivity gains. Things have not been helped by high wage gains by those in work - which overall grew by 5 per cent last year.

The employer and indus-try organisations and the conservative opposition are urging the government to deregulate tha country's rigid labour market structures in an effort to price more people into jobe and encourage entrepreneurial growth. A package of measures allowing some greater flexibility in hire-and-fire rules for smaller companies has been proposed by the government.

Howevar, the powerful trade union movement has set lts-face against fundamental changes in the labour market regime. Mr Persson, too, argues that loosening controls to allow, in effect, wages to fall is not the way to go. He is pushing hard for the unions and employers to hold down wage agreements so that labour costs do not spiral.

But he is determined that Sweden should · instead increase competitivity hy investing in education to increase the skills of the labour force. He has yet to convince many Swedes, however, that this approach will produce significant job creBanking: by Hugh Camegy

# Vervous courtship ritual

Speculation over restructuring has grown as banks recover from

the loan loss crisis

- uncomfortably conscious of mounting competitive pressures between them are circling each other warily in a nervous courtship ritual that is likely soon to result in significant mergers or takeovers within the sector.

That, at least, is the expectation of most observers of the local banking scene. After recovering from a

tranmatic loan loss crisis in the early 1990s, Swedish banks now confront tha awkward and intertwined chal-lenges of achieving growth in a mature market, coping with deregulation and new technologies, and the threat of tougher foreign competi-tion that the anticipated advent of European mone-tary union is likely to her-

Joining forces to build bigger, stronger operations is a clear way to meet these challenges. "Everything is up for grabs," says Mr Peter Thorne, banking analyst at Paribas in London and a confident predictor

restructuring in Sweden Speculation over what may happen has ancom-passed all the top four banks - Svenska Handelsbanken, Skandinaviska Enskilda Banken, Nordbanken and Swedbank. The banks themselves have made no secret of their own belief in the need for restructur-

Swedbank - known domestically as Sparbanken Sverige - has openly sought a merger with Foreningsbanken, tha fifth-largest bank. Although so far rebuffed by the farmer-controlled target, Swedbank in June bought a 5 per cent stake in Föreningsbanken,

S-E Banken has also ratios (before loan losses). clearly stated its intentions. "S-E Banken must, like other big banks, be stronger in the face of the coming globalisation of the banking market," Mr Björn Svedberg, chief executive, said in a recent newspaper interview. risen almost 50 per cent in There are a number of different interesting alternathe past year. tives for a bank like S-E Banken. It can be to buy or

sell different bits, or merge with another." The restructuring speculation comes as the banks have completed the long process of recovery from the loan loss crisis, which came close to sinking the banking system and which forced the government to pump in SKr85on to rescue several of

the banks. .. This year, the big banks have each spun off the big property boldings they acquired as security against bad loans when a collapse in property prices in the early 1990s sparked the credit loss crisis. Their loan losses have also fallen back to levels well below 1 per cent of their total lending portfolios.

The chief victim of the crisis. Nordbanken, now has the highest return on capital in the sector (27 per cent in the first nine months of this year) after it was beavily recapitalised and restructured by the state.

Last year, the reprivatisa-tion of Nordbanken was begun with the SKr6.7bn flotation of a one third share on the Stockholm hourse. The state's share is now being reduced to under 60 per cent in an innovative share buy-back by the bank.

Underlying performance by the banks has improved considerably - helped by a trend of sharply falling interest rates this year. Profits before loan losses for tha four main banks were up by an average of 5 per cent in the first nine months, compared with the same period

Their revenues-to-coste sector, the question is: Thome.

ranged from 2.30 for Han, which? delsbanken to 1.86 for Swedbank. Average return on capital was 21.8 per cent. Reflecting the improvement - and merger specula-tion - the banking index on

The chief problem now for the banks is where to find growth and profit opportunities in an increasingly crowded market. Loan demand has been flat for some time and is not expected to expand greatly in the coming years.

At the same time, regula-tory changes mean the traditional dividing lines between banks, insurance companies and other financial services ara eroding. The banks themselves are taking advantage of this by moving heavily into life assurance and other savings-linked products. But on the other side of the coin, a clutch of "niche" banks have been opened by companies such as Skandia and Trygg-Hansa, the insurers, and even Ikea, the furniture retailer.

Technology is also making a big impact the rise of telephone banking - in which Sweden is a leader in Europe - and the rapid reduction of paper-based transactions is raising big question marks over the future of the banks' large branch networks.

Last, but far from least, the likely advent of European monetary union seems set to exposa all regional banks in Europe to greater cross-border competition as the role of their domestic currencies diminishes. Even if, as it now seems likely, Sweden does not join Emu from its planned start in 1999, the assumption by the banks ie that the country will join within a few years. If all thesa factors are

Peter Thorne at Paribas suggested earlier this year that the two greatest rivals over the years, S-E Banken end Handelsbanken, would make a fine match. Combinthe Stockholm hourse has ing Handelsbanken's strengths in retail banking with S-E Banken's investment banking power would raise profits by 35 per cent and create a clear leader in Scandinavian banking, he

Not long after, reports sur-faced in the Swedish press that preliminary merger talks had indeed been held between the two banks. But Handalsbanken later declared that talk of a merger "lacked actuality". dampening speculation.

This month, a new round of speculation was set off when the chief executive of Stadsbypotek, a state-controlled mortgage bank, said he understood S-E Bankan was talking to the government about buying the state's remaining majority share in Nordbanken. This was promptly denied by Mr Erik Asbrink, the finance

minister. Other speculation sees Stadshypotek being taken over by Nordbanken, to strengthen the latter's mortgage presence against Swed-bank's market leader, Spin-tab. The possibility of crose-sectoral mergars between banks and insurers - or soma form of co-operation with foreign companies - have not been ruled out,

S-E Banken appears to have the greatest urgency, not least because its big share of Swedish krona and other currency trading makes it more vulnerable than the others to a single European currency.

But just who does e deal. and when, remains to be seen. "Somathing will haparguing for consolidation pen - but bow it will go is within the Swedish banking not clear yat," says Mr

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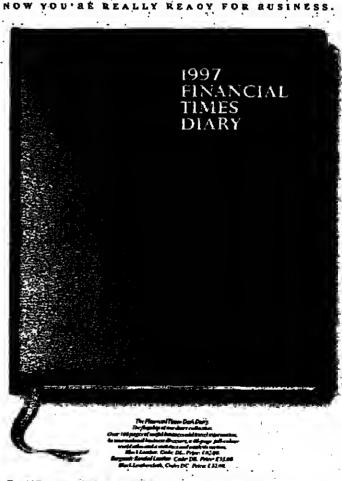
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December





curi bisi

# ough issues on the menu

Mr Göran Persson, 47, appeared to relish the step up to prime ministe last March from his previous post as finance minister

The absence, in Bosnia, of Mr. Carl Bildt, the forceful leader of the conservative opposition, helped leave the stage clear for Mr Persson quickly to make his mark as a confident, unchallenged leader of the

But tough issues are mounting. Strong public feeling against the European Union is narrowing the government's room for managuage on the issue of potential Swedish membership of European monetary union. Domestically, Mr Perssoa's pledge to halve unemployment by the year 2000 looks rash.

Mr Persson discussed these issues with Hugh Carnegy: stion: The government appears to have adopted a "wait-and-see" attitude to Emu in the face of strong opposition to Swedish membership. What is the position? Answer: It is not a "wait-and-see" attitude because that [sounds]

reluctant and very passive. We want time to have a discussion with the Swedish people, because this is one of the bigge decisions I have participated in and therefore you must have very good support among the electorate.

I said when I was finance minister that from an economic perspective it is easy to see the advantages of ... membership of a monetary union. That is still my opinion. But it is not only a question of the economy. It is a question about the whole nature of the EU. That is why we need a year to discuss, to learn, to debate, to investigate [the issue]. Is it really possible that opinion can change and Sweden will seek join Emn from the start in 19997 Of course it is. We haven't said .

'Yes" and we haven't said 'No". Our policy is constructed so that the Swedish parliament can say "Yes" if we want to in autumn 1997. You must remember Sweden has had a rather negative opinion about the EU. That is not because we are negative to European co-operation and integration. It is because at the same time we became members of



Gran Persson: 'We must create 15,000 more lobs every year to the year 2000, That is

the EU we implemented the harshest programme in the public finances in any OECD (Organisation for Economic Co-operation and Development) country ever. That harmed the Swedish people's belief In the EUL

But now we have a turning point. The sconomy is going better and better. The public finances are under control, inflation is low, interest rates have come down and growth is beginning to pick up. And who knows, then, anything about opinion next year.

Your promise of a 50 per cent cut in "open" unemployment by 2000 has been put in doubt by finance ministry projections suggesting it will not happen. Can you fulfil the

promise? The task is that we have to do better than today in terms of economic performance. It means wemust create 15,000 more jobs every year to the year 2000. That is not . impossible, especially if you take into account the fact that since I was finance minister we have had very captions projections.

If we have 0.5 per cent higher

growth annually than expected, then we will meet this target, or be close to it. It will not be easy, but it is not impossible. What if you halve open unemployment – but only by increasing the numbers in

government labour market Of course it would be a failure if we solved the open unemployment

problem that way. We don't want to

It is genuine growth - new jobs in the economy - that is our ambition. But if you have growth which does not give new jobs - and you have seen examples of that in Europe then you have to discuss more of education.

But the main strategy is to underpin growth in the economy and there you have one process which is much more important than any other and that is the wage formation process. It is up to the social partners to handle that. What about the need for more general flexibility in labour Without flexibility, you won't be

competitive. But what does flexibility stand for? Does it stand for a wider gap in income distribution, or does it stand for a better educated workforce prepared

to take on new tasks, new jobs? I think the latter way is the Swedish way - to be in the front line preparing our workforce for new, difficult tasks.

I don't believe that it is possible to combine the European welfare model with a flexibility where the gap in income distribution will be widened. To stick to the welfare models that have been built up in northern Europe, you must have a workforce that is very well educated and a workforce that is in work and

If you lose that battle, then you have only one other thing to rely on and that is to let salaries go down and to compete with those salaries. To be cheaper than the cheapest. If you start that spiral, you will also see that the tax basis will be thinner and thinner, then you will have smaller and smaller resources for the welfare society. That is not our kind of flexibility.

that bidding for the Games

is a waste of money follow-

He and his colleagues are

inning faith on a forthcom-

including former Wimbledon

tennis champions Stefan

Edberg and Björn Borg, Inge-

mar Johansson, the former

Ingemar Stenmark, the for-

its final adjudication next

secure the winter Games.



**High-tech industries:** by Hugh Carnegy

# Computer services sector sets pace

Foreign investors have been queueing up to back newly-listed

companies When news broke in early September that a British fund manager called Peter Young had been suspended by Morgan Grenfell, Deutsche Bank's subsidiary, because of multiple irregularities in his unit trust portfolios, the shock waves reverberated deep into Scan-

Included in the funds were shares in a large number of little-known, often unlisted, high-technology companies in Norway, Sweden and Finland. Mr Young was a leading enthusiast - and provider of vital development capital - for these compa-

For small Swedish companies such as Pricer, Trio and Frontec, which featured in the funds, it was unsettling suddenly to be associated. however indirectly, with the Young scandal. But for those who follow the sector in Sweden, there was little to question in the fallen fund manager's essential faith in the local high-tech industry.

In the past few years, Sweden has seen a spurt of new high-tech companies, mostly in software and computer services, that is in sharp contrast to the country's traditional record of relying on ing six abortive, and latterly big. long-established multiignominious, attempts to nationals for its industrial strength. Such has been the development that McKinsey, the US consultancy group, ing marketing campaign featuring a range of illustri-ous Swedish sporting names, singled out the computer services sector as one of country's most internationally competitive industries in a study it published last year on the Swedish econ-

heavyweight boxer, and The crop of high-tech companies, characterised by their swift penetration of international markets, spans a wide variety of products, from antennae for mobile phones made by Allgon, the now well-established, Stockholm-based company, to Pricer; a company launched three years ago which makes pricing systems for retailers. But the biggest area of

duces a range of business and administrative software services for large organisations. Turnover at WM-Data has grown from SKr900m in 1992 to SKr3.26bn last year and SKr2.4bn in the first six months of this year. It has a profit margin close to double figures and has attracted investment from, among others, Sweden's big Wallenberg industrial empire.

A clutch of other software companies are working to follow in WM-Data's footsteps. Some, such as WM-Data, are already listed on Stockholm etock exchange. They include IBS, also well-established today developing information systems for IBM computers, and Enator, an IT specialist spun off from the defence contractor Celsius and listed

in June this year. Other ambitious companies, most of which are lining up for bourse listings if they haven't already floated, include Scala, already a leading international producer of accounting and business anoftware, and Trio, which makes communications soft-

One of the features common to most of these companies is the high proportion of foreign capital they have attracted to aid their development - not least from Peter Young. This led to some fears that the scandal that erupted over his funds could lead to reduction in this valuable capital flow. Bnt analysts say this is

Certainly there was no shortage of investors to back the latest bourse issue, by a company named Intentia, in early November. The SKr385m issue by Intentia, which supplies integrated business eystems and is a competitor to IBS, was no less than 25 times oversubscribed.

The big question is, why has Sweden been so successful in producing these com-

panies? The answer seems to lie in a combination of factors. An important fundamental reason has been the high levels of education in Scandinavia, allied to the very high penegrowth has been in software. tration of personal comput-

Perhaps the leading name ers. In Sweden, a strong today is WM-Data which pro- local defence and telecomlocal defence and telecommunications industry has also helped to foster spin-off commercial high-tech devel-

Mr Richard Kramer, a London-based analyst for Goldman Sachs who follows Scandinavian technology stocks, sees the large degree of outsourcing by big Swedish organisations as another factor, creating demand for adds: "A real blessing in disguise for Swedish high-tech companies is the tiny home market. Pretty soon these companies have to develop an export orientation or they cannot grow to be big busi-

One example of this is Frontec, which makes systems to link different computer networks. Although it had turnover in 1995 of just SKr573m, it is established in the US, the Netherlands, Norway, Denmark, the UK and Singapore. "Our market is the multinationals and they want you to be international," says Mr Carl-Erlan Schröder, the company'e information chief. "As many of them are expanding in the Far East,

we have to be there too." One more vital factor in the high-tech spurt was the availability of capital. Much of this has come from foreign investors looking for growth opportunities. But venture capital sources in

idly in the past five years. "Today it is as easy to raise money in Sweden for our kind of company as it is in California," says Mr Lars Klingstedt, chief executive of Trio, which plans a stock market listing next year. "That has been the missing

In terms of stock prices, most investors have so far ish high-tech bets. Some companies, such as WM-Data, have already established a solid profits record as well. But many of the companies are still in their development stage; yet to produce earnings. The next test for the young Turks of Swedish industry is to show they can fulfil the considerable promise they have so

Stockholm's Olympics bid: by Greg McIvor

# mouthwatering opportunity

Hurdles remain before Sweden can count on an Olympics-led tourist bonanza

With the Atlanta Olympics Il fresh in the memory, he 2001 Games may seem a longing off. Not to Stock-holds, though, which is already running at full tilt to become host city in eight

Should it successfully out pace 10 rival bids, the Swedish capital will atage the summer Games for the first time since 1912. ··

Competition from the likes of Rome, Athens, Cape Town and St Petersburg is likely to be flerce, but ringside observers suggest Stock-bers grew from 6.1m in 1993 holm's polished presents- to 7.9m last year, a 30 per tions to the International Olympic Committee have given it a strong chance at least of making the shortlist gross domestic product.
of four or five finalists to be But several key hu announced in March.

The Games would be easily the largest event held on Swedish soil. Mr Olof Sten hammar, the businessman leading the campaign, describes them as "Sweden'a largest export order ever" - a mouthwatering opportu-nity for the country's big companies which have pumped almost SKr50m into Stockholm's campaign coffers and pledged more if the bid bears fruit.

CIAL

ment is led by the Wallen-berg family, Europe's most powerful corporate dynasty, which controls a large pro-portion of Sweden's leading blue-chip corporations, Wallenberg-dominated companies such as Ericsson, the telecommunications group, Astra, the pharmaceuticals group, Electrolux, the white goode supplier, and Stora. the forestry group, account for the lion's share of total corporate financing to date.

Mr Stenhammar, founder and chairman of OM Grupthe derivatives exchange operator, believes the Games would generate thruover of SKr30bn, with SKr8bn-SKr12bn accruing as tax revenue. The govern-ment has provided a SKr2.5bn subsidy and a full guarantce to cover any deficit in the SKr12bn budget, while the Games are predicted to generate 40,000 new

The event would also be a boon for the Swedish tourist industry, already enjoying a revival in recent years. A reduction of value-added tax on tourist purchases from 25 ever, many sports clubs are



between 1992 and 1993, conpled with a 30 per cent depreciation of the krona against the D-Mark in the same period, have led to a strong surge in visitor num-bers. Total guest night numto 7.9m last year, a 30 per cent increase. This yielded revenues of SKr100bn, corresponding to \$2 per cent of

But several key hurdles remain beking Stockholm can prepare for an Olympic-induced tourist bonausa. In particular, Mr Stenhammar's enthosiasm for bringing the Games to Sweden is far from universal among his countrymen. An opinion poll shortly: after the Atlanta Games showed 52 per cent of Swedies opposed Stockholm's bid with just 32 per cent in favour. The figures reflect fears of the paynew costs to taxpayore after five years of welfare

Olympic business involve-Three of the seven political parties represented on Stockholm's city council oppose the Games, although a majority of council mem-

bers support the project. "Taxpayers' money should be used for schools and hospitals," says Mr Jan Björk-lund, leader of the opposi-tion Liberal party. "If we stage the Olympics hare, business should foot the

The event is also unpopular with environmentalists. Despite attempts by organisers to highlight the bid's ecocredentials, environmentalists believe Games-related would development adversely impact on the city's green areas. In particular, the plan to construct the main Olympic stadium on the site of a rubbish dump near the city centre has been attacked as unsound.

Given the popularity of sport in Sweden, where 3.4m people out of the 8.8m population belong to a sports club, support for Stock-holm's candidature might be expected to be higher. Howper cent to 12 per cent suffering severe financial problems this year after seeing their grants from the Swedish Athletics Association pruned back because of losses incurred at the world athletics championships staged in Gothenburg in

Mr Stenhammar dismisses the risk of a budget loss as

all summer Olympics have made a profit since 1984. "For the taxpayers in Sweden, it can never be a loss. Yon can never run the Olympic Games that badly,"

Nevertheless, ha is aware that persuading a sceptical public will be a tough task. negligible, suggesting that Not least, he will need to

Following the 1912 Stockholm Games, Baron Pierre de Coubertin, founder of the modern Olympic movement, wrote: "Never has a Swedish aummer been more glorious." Organisers of the current bid will be hoping the IOC takes a similar view in

mer slalom skier.

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- Pretax profit six months to 30 June, 1996: MSEK 369.
- Shareholders' funds at 30 June, 1996: MSEK 3,337.

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# Strong krona curbs profits

Margins have borne the brunt of the storm rather than market shares

After two years of soaring profits driven by a big depreciation in the value of the kroun, Swedish exporters have been hit by a currency boomerang in 1996.

Earnings at many of Sweden's top export companies have suffered from a 10-12 per cent strengthening of the krona against leading internetional currencies since the turn of the year. This, added to weaker economic conditions in Europe this year, particularly in Germany, has punched boles of between 15 and 70 per cent in pre-tax profits

The negative trend has been compounded by a sbarp rise in unit labour costs following a pay round which gave Swedish industrial workers average increases of 6 per cent - the highest among leading nations in the Organisation for Economic Co-operation and

Development this year. Among the most exposed sectors have been forestry, mining and steel. All have felt the added squeeze of falling raw muterials prices. Forestry, accounting for nearly a fifth of Swedish export earnings, enjoyed rapid growth in 1995 amid buoyant pulp and paper prices. But this year a steep decline in pulp prices caused by weaker demand and over-

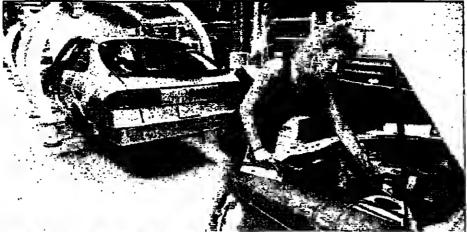
supply has been coupled with edverse currency

Nine-month profits at SCA, the country's largest forestry group, slid 41 per cent to SKr2.5bn. The company attributed 23 per cent of the fall to the stronger krona and the rest to sharp price falls in key paper grades triggered by lower pulp prices. SCA's main Swedish rival, Stora, fared worse; its profits tumbled 69 per cent.

Prices of steel and metals have also fallen heavily. Profits at Trelleborg, the mining, metals and rubber group, dropped 74 per cent in the first nine months on sales down 3 per cent. Lower copper prices and the stronger krona were to blams. Avesta Sheffield and SSAB, Sweden's two large steel producers, suffered similar

Elsewhere, Electrolux, the housebold appliance manufacturer, suffered a 20 per cent fall in profits and an 8 cent decline in sales in the first nine months, Even Atlas Conco, one of Sweden's few large exporters to lift profits this year, had a hig one-time gain to thank for most of its 12 per cent rise. Sweden's National Ineti-

tute of Economic Research estimates the appreciation of the krona will result in a 15 per cent increase in relative costs to exporters from the start of 1995 to end-1996. The effect is clearly visible in projections by the Swedish Council that double-digit export growth



Seeb factory: first-half loases were SKr428m. compared with SKr195m profit a year earlier

The average fortunes of

Sweden's export sector are

better reflected by the likes

of SKF, the world's leading

supplier of rolling bearings

and commonly seen as e

bell-wether of prevailing eco-

nomic conditions through its

multi-market presence. Its

profits almost halved in the

third quarter as prices fell,

demand eoftened and the

krona firmed. So far this

year the fall has been 30 per

Evidence of the downturn

At Saab, first-half losses

in 1994 and 1995 will slow to per cent this year.

Meanwhile, n productivity surge following the recession appears to have run out of steam, with some economists suggesting scope for further gains is limited in

Ms Lens Hagman, economist at the Federation of Swedish Industries, says productivity growth will be zero this year. "Companies face a profitability problem in the coming years since we expect the krona to stay strong and unit labour costs to keep rising," she says.

Paredoxically, Sweden'e balance of trade surplus this year of about SKr102hn in the first nine months, or 7.8 per cent of GDP, is one of the highest in the industrialised world. But economists stress the

excess is almost entirely due to two rapidly growing sectors: telecommunications and pharmaceuticals. ... The two main companies here are Ericsson, the tele-

felt the impact of the krona's

is clearly eeen in the motor industry, where Volvo, Saab and Scania have all experienced sagging earnings this year. Weak performance in Volvo'e flagship car division was exacerbated by losees from truck production - tha main engine of Volvo's profcommunications group, and Astra, the fast-growing drugs company. Both have its in the past two years.

agent Losec.

strengthening, but their sales are growing at such a with e SKrissm profit a year rate that they have been earlier. Meanwhile, truck able to overcome it Ericsmaker Scania saw its marson's order bookings bave gins fall from 15 per cent to risen 22 per cent this year to 10 per cent, due to currency SKr96hn. Astra has seen its effects and production dissales grow 5 per cent, driven ruption caused by the introby its blockbuster anti-ulcer duction of its new 4-series truck.

Overall, export sales have held np much better than profits, indicating that margins have borne the brunt of the storm rather than volumes and market shares. Sandvik, one of Europe's top leading engineering companies, reported this month thet it had maintained a 15 per cent operating margin, despite an 18 per cent drop in profits.

In the longer run, how ever, higher wage costs and a strong kronz are bound to hurt markst shares. Mr Meuro Gozzo, chief economist at the Swedish Trade Council, warns of a risk that high wege increases will land Swedish exporters in the same cost difficulties as in the 1970s and 1980s. The difference todey, is thet devaluation is no longer the

M Energy sector deregulation: by Greg McIvor

# Frantic scramble for opportunities

Analysts believe the distributors may now face far-reaching rationalisation

Deregulation of Sweden's electricity industry has energised a traditionally staid sector. Since full liberalisation on January 1, power generators have indulged in a frantic scramble to secure their market positions and harness new opportunities. A dizzying round of deals

has seen suppliers queueing up to bny smaller generators and distribution companies. The restructuring has been spiced by the spectacle of some rivals buying into each other in the battle for supremacy. While the sheer pace of change took some analysts by surprise, all agree that a measure of rationalisation was inevita-

Liberalisation did not just open the Swedish market; It formed a new Nordic market with neighbours Norway and Finland, already deregulated, multiplying the growth potential for all par-

Predictably, the prospect of pan-regional pickings has stirred interest from foreign utliities. Electricité de France, the French power supplier, and Imatran Volma (IVO), the Finnish stateowned producer, have both taken big stakes in Swedish power generators, joining already established non-Swedish groupings such as Statkraft of Norway and Preussen Elektra of Germany.

Earlier this year, EdF won a hattle with Sydkraft, Sweden's largest independent power generator, for control of Granings, the country's sixth-largest supplier. The deal aroused particular interest because of EdF's 10 per cent shareholding in Sydkraft (later divested to Statkraft), and Graninge's substantial forastry operations - with which EdF nas no synergy,

However, EdF made clear its overriding motive was to gain experience of electricity deregulation in anticipation of wider liberalisation in Meanwhile, IVO - facing

competition in Finland from owned dominant suppli-er - has itself gained a firm footheld on Swedish soil. It took a 51 per cent holding in Gullspangs Kraft, a large regional electricity pro-

ducer, then signed a strategic alliance with Stockholm

Energi, Sweden's third larg-

est supplier, Backed by its

new Finnish owner, Gulls-

pangs later bought Skandinavisk Elverk, another Swedish power producer and distributor, for SKr4.2bn.

Conversaly, Vattanfall, with 50 per cent of the Swedish market, sees its main opportunities outside Sweden - in Scandinavia and the Baltic republics of Latvia, Lithuania and Estonia, "For us, it is not a Swedish market any more but a Nordic and Baltic market," says Mr Carl-Erik Nyquist, Vattenfall chief executive.

The company owns two large distribution companies in Finland, supplying power to two of the country's hig-gest corporations: Enc., the pulp and paper group, and Outokumpn, the metals group it is also planning to build a gas-fired power plant in Finland to meet its generation requirements there. A further opportunity to

strengthen its Finnish presence is set to arise next year, when the Helsinki government intwattees a 50 per cent stake in IVO of an offering likely to generate SKr8bn-11bn.

But Vattenfall's concurrent drive to expand in Norway and Denmark has suffered sevaral hiccups. Bergen Lysverker, Norway's second-largest electricity distributor, was recently sold to BKK, a Norwegian competitor, despite the fact that Vattenfall's SKr2.8bn offer was higher. And similar political problems were encountered in Denmark. Overtures by Vattenfall to expand its 10.5 per cent stake in Nesa, Denmark's second-largest electricity distributor, foundered when the local authority which controls Nasa declined to sell to a non-Dan-

ish grouping. In Sweden, Vattenfall's prime focus is on improving lts distribution network. It is one of four companies currently jockeying for the right to purchase Orebro Energi, a madium-sized municipel power distributor, in a deal likely to be worth more than SKr2bn. Earlier this year It bought Nyköping Energi, another municipal distributor, for SKr535m.

Post-deregulation restructuring has hitherto been chiefly concentrated on the ganarators; but analysts believe the distribution side is facing the most far-reach-

Some 20 or so distributors have already been snapped up by large power generetors but more than 250 transmission companies stlil remain, mostly small enterprises owned by cashstrapped municipal authorities. Analysts suggest only about 50-100 will be left by the end of the decade.

"I don't think it is optimal with [so many] companies on the distribution side. Every day we see these companies either being bought or sold, or merging, and the process is not finished yet," eays Mr Nils Andarsson, managing director of the Swedish Association of

Power Producers. Further integration is also likely on the electricity bourse set up at the start of the year by Sweden and Norway - said to be the first of

Its kind in the world. About 15 per cent of the region's power production is traded at spot rates oo the market, a respectable share after less than a year of full operation. The exchange has plans to embrace Finland and ultimately Denmark, as well as to offer a wider range of electricity trading instru-

But pre-launch expectations that the market would bring 5-10 per cent lower electricity prices for consumers have proved premature. Spot rates have spent much of the year well above turnof the year levels, amid a prolonged dry spell which has pushed up hydro-power prices. Meanwhile, endprices to consumers have actually risen shout 3 per cent due to Swedish government tax increases. A simi-

lar rise is planned next year. Swedish competition authorities are reviewing pricing policy in the wake of complaints from the public. Indeed, consumers have failed to see any percelvable benefit from deregulation. It was intended that individual homeowners would be able to select the power supplier of their choice, but their hands bave in effect been tied by the prohibitive SKr500-SKr1,000 cost of installing new metering

The incentives for shopping around have been sig-nificantly reduced." says Mr Per Axelsson, utilities specialist at Gemini Consulting in Stockholm. "There is a big disappointment from the retail sector that deregulation bas not improved their situation."

Mr Axelsson believes consumer pressure on distributors will result in downwards pressure on prices. Others are more sceptical, price regulation mechanism One important barrier could be lifted if moves to develop cheaper metering equipment bear fruit. But in the meentime, given the state's penchant for higher

energy taxes, perhaps the

best consumers can expect le

a flatter upwards pricing



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### Nuclear power

# Debate rages on... and on

Few issues arouse such passions in Swedish politics as the future of the mutry's unclear powe

industry. Ever since the first of 12 tomic reactors was built in the 1970s, debate has raged over their safety and tatus. Under a refere in 1980, rubber-stamped by parliament a year later, Sweden is committed to dismantling its nucle

power capability by 2010. But as the deadline nears, the way shead se increasingly unclear.

On one hand, environmental arguments have been diluted by the realisation that scrapping Sweden's nuclear capability - equivalent to half of national energy needs - would necessitate the burning of more fossil fuels because any extension of bydro-power is deemed politically impossible.

This would contravene Swedish commitments on greenhouse gas emissions. On the other hand, industry is voicing increasingly vociferous opposition to the higher electricity bills which a

phase-out would entail. Swedieb manufacture long-tima beneficiaries of cheap power, fear a key competitive advantage will be wiped out overnight if abolition goes ahead. In addition, public

optnion appears to be swinging away from the imminent phase-out line. A recent poll suggested more people now want to ratain nuclear reactors during their productive lifespan



Bert-Olof Svanholm: demanded

rather than sbut them ahead of time. In the middle is the government. The ruling Social Democrats have lon been split on the nuclear ue, but ministers now insist the referendum outcome must be respected.

Cynics have suggested

this owes more to its reliance for parliamentary support on the Green-inclined Centre party rather than any deep-scated SDP belief in decommissioning: the Centre regards the referendum decision as a secred cow, The government is currently in talks with opposition parties to find an acceptable way of encing the closure

A prime aim for Mr Anders Sundström, industry minister, had been to preserve a full cross-party consensus on such a delicate topic. But this proved impossible. The government dropped the opposition parties, the

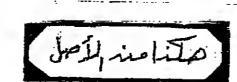
Moderates and the Liberals from the talks after they refused to countenance any imminent phase-out. An apparent concession

from the government to start decommissioning in 2000, rather than 1998 as proposed, has already been rejected by both gronpings. The depth of opposition to a phase-out was

illustrated this month when Mr Bert-Olof Svanholm, chairman of Volvo and bead of the Federation of Swedish Industries, penned a joint newspaper article with the leaders of Sweden's two ggest trade unions demanding the preservation of unclear power. The trio warned that investment, jobs and Sweden's international competitiveness were or the line, "If we close one or more nuclear plants on political rather than safety grounds it will send a message that will impact on our investme decisions and will strike at the heart of Swedisb welfare like a boomer they wrote.

Swedish industry bas even offered to pay the cost of replacing two Chernobyl-type nuclear plants in Russia and Lithuania if the government commits liself to maintaining "safer" Swedish plants. But given Stockholm's seeming determination to start tha phase-out, the gambit looks destined to fail.

Greg McIvor



# NORTH AMERICAN BUSINESS LOCATIONS

# Media revolution redraws the map

It is the age of the information economy, and the dynamics have totally changed the regional picture. Richard Waters reports

Out in the Badlands of the Dakotas, the telephone lines are humming.

Like some other remote. rural areas of the country, a communications revolution and a shift in employment patterns have combined to bring new jobs to the area. For companies that operate (or are thinking of investing) in the US, the results are instructive.

The communications revolution in question has US company ever attempted. enabled larger volumes of information to move around the country at ever lower cost. Activities that rely on information flows are springing up thousands of miles from the traditional big city centres where they were once based.

The change in job pat-terns, meanwhile, bas involved a surge in a range of marketing and sales activities as an increasingly competitive economy forces companies to devote more effort to customer relations. New jobs for bank clerks have dried up: new jobs for telephone sales reps have exploded.

Taken together, those forces have fuelled one of the untold relocation stories of the 1990s - the spread of telephone calling centres across the country. States like North and South Dakota have been among the beneficieries of the shift, says Phil Schneider, a relocation consultant at Deloitte & Touche. "Grand Forks is going gangbusters," he says.

The rewiring of the continent, and the growing importance of the so-called "information economy", have become important both to the pattern of US eco-

Such forces are also helping to stimulate the next wave of foreign investment in the country. The clearest example so far: a move last month by British Telecommunications to buy MCI, the country's second-biggest long distance telephone company and largest carrier of interpet traffic.

At \$20bn, this is the largest foreign acquisition of a But its significance goes much further than that. It also points to a growing foreign investment in areas where the US has shown technological and marketing leadership.

Among the more notable aspects of a recent wave of foreign takeovers in the US has been the acquisition of some of the country's leading biotechnology compa-

The BT/MCI case also seems to demonstrate a new openness in Washington to greater foreign involvement in industries of considerable national eignificance. The Federal Communications Commission has yet to rule on the bid, but has made clear that it is unlikely to stand in BT's way - provided the UK telecommunications market is equally open to foreign competition. The BT bid for a slice of the US telecommunications market is just part of a new influx of capital in the 1990s, as more foreign companies

growing US economy. Foreign direct investment, which flagged during the mild recession of the early 1990s, has rebounded. Such nomic development and its investment reached nearly recorded

have looked to gain a posi-

\$55bn last year, up from \$46bn in 1994 and only \$14bn in 1992. Such figures include all investments of more than 10 per cent in a US company.

The boom in foreign acqui-sitions has extended into this year, guaranteeing another increase in overall foreign direct investment for 1996. During the first nine months, foreign buyers announced nearly \$38.5bn of acquisitions, some \$11bn more than the same period the year before, according to Mergerstat, which records merger and acquisition activity.

That growth reflects the popular view in boardrooms that a foothold in the large US market is an essential part of a global business strategy. But it also reflects the greater competitiveness achieved by US industry in recent years.

Two examples make the case. One is the automobile industry, the most potent symbol of the US's manufacturing renaissance. Japanese companies, which hold a 23 per cent share of the US new vehicle market, now produce most vehicles they sell in North America in locally based transplant factories and have become big exporters from the US as well.

The second example is the success Virginia has had in snaring three big microchip plants in 18 months. Competition for such investments is now international.

The dollar'e decade-long slide against the yen has certainly contributed to this picture, helping to fuel an export-driven boom in areas like the industrial Midwest. But the revival of US competitiveness is based on more than this.

Strong capital investment tion in the big and steadily labour relations have contributed to a steady advance in productivity. For the US economy as a whole, productivity



A matter of head versus heart: You can't be a major league city without major league sports, says an industry chief. Economists disagree, See "A sporting debute", page

growth, at below 1.5 per cent a year, has been frustratingly slow during the current expansion; most economists maintain, however, that this reflects a failure to measure productivity gains in the service sector. There is less dispute about the rebound in the manufacturing industry, where productivity has been growing at an average of 3 per cent a

year in the 1990s.

The steady economic expansion of the 1990s, however, is beginning to throw up new problems for companies looking to move operations in the US. Unemployment rates in most and an improvement in regions have fallen to a point where the scarcity of labour now tops the list of many company's concerns.

technical skills, from computer programmers to traditional craftsmen like tool and die makers. That, in turn, is beginning to prompt a hunt overseas for the sort of skills that cannot be found locally. Daniel Metland, chief executive of Egon Zehnder, an executive search firm, says one Wall Street bank now recruits most of the mathematicians for its derivatives department in

In the past, Americans have demonstrated a willingness to move across the country in pursuit of jobs. For now, though, with most regions prospering, the flow has slowed noticeably. True, Western and Rocky Mountain states like Nevada, Utah and Idaho are still sucking The problem is particu- in workers at a considerable larly acute for a range of pace, and business friendly

states in the Sun Belt, like Georgia and Texas, continue to add jobs at a faster rate than the national average. But growth in the Midwest, and the belated recovery of the North-East and southern California, have slowed the population out-

flowe from those areas.

Indeed, with its influx of

immigrants - legal or other-

wise - California has a growing labour pool that cannot be matched by many states. With skilled labour in short supply, the quality of education and training has risen quickly to head the list of concerns of many corporate executives. And it is not only businesses looking to

share of the available pool of . The country's three big on future competitiveness.

relocate around the country

that will be fighting for their

automakers, for instance, are seeing the armies of workers they hired in the 1960s reach retirement. To replace them, they are looking for tens of thousands

ates, or others who can show fleribility and adaptability. With typical American free-market bravado, many economists and businessmen maintain the market will take care of such stresses: businesses investment in training really only takes off when qualified labour is in

of recruits - and many of

them will be college gradu-

short supply. Perhaps. But public schooling in many areas has suffered from a prolonged lack of investment. In the new information economy. that is a failure that could have an important bearing

# IN THIS SURVEY

- Canada and Mexico
- US round-up Silicon Valley California and
- The Midwest New York

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- The bidding was
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### 2 NORTH AMERICAN BUSINESS LOCATIONS



Canada: by Bernard Simon

# Northern attractions

Structural changes make for a much improved

business climate Stuart MacKay, a specialist in industrial relocation at accounting firm KPMG's Vancouver office, says the trouble is Canadians are too shy by half about blow-

A KPMG study covering seven industries concluded last year that Canada had an average cost advantage of 6.7 per cent over the US. The latest study, due ont later this month, is expected to show the lead has widened thanks to a steep fall in

Canadian interest charges. In spite of such evidence Canadlans are convinced their country gets less than its fair slice of direct foreign investment. Canada's share of global investment slipped from 11 per cent in 1980 to 5 per cent in 1994. Echoing Mr MacKay's complaint, e federal government official told a local newspaper recently that part of the problem was that "we're not getting our

Canade plans to start blowing its horn more loudly with the recent creation of Investment Partnerships Canade, a government

the departments of industry and foreign affairs. The new egency aims to zero in on companies planning an investment in North America, belging them find suitable locations and local partners in Canada. It will initially focus on five coun-

agency jointly controlled by

tries - the US, the UK, France, Germany and Japan. Canada's business climate is much improved in the past three years. Healthier public-sector finances coupled with low inflation and a strong balance of payments have contributed to a steep drop in interest rates, a buoyant currency, and e

bullish husiness outlook. Canadian banks charged a prime lending rate of 5.5 per cent in late October, compared to 3.25 per cent in the US. Canada's inflation rate, currently running at little more than 1 per cent, is balf the US rate.

exports to the US, the economy has recently shown signs of a more broad-based recovery. Growth in real gross domestic product is expected to accelerate to 3-4 per cent in 1997 from less than 2 per cent this year.

Underlying these trends are significant structural changes. Rationalisation, privatisation and contractingout have become buzzwords in the public and private sectors, creating numerous opportunities for foreign and domestic companies.

For instance, a growing number of municipalities are turning their water treatment and distribution systems over to private enterprise. Several UK, US and French water companies have set up Canadian subsidiaries and joint ventures in the past year.

Lahour productivity bas improved markedly. According to the KPMG study, much of Canada'e advantage over the US is due to lower labour costs. Trade union power bas

bbed. Statistics Canada esti-After five years of erratic mates that 0.14 per cent of

growth hased largely on working time was lost to strikes and lockouts in the first six months of 1996, down from 0.17 per cent in 1990. Although this was well above 1995's record low of

0.05 per cent, it was due

largely to a single stoppage

a five-week strike by Ontario civil servants. A highly-skilled workforce has become one of Canada's most potent selling points. Honda, the Japanese car maker, earlier this year chose its plant at Alliston, Ontario, as the top-quality assembler of Civic models

around the world. On a smaller scale, Cisco Systems, the Californiabased maker of telecommunicetions switching and ronting products, bas invested C\$2m in a facility in Halifax, Nova Scotia, to train up to 300 engineers a year.

among 10 similar plants

Mr Bob Singleton, Cisco sympethetic politicians can Canada's national support do little about Canada's manager, says the company frigid winter. And no matter was drawn to Halifax by the co-operative attitude of the how attractive the investment climate. Mr MacKay provincial government, a says there is "a natural local university and other reluctance", especially among US companies, to set technology companies. The government pald to up north of the border.

■ Mexico: by Daniel Dombey renovate the building where the training centre will be

housed. The Technical University of Nova Scotia set up a new master's programme in inter-network engineering, and several other com-

panies are partners in the

venture. "It's a very technol-

ogy-aware province," Mr Sin-

of new investment to Canada

adds to the burden, includ-

ing a 7 per cent federal

goods and services tax an a

per cent provincial sales tax

Companies still complain

nity by promising not to

Unemployment insurance

However, even the most

next three years.

finances improve.

and hefty property taxes

The disappointing influx

gleton says.

cant concerns.

# Focus on exports

The domestic market remains big, and the middle class is

quickly recovering cannot be entirely blamed on Mexico's economy has foreigners' ignorance of these advantages.. Existing changed since the country's currency was devalued late and potential investors conin 1994. As a result, ratiotinue to have some signifinales for setting np operations have altered.

High personal taxes are With the country still only near the top of the list, maksiowly emerging from ecoing it difficult to attract nomic crisis, business opporexpatriates to Canada withtunities centre on export out hefty top-up allowances. industries and sectors of the A married person living in economy that are opening Ontario with two children up for competition and pri-vate investment. The conand a taxable income of C\$100,000 can expect to pay sumer sector is a much londirect federal and provincial ger term consideration. taxes of about C\$37,800 a year. A raft of indirect taxes

"Mexico's domestic economy is still far from the levels of 1994, but the country's export sector is dynamic says Gray Newman, chief onomist at HSBC James Capel in Mexico City.

about excessive regulation The recession that folin many sectors. The ten lowed the devaluation pushed gross domestic prodprovinces have made only nct down 6.2 per cent in slow progress in lowering 1995, with almost all the the panoply of non-tariff barriers (such as packaging squeeze being put on the standards, procurement prefdomestic sector. Although erences and trucking regulathe economy is recovering tions) that inhibit s free flow this year, with growth of trade within Canada. expected to reach 4 per cent, Political fitters have unset-Mexican consumers are still suffering. Retail sales for tled prospective investors in August registered a dip of Quebec. The francophone 0.7 per cent from last year's province's secessionist government has sought to reaslevel, and domestic car sales have only increased 20 per sure the business commu-

cut in half in 1995. bold another independence referendum for at least the But if Mexico's domestic market is still too weak to Some of these concerns be immediately attractive, may ebb in coming years. the country's export sector has never been stronger. For premiums have come down the first nine months of the significantly, and several year, sales abroad stood at \$70bn, 19 per cent more provinces have moved to than during the same period. rein in workers' compensation premiums. More wideof 1995, bringing a surplus of \$5.5hm

cent this year after being

spread tax cuts are in the offing as government Aithough the peso is at roughly the same level against the dollar as at the beginning of 1996, inflation of more than 20 per cent for the year so far means the currency has appreciated in real terms. Nevertheless, exports remain strong, ching their highest ever level in September, and the country is not expected to

THERE'S NO BETTER PLACE

TO GROW IN THE SOUTHWEST.

return to a trade deficit until the end of next year. Particularly important have been the car industry, which accounts for a quarter of all manufacture exports, and magnifadoras, assembly operations with tax privileges. Maquiladores, which import components duty free and pay

export taxes only on the

value added, have increased

sales by 20 per cent this

year and now employ more

than three quarters of a million people. "For industries without a lot of capital investment, which use a lot of labour or natural resources, Mexico is a competitive base for operations," says Gordon Lee, a technical partner at Price Waterhouse in Mexico City. That often means com-

bly operations. The chief advantage of such exporting concerns are Mexican wages, always low and now depressed further in dollar terms by the devalnation. Many industrial workers are paid the equivalent of two minimum wages

panies concentrate on

naoniladora or other assem-

a day, about \$6. But difficulties with regulations and infrastructure often counterwelgh the wage advantage. Setting up a firm can be a labyrinthine process, often taking more than 80 working days to complete all the separate registrations. Even once the mpany is operating it can be hamstrung by extensive and eccentrically enforced

regulations. Moreover, low wages, poor conditions and the proximity of the US border push average labour turnover for maquiladoras above 100 per

cent a year. In Mexico City itself, setting up operations has become cheaper. The cost of renting premium office space has fallen from about \$35/sq m before the devaluation to \$28 or less today. Prices for slightly lower quality space are even more depressed - the result of half a million square metres of unoccupied space left over from the pre-devaluation building boom.

COLORADO

"You are looking at two or three years before prices get back to 1994 levels," says Pedro Azcue, directormeral for Mexico City of LaSalle Partners, a US based real estate firm.

Yet foreign businesses have been moving into the capital, particularly those seeking to take advantage of recent economic reforms. The country liberalised significant parts of its economy during the two years of the administration of President Ernesto Zedillo, and it is those sectors that hold some of the greatest promise in

Mexico today. Mexico's long-distance telecommunications sector has been opened up, with very few restrictions on competition, and hundreds of millions of doilars of investment has come as a result. Although consortiums involving AT&T and MCI look set to split most of the market with the established carrier Teléfonos de México, there are stili niches waiting to be filled.

The country is privatising its civil airports, and is awarding concessions to distribute and transport natural gas, previously a monop oly of state oil company Petróleos Mexicanos. In addition. Mexico is in the process of transforming part of its social security system into a framework in which state pensions will be invested by private fund managers. The reform has already attracted a cluster

of foreign firms. In most of the liberalised areas, conneting firms have to be majority-owned by Mexicans. But many interested domestic firms have or would like foreign partners. for technical expertise and financial belp.

The longest-term bet of all is in the country's consumer economy. After the shock of the devaluation, many sectors will take until 1998 or 1999 to recover. The Mexican market remains blg. bowever, with a middle class base that is recovering lts spending power and a working class that has cut back, but which still buys



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"right-to-work" environment. A motivated work force. Special incentive programs. And an unparalleled quality of life.

to Arizona in the 1990s then eny other state in the Southwest. Uncongested interstate highways and rail lines provide con-Arizona Department of Commerce. We'll help put your company in the state of growth.



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2,196

Unemployment rate

Average weekly seminos \$518

4,8%

2,0% 2.6%

21.4m

0.7%

0.8% 16.8m

Job gro

Job growth

August 1995

Average weekly eamings

4.39

Job growth

# An exceptionally virtuous circle of expansion

every region in the country is seeing the benefits of growth

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r It is often observed that the US economy is less a single homogenous unit than a vast and varied continental · .patchwork of regional economies. Rather than having n one unified business cycle, to experiencing a succession e of interlocking cycles, with expansion moving across the country in a series of ebbs and flows from coast to coast and from the Deep South to the Canadian border.

That picture of a regionally differentiated economic performance has not : changed fundamentally in , the 1990s. But after five years of almost continuous egrowth in nationwide output, the expansion has now, "...unusually, proved durable renough to pull along almost every region of the country in its powerful wake.

In the past the upswing in one part of the country would already be fading as -another was emerging from recession. Two years ago, for example, while most of the country was enjoying the full fruits of recovery, the west coast, and California in particular, was, still struggling to lift itself from its long recession of 1990-3.

· But the picture today is of stable growth in most of the .US, even in the once-benighted West. Employment is growing everywhere; earnings are rising at steady rates, raising real personal incomes for the first time in many years. Unemployment, region by region, varies within a remarkably narrow range from a low of just 3.7 per cent in the Great Plains to the highest rate of 5.7 per cent in the neighbouring · Rockies. In spite of insecurity and fears of downstring, from east to west companies are seeing record profits growth and reinvesting much of these profits in new technology and new jobs. Most remarkable of all, there are few indications that this bappy confluence of events

Within that broad current skilled jobs. picture, there are, of course, important long-term secular changes at work, changing the relative strength of different regions. The shift to the sunbelt continues apace. Migration from the northern industrial centres to the warmer climes of the South and West has been hastened to this summer's Olympic in the heart of the region. continue to perform well.

communications technology, enabling companies to move further and further away from their clients. But the evenly paced nature of the expansion has enabled that shift to continue more smoothly than before - with strong demand for labour even in the old industrial regions, the displaced workers are not usually without

the waves of economic nation's best educational Louisana "Oil Patch".

> a slightly steeper slowdown than the country as a whole. Most employers report a relatively easy labour market, with supply rising in the wake of some big manufacturing redundancies in the

New York continues to enjoy its remarkable renaissance after the troubled years of the 1970s and 1980s. Wall Street has benefited from one of the best bull runs in history, and the city itself could , almost. be described as thriving. Most striking has been the sharp fall in the crime rate, which has brought new life back to much of the city and helped bolster tourism. Unemployment in New England is still expected to remain under 5 per cent for the next few years, and even in New Jersey, where the sate has in the past been in double figures, it is still no more than

The Midwest, home of the Rust Belt, is also a transformed locale. The resurthe world's largest car maker - has been the driving force behind much of the revival. Unemployment in the Ohio-Northern Kentucky low; and the Chicago area. acute labour shortages, espe-

impressive in the last leve years, the picture of a healthy economy with few inflationary pressures is even clearer. The Atlanta area benefited from a construction boom in the run-up

'Unusually, almost by rapid improvements in work for long.

The North-East remains home to the country's plutocracy, and is still its intellectual powerhouse. The standards; are reflected in the highest wages. Average weekly earnings in New England, at \$544, are more than 30 per cent above those in the poorest region, the Texas-Oklahoma-Arkansas-

6 per cent.

proportion of non-unionised

But this, year the North-East has experienced

labour and its strong links gence of the US motor indus-try - restored to its place as mies of Latin America. But if there is is one region of the US that best captures the spirit of the 1990s, it is the Great Plains, the central swathe of the corridor is at a near record, country from Minnesota and North Dakota to Kansas and has consistently reported Missouri. Although agriculture, with its seasonal is likely to change soon. . . . cially for the more highly swings, is the traditional staple of the region, industrial .. to the South, where tob growth here has been among the most impressive anywhere. The area boasts the

indications that the growth is continuing. Florida contin-As one commercial contracues to attract businesses tor quoted in a recent report thanks to its climate, its low by the Minneapolis Federal Reserve Bank put it, "business has been so good so long wa don't think of it as a boom any more". The West suffered dispro-

growth unseen in decades.

August 1995

portionately in the recession of the early 1990s. The nationwide slump was followed immediately by the sharp downsizing of US defence industries after the end of the Cold War. It is a telling comment on the downgrading of expectations in this once vibrant region that its businesses are now happy to report expansion at the same pace as in the lowest unemployment hitthe country as a whole. Civil aircountry. The two states with craft production has been the very lowest jobless rates - Nebraska and South companies in the last year, Dakota, with rates of 2.7 and and electronic industries 2.8 per cent - are neighbours from Seattle to San Diego

Job growth has been among the best in the country.

Nonetheless, the West's businesses seem among the future prospects. In a recent survey, 56 per cent of compaaccelerate in the next year, thought it would subside.

The overall picture is of an

ally virtuous circle. Tight labour markets have not yet produced the type of inflationary result normally seen most pessimistic about in the past, as companies have benefited from falling

· 7.2m

Job growth

non-wage costs and are still nies in California, Washing- increasing capital spending ton and Oregon said they and returns to shareholders. believed inflation would At some point in the next few years that circle will be against just 5 per cent who broken, but unusually for this stage of the expansion, it is far from clear where in

Foreign direct investment in the US

lob growth

# economic expansion that is the US that break will be continuing in its exception- made first.

# PROFILE

# Definitely not the car wars

The timing may seem expedient, but the build-up of operations has been steady

Earlier this year, Hiroshi Okuda, president of Toyota, caused something of a stir in Kentucky. In impromptu comments to reporters, the Jananese executive . suggested the auto-makers' US plants were less efficient

than those back home. It was a rare slip for a company that has trod with care since the end of 1985, when it announced its first plans to build a plant in the US. In most respects, Toyota's involvement in US manufacturing has been a model of low-key investment in a politically charged industry. That makes its experience a far cry from that of compatriots like Mitsubishi, whose own Midwest plant has been embroiled in one of the US's most publicised sexual harassment cases of recent years, and Bridgestone/Firestone, which until earlier this month was involved in a bitter, drawn-out labour

Toyota has also carved out a manufacturing base in a string of small towns sandwiched between the Midwest and the South, a broad strip covering four states where it now ranks among the biggest foreign investors.

The Japanese company's move into the US in some ways echoes that of other companies, but in others tracks the history of US/ Japanese trade relations and the trajectory of the yen. Like many foreign companies, it had established a market for its products long before putting down manufacturing roots. Becoming a local manufacturer was a

natural follow-on to its successful export-led assault on the world's biggest automobile market

.The company announced its first investment – a plant in Georgetown, Kentucky - when trade tensions over Japan's growing trade surplus were tagh. Shortly before, the Plaza Accord had spelt the end to a low ven, providing further reason for Japanese manufacturers to shift operations

More than a decade later, the timing of Toyota's announcements of new investments in the US still have an echo of political expediency about them. Its most recent plan – a plant in Princeton, Indiana, to build pick-up trucks - was unveiled at the end of last year, in the wake of a renewed bout of auto indus-try trade tensions between the US and Japan.

A spokesman for the com-pany in the US says the Princeton plant, like the Georgetown investment before it, was part of a longestablished company plan to shift operations closer to Toyota's ultimate markets. It was only the timing of the announcements that reflected political realities,

he adds. ..

Whatever the timing, the build-up of Toyota'a North American operations has followed a steady path. Recently at has also followed a discernible geographical pattern, with new investments sited along a region that extends from Missouri in the West through southern Indiana and Kentucky into Western Virginia. This may not be the centre of the country's traditional industrial heartland, perhaps, but it is a region with a manufacturing tradition where each of the big US automobile man-

ufacturers has long had operations, Toyota says. At the core of this net-

Unemployment rate

2.5%

Games, and there are strong All sectors report rates of

Job growth?

ork is Georgetown, Kentucky, where the company builds 80 per cent of its Camry saloon cars. "With [Georgetown] as an anchor, we've sited other plants along the highway net-work." it says. Besides the network of suppliers that has sprung up to service the company, placing the plants near each other has eased the flow of parts and people between them, and has allowed the company to centralise expensive resources

like engineering. That has included a plant in Troy, Missouri, that casts aluminium engine parts and a \$400m engine plant, to be built in Buffalo. West Virginia. Most recently, the company announced a \$700m plant in Princeton, Indiana, where it will build 100,000 pick-up trucks a year. Importers pay a 25 per cent duty on light trucks, which is one reason USmade vehicles retain a grip on the market. Earlier this year, Toyota also announced plans for a US

headquarters to be sited in northern Kentucky. Asked what has lain behind Toyota's choice of investment locations, a spokesman lists the customary range of considerations: "available pool of labour, available transport, the cost

of land and incentives". Labour is likely to have been a big factor. West Virginia's unemployment rate this summer stood at 7 per cent, a level exceeded only by New Mexico and Alaska. The traditional coal mining industry in the southern part of Indiana, meanwhile, bas suffered cutbacks, making labour a more available commodity there. It was also Kentucky's

high unemployment that led

the state's attractive incentives which won the original Georgetown investment in the first place. Of the 6,500 workers at Georgetown, a quarter have college degrees, and 92 per cent are high school graduates, Toyota says.

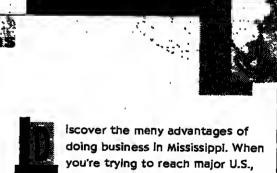
By placing itself outside the Rust Belt, Toyota has also been able to set up nonunion plants. That has not held down wage rates, the company says: pay scales at the Georgetown plant have risen since it opened, to a level where they are now comparable to United Auto Workers union rates.

Whether it remains beyond the reach of the UAW remains to be seen. Echoing a new push by organised labour in the US to lift its membership levels the auto workers union has said it will seek to organise so-called "transplant" factories like those of Toyota.

The Princeton plant will lift Toyota's North American production capacity to 1.2m vehicles a year, compared with the 735,000 it produced in 1995. And that, in turn, will belp to make the Japanese manufacturer one of the US's biggest exporters. So far this year. its exports from the US have been running at an annualised rate of nearly 50,000: Toyota says it will double that by 1998.

And what of Mr Okuda's suggestion that the US plants are less efficient than their Japanese cousins? The company will only say that its US and Japanese assembly plants are roughly comparable. The Japanese nlants use less labour per vehicle produced, but labour costs are lower in the US – and anyway, much depends on the yen/dollar exchange rate.

Richard Waters



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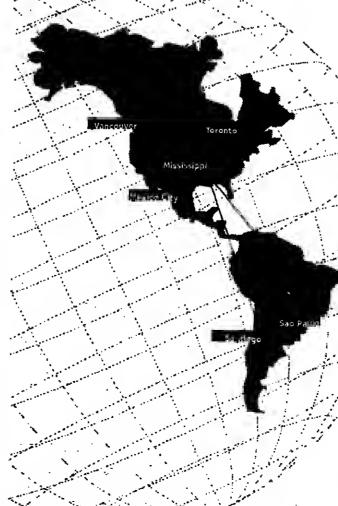
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# Space is a matter of taste It's sunny in these parts

The wind can blow cold across those famous wide open spaces

The wide-open spaces of the West are touted as being among the things which give the region the edge in "liveability" over the more populated, polluted and crime-riddled environs of established centres.

Yet sometimes those spaces may be a little too open for some people. And these types - and their employers - are often precisely who the western states most want to attract.

These are young, creative high-earners in growth industries, preferably with a high-tech bias: and the West wants them to add the sheen of modernity and hring new vigour to communities where the downsizing of uminstay employers such as the military or agriculture has exposed regional economic weaknesses.

The qualitative attractions of the West for companies and their employees are undeniable. Ample space, which implies relatively cheap office and plant space, also oreans affordable, good quality housing for employees. Satellite developments. commonly in suburhs, and the relatively small scale of most conurbations cut commutuing tunes appreciably.

The West also offers some of the most majesuc landscapes and ample hiking, hunting, shooting and fishing. The cabling of the whole US, apart from the most far-flung regions, means noone need live without television. The sun is also an attraction for those hardened in the winters of the East an**d** Mi**d**west.

According to oue recent study, such economic and bucolic charms combine to best effect with the eternal lure of the city environment in Seattle, pressed hetween the sea and mountains in Washington state.

The city was choseo in a joint survey by Fortune magazine and the Arthur Andersen consultancy as the place



The Superstition Mountains, close to Phoenic the West offers maj cheap business and housing space ... but these spaces can prove too

where husiness and family life could both be lived hest. Deuver, in Colorado, came second in a top 10 which was also notable for the inclusion of Washington DC and the exclusion of California and the rest of the West.

Home to long-estshiished Boeing and Microsoft, the dominant force in software. Washington state is an object of envy in the region hecause of the industrial infrastructure - prohably better described as its husinesslike environment wbich flourishes around these two mighty anchors.

Denver, with an agglomerstion of communications technology companies, shares similar advantages. which are lacking in many other western states - and even in nearhy cities.

Colorado Springs, an elegant city with many qualityof-life factors working in its favour, found a shadow cast over its sunny aspect recently after a national newspaper postulated that it and other smaller communitles were risky choices for hig-city corporations looking for new homes.

The criticisms, which have often heen beard in the West, include lack of cultural choice, lack of racial diversity and - most frequently - conservatism.

Rocky Scott, president of the city's economic developmeut corporation, says he is accustomed to negative of Colorado Springs has media coverage. However, he Increased by 175,000 to elect to move in next door.

and colleagues were stung this time because the article focused on the reported experiences of employees of MCI Telecommunications who had fled, or were unhappy with their relocation from Washington DC.

The main inferences to be drawn were that MCI was disappointed by its move. that workforce diversity suffered, and that the division was isolated from its corporate headquarters. MCI, which moved its

systems engineering division to Colorado Springs five years ago, is one of the city's relocation showpieces, and currently employs almost 4,000. About 50 of the first 300 employees to arrive from the east left the city shortly after arrival, complaining of the lack of racial diversity, feelings of isolation - and conservatism. Visiting commentators, according to Mr Scott, object to manifestations such as a 1992 proposed amendment to the state's constitution which would have prohibited state and local legislation protecting

"We helieve in no special rights for gays, leshians or whoever." says Mr Scott, and outsiders' views that the amendment was a "gay-bash-" initiative represented a fallure to understand the nature of the community.

gays and lesbians from dis-

criminstion.

Although the population

HE GOLD AGAIN!

virtual about the success of the Internet centre of the world

There's nothing

Silicon Valley: by Tom Foresmski

Northern California's Silicon Valley has long heen the local economic powerhouse. It continues to grow stronzer. affecting home and office rents from San Francisco to San Jose, and placing pressure on the highway infrastructure.

Silicon Valley is benefiting from the popularity of the Internet - and computer networks in general - with huge demand for network communications equipment and software. Cisco Systems ls Silicon Vallay's fastest growing company, and it plans to add 5,000 jobs over the next few years to help feed the demand for network

430,000 in the past 15 years.

its pioneer amhience still

prevails. The population is

80 per cent white. The domi-

nant ethic is self-reliance.

This is the West. We all

carry our own haggage

says Mr Scott.

national headlines, but the

underlying issues are well

known throughout the West,

and stem broadly from the

clash between the estah-

lished small-town cultures

and the imported hahits and

tendencies of newcomers

from hig metropolitan areas.

populations in the West tend

to be highly mobile. Accord-

ing to one city official in

Phoenix, Arizona, for exam-

ple, only one of every three

settles permanently.

ple who move to the state

As the "liveability" rank-

quests for like-minded

ings of Seattle and Denver

suggest, personal and corpo-

neighbours, diversity and

outward-looking lifestyles

may be best resolved when

corporations which depend

on dealing with the outside

world cluster in the wide-

open spaces with which the

West is so amply equipped. Whether or not MCI's soft-

ware development arm had a

sticky start in Colorado

Springs is ultimately beside

not on the agenda, and the

more likely prospect seems

to be that similar or comple-

mentary companies will

point. Moving again is

One result is that working

The MCI cass made the

Other network firms auch as Netscape Communications, Oracle, 3Com and many others are also grow-ing rapidly from their network husiness. In fact, Silicon Valley could well he renamed Network Vallay to more accurately reflect its current focus.

Thousands of professional workers from around the US and ahroad are joining local firms. Silicon Valley firms are leading the campaign of resistance to proposals hy US lawmakers to restrict the number of visas for professional workers from shroad. They argue that they need the best talent, no matter where it's from.

Silicon Valley's new surge in growth is making it difficult for companies to find office space, and for workers to find accommodstlon. Apartment rental vacancy rates are at all-time lows and an earlier economic slump has led to a scarcity of oew office construction.

Finding an apartment can be a harrowing and expensive effort. Landlords are reporting sometimes more than 20 people at a time coming to view apartments. Some applicants are includlng detailed resumes and offering cash for deposits. With high demand, rents have risen to among the highest in the US.

The influx of people has been reflected in longer commuting times as thousands more use the already crowded highways.

However, generous wages, the moderate climate and a multicultural environment many of the local disadvantages. The industries

area's location on the Pacific Rim and the many contacts with Japansse and Asian firms is another strong feature of the area.

Chip companies remain

strong, but all the high volums chip fabrication plants have been moved to locations in Texas, Oregon, Arizona and Colnrado, where lahour costs are lower and companies can take advantage of incentives offered hy the various states. These include free or cheap land. and lower taxes. However, they have kept many specialist lahoretories and research and development centres in

the area. Chip companies enjoyed a prolonged boom until earlier this year. The industry had always gone through boom and hust cycles, hut the recent five-year hoom left some industry executives wondering if the cycles were finally over.

That was wishful thinking as chip orders collapsed late last year. Optimism proved unfounded that tens of millions of PC users would upgrade to the latest version of Microsoft Windows 95 and upgrade current systems.

thus became a drag on the chip industry, and although some companies laid off hundreds of workers this year. their new focus on specialist chips rather than memory chips bodes well for a quick recovery by early 1997.

Intel, for example, dominates the market for microprocessors and is a significant local employer. Its dominance on the PC microprocessor market and an aggressive programme of ew microprocessor introductions should ensure its continued dominance. Local competitor Advanced Micro Devices could steal away some of Intel'a microproces sor market with its line of Intel-compatible microprocessors, but needs to attract snme top-tier PC manufac-

turers as customers Another sector which has had problems are multimedis title companies. Two vears ago San Francisco was the centre of a booming multimedia industry with its Multimedia Gulch area in the south of the city. CD-ROM based titles featur ing video, graphics and snap up new PCs and aound never found their promised market as compati-

The memory chip market hility problems with Windows based PCs left many frustrated customera. New technologies such as Digital Video Disk, with its almost 5 gigahytes of storage on a CD disk and faster access rates. may revive the fortunes of some local multimedia com-

The key to Silicon Valley continued growth is its large: number of venture capital firms who provide the financing for hundreds of start at companies that eventually may grow into glants such as Cisco. The area provides at pool of talented and amort tious people to found and. staff the start-up companies: Silicon Valley boasts

largest concentration of venture capital firms in the world, and past success has attracted even more investors hoping to make profits on hacking the right company. The danger, however, is that there will be a repeat of what happened in the venture capital funded hun. dreds of PC firms trying to become the next Apple Computer, leading to tco much competition and a painful shakeout that hurt the local economy.

The focus of venture capit tal investments is currently overwhelmingly network and Internet connected, and competition to find the best startups is high. The competition is well demonstrated hy leading Silicon Valley venture capital firm Kleiner Perkins Caufield & Byers: (KPCB), and its recently astablished Java Fund: which raised \$100m from individual investors and ten leading computer industry firms, KPCB bopes the Java Fund will give it an edge in hringing key companies to its investors.

Venture capital funds are being fuelled hy the success of initlal public offerings (IPOs) earlier this year, such as Yahoo, CyberCash, Excite and Infoseek. There is also an investor frenzy around the IPO last year of Netscape Communications. Although these companies have been taken to market based on a concept rather than traditional factors such as solid management and a track record of earnings and proflts. Investors initially greeted the IPOs with enthu-

Investor frenzy has cooled significantly since those Internet IPOs floated earlier this year, but there is still no shortage of money available Internet story.



California and the Rockies: by Christopher Parkes

# Omaha and Colorado infrastructure, education

Paradoxically, the economic recovery has brought with it

some hardships Dial, the diversified consumer products group, was one of the earliest household-name and Fortune 500 corporations to set

up its headquarters in Phcenix, Arizona. It has been a downtown fixture for more than two decades. Its history in the clty, and its tangihle and intangible contributions to the economy, have made it a model of what western metropolitan areas dream of when planning their strategies to attract companies

looking for a new home. Dial cemented its commitment by taking a 25 per cent equity stake in the Phcenix Suns, the local baskethall team, which has helped embellished the city's reputation hy making it a national centre for major

eague sports. The company's 24-storey office block next dcor to the Suns' America West arena named for the locally-based airline, another leading corporate sponsor and stakeholder - is a symbol of Phoenix's emergence into the modern corporste age.

But now the office block is for sale. So too is Dlal's stake in the Suns, bought for 6m and worth an estimated minimum of \$25m. The sales are among the

main consequences of the restructuring at Dial in which the group was split into two. Viad, a new company, has been spun off with the lion's share of the assets and value in a services conglomerate spanning airline catering and cruiss lines. The original Dial name is now the sole preserve of the soaps, Purex detergents and Armour Star canned foods operations.

But for Phoenix, the most

dramatic side-effect has been Dial's plan not only to move out of its well-appointed tower block, but also to seek cheaper housing outside - or

even in another state. The underlying rationale is that a producer of fastmoving consumer goods rightly belongs in or close to the marketplace. There is also a suspicion that Dial's new chief. Malcolm Jozoff. threw in the move in a hid to impress with his vigour the Wall Street sceptics who have heen less than impressed by the results of the corporate split.

However, the prospect of Dial's moving has raised a furore in Arizona, which aggressively seeks lnward Investment. It has also underlined the role of hig corporations in civic Ille. Apart from the revenue losses from municipal and state taxes, the region's charities and community associations stand to lose \$5m in annual donations. The company has also with-drawn its \$500.000 sponsorship of next year's Phoenix

Open golf tournament. By some accounts the city also stands to lose face in the corpurate relocation market, "We really have very few [Fortune 500 companies] and cities fight long and hard to get them. We helleve they are a strong selling point," said Dan Deever, the s city development council official. Dallas. New Jersey, Chicago, Denver and Omaha, Nehraska, have already joined the fray.

to pick with Arizons over the recent incentives tussle to attract the planned MCIi News Corporation satellite communications ceotre. Breaking unwritteo rules on cnnfidentiality. Arizona authorities released information on the \$100m ioitial investment and hurriedly called an emergency legislative session to change its tax code in order to snaffle the deal from under the noses of

Omaha already has a hone

Springs. In fact, Phoenix was the satellite partners' preferred site because its position and topography suited their technical needs hest. News Corp only had to aak for tax breaks comparable with those in other states and they were delivered post

haste. This incldent served to highlight the mounting competitiveness among the western states which, paradoxically, have started to suffer from the economic recovery.

In the past five years most have henefited to some extent from relocations of companies moving out of California, whare the recession, compounding existing problems with unfriendly political environments, congestion, urban violence and pollution, was often the deciding "push" factor prompting them to move.

"Pull" factora included cheaper land, husinessfriendly governments and the hetter quality of life afforded in these often under-populated states.

But the Californian econfast. Its huge market has revived. A raft of initiatives from Sacramento, the state capital - not least s recent companies, the long-terms cut in corporate taxes - has improved the husiness climate.

The push factors have lost strength, and while the attractions of the other western states are undiminished, the bout of corporate itchy feet has passed. Rival states have in the past year sharply reduced spending on advertising in California designed to seduce discontented companies.

Their handsome incentives policies have also been increasingly queationed by dissenting public policy experts who charge that using tax dollars to subsidise newcomers is unfair, dam-

and other services. "When large amounts of taxpayers' money ends up on the recruiting table . . . those amenities that signal vital communities and attract husinesses . . . ultimately can be underfunded and deteriorating," says Boh Cooper, president of the economic development council in Spo-kane, Washington state.

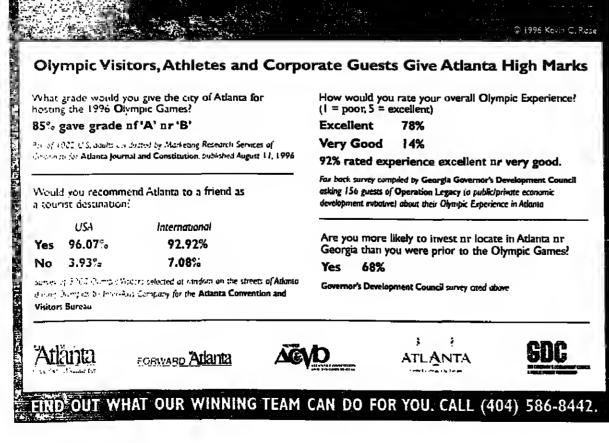
Yet such matters are of little immediate concern to the development hodies along and to the west and south of the Rockies, confronted by California. As the higgest market in the regioo. with ports which handle move than a quarter of all US overseas trade, its established centres in San Francisco and Los Angeles pres-ent a formidable challenge Restructuring of key

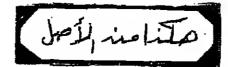
industries such as banking for example, has sharpened competition between the two leading cities and made life all the tougher for more far-flung centres with ambitions for economic clout. But even if Arizona loses

its flagship Dial Corporation omy is once sgain growing and initiatives such as Seattle's new tax break packages fail to cast the hoped-for spell on financial services prospects remain bright, 80

Regional markets are growing faat, and still attracting substantfat haoks and credit organisations move labour-intensive hackroom operations out 'df over-crowded, high cost areas. Manufacturers are spreading outwards for the same reasons.

Californis's neighbours may not be happy acting the an extended "workbench" feeding the Golden State's recovery, hut the faster their grow their populations, the name companies will be drawn in and those abready ages existing local compa- in place will cease even to mes and drains funds from contemplate moving out.





# dding war reaches new heights

The only comfort the nationwide competition contributed \$1.5bn to the including those headed by to attract jobs: a subsidy of state economy. Republican governors who for taxpayers is that states are thinking harder

Mercedes' 1998 decision to build a plant in Vance, Alabama, will be remembered for a long time in economic development circles in the US - and by Jim Folsom, the southern state's former Democratic governor.

It was one of the most significant manufacturing investments of the decade so far, in part because a German automaker with an unsurpassed reputation for quality had picked a rural southern community for its first foreign plant.

More notoriously, though, it also marked one of the biggest incentive packages ever assembled in the US. Alabama agreed to extend sup-port worth \$253m to win the bidding war for the Mercedes plant. Indiana, the year before, had agreed to a \$300m package to secure a United Airlines facility - but that brought with it 6,000 jobs, rather than the 1,500 projected for the new assembly plant in Vance.

The deal prompted an outcry among Alabama'e taxpayers, and may well have contributed to Mr Folsom's failure to secure another term as the state's governor. It also set a new record in create 22,000 jobs and has

more than \$150,000 for each position directly created.

The Mercedes case may have been the clearest examabout distribution ple so far of the willingness of politicians to pay to attract the most visible and biggest investment projects. but it is far from alone. The year before, South Carolina extended \$135m to persuade BMW to site an assembly plant there. Over the past 18 months, Virginia has agreed to incentives totalling more than \$175m to attract three

separate microchip plants. · The value of such landmark projects is hard to calculate. The big incentives, though, are built on the belief that they provide the platform for much broader economic development much as the first "anchor" tenant in a new shopping mall brings other tenants in its wake, says Rick Weddle, head of economic develop-

ment efforts in Toledo, Ohio. There are certainly examples of big incentive deals which appear to have more than met their objective. Kentucky, for instance, extended \$150m of assistance to encourage Toyota to set up a plant in Georgetown. Since then, capacity at the site has been doubled, with the workforce now reaching 6,500. According to a study

Besides their direct and

indirect economic value. such landmark investments may also help give states a better ebot at winning other projects. "Because of their ability to package that [Mercedes] deal, Alabama is now on the short list for most major projects" that are looking for a home in the US, says Mr Weddle.

The latest to pursue this strategy has been Virginia, which 18 months ago agreed to incentives worth \$86m to attract a new Motorola microchip plant. Wayne Sterling, director of the Virginia Economic Development Partnership, said the taxpayer support was needed to establish a base for a technology industry with relatively high-paying jobs.

That may have had some-

thing to do with its later success in attracting two further plants, one a joint venture between IBM and Toshiba, the other s project involving Motorola and Siemene. The value of the incentive packages for those plants: around \$60m and \$30m. "We had higher incentives early to attract a new type of activity" to the state, says Mr Sterling.

Such big projects are only the most visible part of a bidding war between states that has now become an accepted part of the competition for jobs. Most states -

profess to hate such "corporate welfare" - now offer some form of economic inducement.

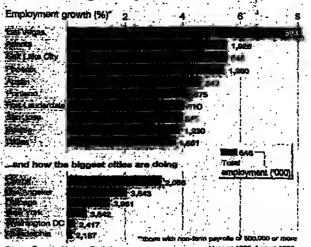
"To some extent there is a cultural expectation of incentives" on the part of companies which are thinkof moving, says Harvey Schmitt, head of the chamber of commerce in Raleigh-Durham. That, in turn, has prompted soms cities to extend incentives to their better corporate residents to discourage them from leaving. For a city like New York, the fight to prevent investment banks and other financial companies from moving out of town has become an expensive exer-

In such a climate, incen-tives have eerved to cancel each other out, leaving no states or cities the obvious winner. The only clear beneficiaries: the companies that pocket the cash.

Short of s move in Congress to clamp down on the use of incentives - something that has caused rumblings, but little action, on Capitol Hill - then this ulti-mately self-defeating competition looks set to continue.

The only consolation for local taxpayers is that most states are putting more thought into how they are distributed. "States and cities are much more careful than they were in the past."

The fastest growing cities...



says Phil Scheider, a relocatlon expert at Delotte & Touche/Fantus Consulting a reaction to the backlash that projects like the Mercedes plant have caused.

Taxpayer eupport tends increasingly to be tied to infrastructure developments. such as the development of roads around a new site. Some states, including Alabama, have also won high accolades for their training programmes. And most now tle any direct cash grants to specific performance targets like hitting projected employement levels, and either delay their payment for some years or use clawback provisions to keep

greater control. Eventually, perhaps, the self-defeating use of incentives will give way to more considered ways of competing for investment. Ohio, for instance, has launched a

study on its overall competi-tiveness, covering factors

ranging from the ass programmes at its disposal to its tax code. It may well be that an overhaul of the state's tax system would be the most effective way of competiting for new bushnesses, suggests Mr Weddle. But for now, that won't change one of the realities of the US economic development industry: that incentives have become standard.

Education: by John Authers

# Cents and sensibility

Research dollars generate spin-offs for the economy of the entire state

excellence can bring economic benefits. In the last decade, several states have made higher education the centrepiece of economic development strategies.

Several examples give them a clear reason to do so. The nation'e two greatest concentrations of high-tech industry - Silicon Valley in northern California, and the "Route 108 Corridor" on the outskirts of Boston, Massachusetts - both grew around established and respected research universities.

Harvard and Massachusetts Institute of Technology. in Boston, and Stanford and the University of California at Berkeley, attracted able sclentists, guaranteeing a skilled pool of labour.

Also, universities are increasingly taking on the job of "technology transfer". Typically, they have special departments to market their own inventions, and to provide technical help in developing innovations made by local companies. This can range from testing an invention, through developing it so that it can be mass manufactured, to providing help on how it can gain regulatory clearance. These services make them a magnet for high-tech companies.

Harvard and Stanford have both taken more than a century to huild their reputations. However, a publicprivate sector collaboration in North Carolina, now the envy of growing citles throughout the US, bas shown it is possible to

achieve this within s decade. The "Research Triangle Park", s large business park for research organisations hnilt in 1959 between the University of North Carolina (in Chapel Hill), North Carolina State University (in Ral-

name to the whole area. Built in collaboration between business and academis, with backing from

(in Durham), now gives its

the state, it took in 21 companies in its first decade, and had grown to take in 66 Pursuit of acsdemic by 1989; and now has 90 separate research and development facilities. Between them employ more than 36,000

people, paying annual sala-ries of \$1.2bn - a buge stimulus to the local economy, which had suffered from being away from the main arteries of communication and transport, unlike regional rivals such as Charlotte and Atlanta. Raleigh-Durham also hap-

pily totes surveye which consistently show that the area has maintained its standard of living - for example, it still has the second-highest number of doctors per capita in the nation, after Boston. Rival cities are now trying

to replicate this, in 1990. Atlanta set up the "Georgia Research Alliance" of six universities (of which the best known, in the centre of the city are Georgia State University and the Georgia Institute of Technology) with the aim of promoting the technology transfers.

Initiatives so far have included attracting new "marquee" name researchers from the academic world, who often hrlng research groups with them, and an innovative state scholarship scheme which uses funds from the Georgia lottery to guarantee free tuition for any Georgia student wbo graduates from high school with at least a B average. This is to stop the most able students from "migrating".

Up to the end of 1995, the six universities had contributed \$635m in research and development spending, while the etate had sdded \$113m, which matched private donations.

The aim is "the formation of whole new industries". In other words, seconding to the alliance, "Georgia wants lts own silicon microchip".

The Midwest: by Richard Waters

# Rust Belt develops more of a shine

On the back of the recovery, Cleveland and its

new lease of life Malin Kaplin, a chef from one of New York's swankier restaurants, concedes Cleveland was never on his list of top ten places to live.

- 52 7

ter

When he arrived on ths shores of Laks Erie five years ago, the Midwest city was struggling to shake off its image as one of the most delapidated in the Rust Belt. There wasn't a whole hell

town Cleveland," he recalls. By New York standards. that may still be the case. But in local terms, what has happened during the 1990s in Cleveland - and some other cities in the industrial Midwest - is striking.

In the city's downtown area, s wave of refurbishment has seen old warehouses turned into apartments, and csvernous it has become to find new banking halls restored to workers. One recent joh their early-century grandeur. Shining new trophies of economic success - s science centre, the Rock and Roll man of car parts maker Hall of Fame - have risen

along the lakefront.

Mr Kaplin, meanwhile, has sunk \$1m of invectors' in the city's downtown area, neighbours have a and another two that are due to open by next summer. Rare tuna and swordfish have elbowed local delicacies off the menn. "People wanted that big city feel. They were crying ont for sophistication," bs says.

Cleveland is not alone. The Rust Belt has ridden the US economic boom to the lowest unemployment in the

ging the nation in job creation, that is a turnaround.

One result is that almost every businessman has an anecdote shout how difficult workers. One recent joh advertisement in Michigan drew only two applicants, says Woody Morcott, chair-Dana: both were illiterate.

by the University of Ken-

tucky, the plant helped to

the economic rebound, and money into two restaurants to one of the things that could threaten lt. The turnaround has not reversed the

nation, and the signs of that success are visible all over. · By this summer, the Midwest's unemployment rate had sunk to 4.8 per cent the lowest of any region in the country, and a full percentage point below the national average. For s region that grew accustomed in the 1970s and 80s to lag-

Mr Morcott's expsrience

steady outflow of people to the West and South in the 1970s and 1980s and brought workers back. "We are seeing limited growth in the lsbour market," says Rick Weddls; chairman of the Toledo Growth Partnership. "Most of the regions around us are doing well, so there is no cross-migration." However, there is no ques-

tioning the region's renaissance - or the fact that it has re-emerged as an attractive location for new manufacturing industry. Business development experts from other regions concede's Midweetern locstlon now appears on many companies' final shortlists of possible investment destinations - s sharp turnaround from the days when high labour costs

threatened its prosperity. As with any other part of the country, most of the new investment is coming from companies already located in the region. For the Rust Belt, though, this marks a turnaround from the days when local companies looked

to cheaper industrial locapoints both to the extent of tions, like the South-East, rather than closer to home,

The greater competitiveness has only been achieved at considerable cost, Average personal incomes in Michigan, for instance, fell below the national average st the end of the 1980s - a reversal of the region's traditionally high earnings. In the mid-1990s, however, they have recovered on the back of the auto industry's resurgence, and now once again stand above the mid-point for the nation as s wbole;

The region's future success depends on the prosperwith which it has traditionally been associated. The sutomobile reins supreme: one out of every five jobs in Michigan is dependent on the automobile, either directly or indirectly, says David Littman, an economist at NBD First Chicago.

Does that make the US's industrial heartland vulnerable to the same sort of shock It received before? To the extent that the recovery of US manufacturing industry has been based on external factors - a falling dollar, low oil prices, s growing world economy - then lt could.

However, much of the anti-Until those managers and the companies in which they quated industrial plant from which the Rust Belt derives work are subjected to a crisis, however, there is simply its name has been stripped no way to assess this. away. A decade of invest-Meanwhile, there is at ment has fuelled s produc-

trial Midwest has been one of the higgest beneficiaries. Local managers also claim there has been a revolution in management quality, and a new, more co-operative approach to labour relations that has left companies more flexible and competitive.

least one area in which the tivity boom, and the indusexperience of local managers could prove wanting. Says Mr Morcott, chairman of Dana: 'We've got more and more plant managers who hsven't been through a down cycle." That lack of personal experience could

prove telling, hs says. eigh) and Duke University

réalmeturns on

- Major high-tech industrial hub
- 450 R&D centres and generous research incentives
- Prime locations at Technoparc, an industrial park for the 21st century
- Growth-directed tax structure and grant programs
- Low cost of living and doing business
- Affordable office space and executive housing
- Bilingual business community in a multicultural metropolis Upgraded infrastructure and transportation networks
- Competitive energy costs

MONTREAL

■ New York by Lisa Bransten

# The 'totally wired' village

Even traditional financial service companies are looking for high-tech space

The fact that the revolving doors at 55 Broad Street are plastered with the building'e own Internet address is the first sign that the skyscraper ie unlike its Wall Street neighbours. Signal number two is the 13-foot monitor in the lobby usually alight with pages from the Internet's

World Wide Weh. But the biggest difference between the New York Informatlon and Technology Building and nearby investment hanks, stock exchanges and corporate law firms, is the communications backhone not visible to the casual viewer. Running through closets on every floor of 55 Broad Street are the vital supply links for new media businesses: fibreoptic links for voice, video and data transmission and connections to the broadcast satellites on the roof.

The building, which is owned by developers Rudin Management, lies at the heart of an area which suffered disproportionately region's 7.7m jobs and most from the downturn of the early 1990s, and which developers hope will become s centre for high tech interactive and internet companies.

The building is representative of the transition many in local government and the private sector hope to see in the area. Until 1990, it was the headquarters of Drexel report on New York regional Burnham Lambert, the now-

deceased investment bank best known as the employer of junk bond king Michael Milken, who became a symbol for the Wall Street excesses of the 1980s.

For nearly six years after that the bullding etood empty. In that time many large investment banks left the downtown area for more accessible mid-town Manhattan, and Wall Street vacancy rates soared.

"Lower Manhattan is reinventing itself into a totally wired glohal village," says John Gilbert, chief operating officer and chief technology officer at Rudin. About half the office space in the building's 30 floors ie already rented, and it should be fully leased by early next year.

Technology has been one of the fastest growing segments of the New York economy which now boasts about 1.300 new media companies according to a survey by Coopers & Lybrand.

Outside analysts, however are more sceptical that the pockets of growth will be enough to power the regional economy in the near term. New media employment in the entire metropolitan area accounts for only about 71,500 of the of the high tech jobs come with lower salaries than are

found in other industries. Growth in high-tech businesses "is definitely there, but I do not think it is going to be a driving force in the economy," says Ksthryn Chin, an analyst at Salomon Brothers, who issued a economics last month.

geoning activity in lower Manhattan, where the new media industry is concentrated, the Wall Street area is only just beginning to regain its footing. Vscancy rates in lower Manhattan were up to about 26 per cent in 1994 and 1995, according the Jones Lang Wootton, the real estate firm. This year they edged down only to 25 per cent. In mid-town Manhattan, hy contrast, the recession drove vacancy

> All over the region, cities are trying to reinvent themselves

rates up to only about 16 per

cent and they now stand closer to 12 per cent.

Like most of the North-Eastern US, the New York region is considered a "mature economy" that saw much of its manufacturing base migrate South and West to "Sunbelt" states. where tax breaks abounded. All over the region cities are now trying to reinvent themselves by lowering taxes and capitalising on educational ources to attract new ser-

vice industries. Ms Chin notes that while other regions have also experienced job losses from restructuring, "cities such as San Jose [in the heart of Sili-Valley] and Albuquer-[in the south-western USI havs created enough

to offset these losses". Instead, much of the recent rebound in New York's economy is due to the strength of US financial markets and the boom in merger and acquisition activity, which has driven growth in the securities industry. Although that eector accounts for about 4 per cent of employment in the New

York area, the enormous

profits and high salaries in

the financial service sector

mean they have a disproportionate impact. For the time being, the future of the Wall Street area probably lies with the traditional financial services firms, which may be beginning to move back to the area. Edward Kulik, director of investment management at Jones Lang Wootton, says that for the first time in many years he is seeing a resurgence of interest. The two primary reasons for this

are that the average rent is

about \$10 per sq ft less than

in mind-town; and there are

larger spaces svailable near

Wall Street. Also, he says, even traditional financial service companies are looking for buildings that can secommodate the type of high tech wiring found in 55 Broad Street. In fact. Jones Lang itself is refitting another huilding with redundant electricity and communications wiring just a few blocks sway. The huilding's tenants already include the back offics operations of Chase Manhattan Bank, the largest bank in the US, and other finan-cial service companies.

Football: by Richard Waters

**Economists** stand firm against one of the great American dreams

The mayor of Houston, Boh Lanier, is an angry man. One of the higgest cities in

the nation, Houston seems a natural home for a blgleague sports team like the Oilers, one of 30 teams in the National Football League.

Yet the Oilers' days are numbered. Perbaps by the beginning of next season. and certainly by 1998, the bome town of the US's energy business will bave lost its football team to Nashville, the burgeoning capital of country music.

Houston will go without football because it refused to spend \$200m on building a new stadium for its team. Mr Lanler said in a recent interview. "Viscerally, it bothers me that I'm taxing working people to help rich owners to build (ballparks) for rich players," be said, "Put these cats out in the jungle, they'd get eaten alive."

This southern Texas city is not alone. Big-league sports teams bave become one of the hostages in the nationwide war being waged in the name of economic development. Cities across the country are fighting to attract nationally knowo teams - wbetber football, hockey, basketball or baseball. Civic pride and corporate ambition bave combined to make this one of the hottest rivalries around.

This is not a new phenomenon. It is nearly 40 years since the New York borough of Brooklyn lost its beloved Dodgers to Los Angeles in the most famous midnight flit in US sports history.

In the economic bcom of the 1990s, though, there are many more cities with the resources to bid for a national team - and more owners seemingly willing to move at a moment's notice.

The hidding is coming, in large part, from those cities wanting to break free from their minor-league reputations and emerge equal to the leading citles in the

These cities believa success will put them on the map, in the process lifting civic pride and belping to consolidate them as regional

'You can't be a major league city" without major league sports, says Joe Gorman, chairman of TRW, a big auto parts supplier based outside Cleveland. That city's corporate elite, who can take much of the credit for the investments which revived Cleveland in the 1980s, are almost unanimous in their support for the city's decision to build a new football stadium. Cleveland just lost its long-time team, the

a new franchise to replace lt. However, there are grounds to question the priorities which have led cities down this path.

Browns, to Baltimore in the

most hitter fight of recent

years, but has been promised

If all the country's majorleague teams were eventually to force some sort of concession from their bost cities, it would amount to "a \$20-30bn tax that cities can ill afford", says Mr Lanier.

Cleveland, for one, is about to spend \$250m, even though its public school system is decried by locals as one of the worst in the country. Not far away, Detroit expects to pay \$500m for new football and baseball venues. Yet that city's infrastructure is crumbling: 42,000 buildings within its limits stand derelict, making this probably the most bollowed-out urban area in America.

Many economists question the merits of putting investment in sports above investments in education and physical infraatructure. David Littman, an economist at First Chicago NBD, the Midwest's largest bank, says this preference for "bread and circuses rather than investment in buman development" will fail to boost the economic health of the cities concerned.

Economists tend to focus on the revenues generated for a city by a new stadium. and almost all conclude these do not produce an adequate return on the investment made. In large part,

that is because such venues merely replace spending that would have taken place locally anyway on other leisure activities: they do not bring in cash from outside the locality.

Also, by using tax revenues to aupport typically rich sports teams and their owners, cities are engaging in a transfer of public wealth to a few private individuals. says Ken Mayland, an economist at KeyCorp, a bank in Cleveland. And the people who attend sporting events tend to be the well-beeled, since ticket prices are out of the reach of many

However, civic boosters and local business leaders around the country disagree. Perhaps entranced by the prospect of luxury boxes in which to carry on their husiness entertaining, many counter that prime sporting venues are essential to building both a city's self-image and its reputation.

"From the standpoint of the community's psychology, like getting into a club," says Harvey Schmitt, president of the Raleigh-Durham chamber of commerce. "It's a recognition that you have made the grade" as a leading national city. Even though its Research Triangle area has made it one of the most desirable husiness locations in the country, the city is still bidding for one of up to four new bockey franchises that will be awarded in December.

Supporters also argue that new sporting venues can belp to rejuvenate decaying city centres - an argument for Detroit's new venues. Certainly, recent baseball fields in Cleveland and Baltimore have become the anchors around which wider development takes place.

Above all, though, it is important to remember that this is a nation obsessed by sports. The lure of a higleague team - and the attraction of a sparkling new stadium - outshines the economic arguments.

But Mayor Lanier, for one. refuses to be dazzled, "I think it's a lousy lovestment," be says. "I think their value is overrated."

Atlanta

# **FOCUS** The charm offensive pays off

Nice and easy does it: and the corporate headquarters are moving in

How does a city become a dominant business centre? The answer, if Atlanta is anything to go by, is by setting ont to sell itself in a coordinated campaign, involving both public and private sector leaders.

No US city has grown more quickly in the last fiva years. Atlanta leads the country in jobs created in each of the years from 1992 to 1995: total non-agricul-tural employment has risen from 1.32m in 1986, when 61,600 new jobs were created, to 1.82m at the end of last year, a net increase of

During that period, unem-Novment has remained broadly stable, currently standing at 5.1 per cent compared to 4.6 per cent a decade ago.

Luck - notable geographical - has helped. Atlanta's position made it a traditional crossroads for railways, and now makes it a principal "bub" on the US internal air network. The decision to expand the city's airport in the 1970s, shortly before airline deregulation, was also fortuitous, and the airport now runs neck and neck with Chicago's O'Hare for the title of the world's husiest.

Geography has also lent the city a more benign climate than the economic centres in the north and mid-west, and it helps that the city is surrounded by forests.

But the city is also burdened with some disadvantages. It is notoriously difficult to commute in Atlanta: and its downtown area has one of the highest poverty evels in the US. The prime reason for

growth appears to be a cam-CNN. paign by the city's business leaders to attract corporate relocations, in competition with its regional rivals Dal-



Since 1994, 18 targeted companies have relocated to Atlanta, brin

las-Fort Worth, in Texas and Charlotte, North Carolina. in the last few years, this has involved concentrating on trying to attract corporate headquarters.

According to Forward Atlanta, the group which campaigns to attract inward investment, and which is run by the Metro Atlanta Chamber of Commerce, more than a fifth of the 260 companies which moved to the area in 1995 were moving their beadquarters, either for the nation or the

Over the last ten years, 1.595 US companies have moved to Atlanta, along with 364 international companies, including jewels in the crown such as the headquarters of United Parcels Service and Holiday Inn Worldwide, which now exist alongside locally grown companies such as Coca-Cola and the Turner Broadcasting System, owners of

The public sector has played its part. Andrew

sador to the United Nations and a key lieutenant of Martin Luther King, the civil rights leader. treated his term as Atlanta's mayor, which lasted from 1982 to 1990, as an exercise in advertising the city to businesses. They in turn would create the wealth needed to alleviate the poverty afflicting much of the

Attracting international investment was the centre focus of his administration, but it was also an article of faith that the city did not use public money to prime the pump. Atlanta fell victim to criticism from the international media when it applied this principle to funding the Olympic games earlier this year, but it was essential to sustain good relations with the business community.

inner city's majority black

population.

According to Mr Young: We've seen a boom in Atlanta which is nothing to do with government spending. It's a business climate where there's a minimum of they are trying to achieve for the whole of Georgia.' 'a great city to live in, and for kids to be educated in".

chamber of commerce, Busi

ness leadership in the city is

extremely strong and com-

mitted, and united in what

He adds that this pressure has helped to make Atlanta And he is also partial to the

The charm offensive is not restricted to companies the size of Holiday Inn. Operation Legacy, run by Georgia Power, a local utility company, in conjunction with Forward Atlanta and other sponsors, identified target industrial sectors. and then used this year's Olympics as a lure to peruade chief executives to look at the city.

Sectors targeted included telecommunications, the agriculture business, sports, and, particularly in the last few years, beadquarters for international companies

Before the Olympics, chief executives of companies thought likely to relocate in to Atlanta for a four-day trip. The first two days, over the weekend, would be spent being given "inside" Monday and Tuesday were then devoted to husiness seminars talking about topics relevant to the industries in question, as well as hroader infrastructure issues such as education

Chief executives who have made the decision to move testify to the power of the lobbying from the chamber of commerce to attract new

Bryan Langton, the British-born chairman of Holiday Inn Worldwide, the botel group, became a key scalp for Atlanta early in the city's campaign. Shortly after taking over at Holiday Inn, he decided to move its headquarters from Memphis. Tennessee, in 1990.

red tape and no corruption.

This involved a direct

ambassadorial role: "I gave

every investor who came in

my private number. I told

was trying to shake them

down they were to call me

personally. And I assigned

one person in my adminis-

tration to avery potential

investor."

them if they thought anyone

one under the tabla."

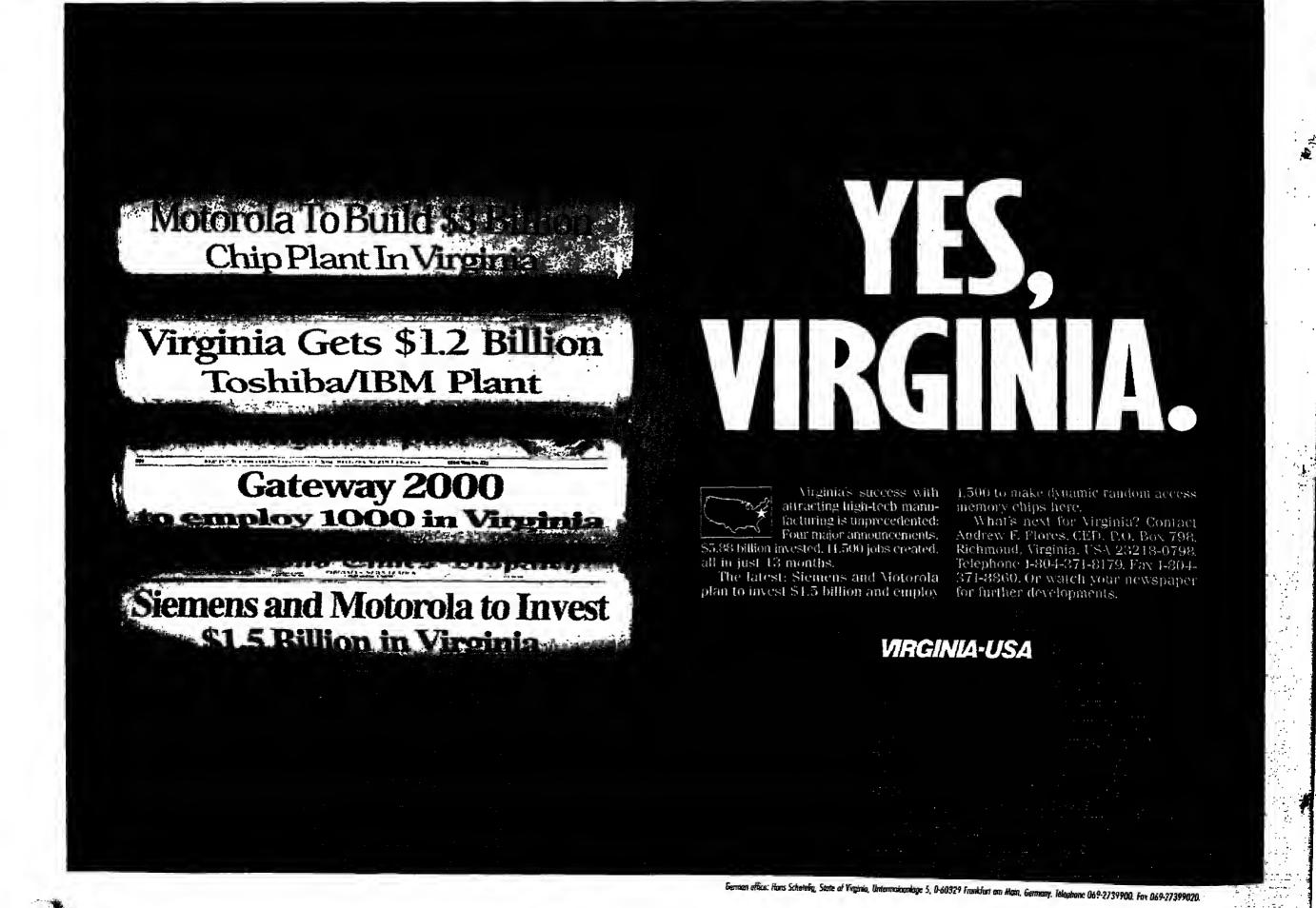
Ha is now strongly committed to the company's new base: "We've had a boom city here for the last five years, and a very

the near future were invited

and transport. Later, decision-makers were offered tickets to Olympic events, along with the opportunity to stay with local families, to give them the opportunity to get to know the city.

Since this carefully planned soft-selling operation started in 1994, 18 companies which participated in the scheme have decided to relocate, bringing 3,100 new jobs with them. Organisers hope these figures will more than double in the next 18

John Authers





### **FINANCIAL TIMES**

# **COMPANIES & MARKETS**

THE FINANCIAL TIMES LIMITED 1996

Wednesday November 20 1996

KYOCERA, world leader in high-tech ceramic continually develops new uses for its technology in the IT and automotive industry, medicine, elecronics and metal processing

KYOCERA also produces high-tech cameras such is the CONTAX G1, revered by photographer

**KADORA** 

### IN BRIEF

# **SAS** announces 41% profits fall

Scandinavian Airlines System reported a 41 per cent tumble in interim profits, blaming stagnating traffic revenues, currencies and a sharp increase in costs allied to an expansion of capac-ity this year. Nine-month pre-tax profits slid from SKr2.1bn (\$14bn) to SKr1.8bn after an unexpectedly poor third quarter. Page 18

Wells shares drop 7% Shares in Wella, the German hair care and cosmetics company, fell almost 7 per cent, after the group announced an unexpected 4 per cent decline in pre-tax profits from DM88.1m (\$133m) to DM84.4m in the first nine months. Page 18

Higher oil prices lift ONV Higher oil prices lifted pre-tax profits at OMV. the Austrian off and gas group, by 17 per cent, from Schl. 92bn (\$203m) to Sch2.24bn for the first nine months of 1996. Richard Schenz, chairman, predicted a similar increase for the full year and gave a positive outlook for 1997. Page 18

**Gazprom to restructure operations** Gazprom, Russia's large gas company which controls a quarter of the west European market, is planning a revamp of its operations. It aims to abed peripheral scrivities, introduce stricter market disciplines into its domestic business, and seize a greater share of gas distribution profits. Page 18

Vodafone acquires Peoples Phone
Vodafone, the independent British mobile phone operator, asserted control over the retailing of its handsets when it announced the £77m (\$127m) acquisition of Peoples Phone, its largest and most troubled distributor. Vodafone reported interim pre-tex profits of £252m in the six months to September. Page 21

EMI up 9.4% despite overall fall Strong sales of *Older*, George Michael's come-back album, helped EMI Group to achieve a 9.4 per cent increase in interim profits before tax and exceptional items to £112.5m (\$186m) despite an overall decline in sales from its record labels.

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AirTouch	7	Imperiel Oil
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Consultation document considers the cost of connecting competitors' networks

# France Télécom proposes high charges

By David Owen in Paris

New entrants to France's FFr117bn (\$23bn) a year telecoms market would be faced with high interconnection charges on local calls if proposals by France Télécom were adopted by French authorities. The level of these charges, for connecting competitors

tant issues to be resolved

would affect the speed of development of competition and therefore the valuation of France Télécom, due to be partially privatised next spring. Current valuations range between about FFr100bn and FFr200bn. One of the principal fragmented networks into France Télécom'e national netreasons for the width of this range is that interconnection work, is one of the most imporcharges have not yet been set. A report published in June

by BZW, the investment arm of Barcleys Bank, estimated shead of the opening of the French market in 1998. The level of the charges the company's interconnection revenues would rocket from FFr811m in 1996 to FFr4.6bn in 2000. Yesterday, analysis said-the charges suggested by the state-owned operator for other calls were reasonable and were

unlikely to act as a barrier to effective competition. The early France Télécom proposals, which date from July, are contained in a government consultation docu-

ment on interconnection seen by the Financial Times.

"local operator zones", whose average size is about 220,000 eubscribers, the proposed charge is 16 centimes per minute. This would rise to 18 centimes for calls within metropolitan France's 18 "transit operator zones", and to 26 centimes for calls ontside a single transit operator zone.

According to the document. the proposed local charge is

ing in Sweden, but is much For calls within so-called higher than the equivalent of 7 local operator zones", whose centimes charged in the UK and Australia.

Comparisons of regional call charges range from 8 to 12 centimes in the UK to 19 centimes in Australia and 16 to 20 centimes in Sweden. National charges were said to be 12 to 20 centimes in the UK, 21 centimes in Sweden and 24 centimes in Australia. France Télécom said the UK

parable to its own proposals and an additional amount needed to be added to make

Analysts said the proposed French charges did not dramatically change their forecasts of France Télécom's cash flows and were unlikely to result in valuations of the company being revised sharply up or down. June's BZW report pitched its central valuation of



Markets in mind: Gilles Pelisson said the company's marketing strategy would target young adults as well as families, and included developing the theme park as a conference centre

# **Euro Disney boosted** by record attendances

By Scheherszade Danashkhu Leisure Industries Correspondent

Euro Disney, the heavily indebted operator of the Parisbased theme park, yesterday announced a record 11.7m visitors belped push annual net profits to FFr202m (\$39.8m), at the top end of expectations.

Mr Philippe Bourguignon, chairman, said the results had been achieved against a difficult background, particularly for tourism, but he acknowledged that a sharp increase in financial charges presanted "real challenges for the future. particularly for 1997".

The 9 per cent rise in visitors for the year to September 30 largely offset reduced entry prices introduced in April 1995. More than 30 per cent of the visitors were repeat customers attracted by new shows. Hotel occupancy reached 72 per cent,

up 4 percentage points from price ahead of the resulte. last year, which the group said The company generated was above average for French

Euro Disney said the Improved resulte were achieved after a significant increase in park and hotel income and tight cost management. Coets and expensee totalled FFr4.2bn, up 3 per cent on the last financial year, in spite of the additional 1m visitors to the theme park and

The improved profits, up from FFr114m, were achieved against an increase in lease and financial charges of FFr103m to FFr568m in the

80,000 additional room nights

The company's shares closed down 5 centimes at FFr1L40 on the Paris bourse after earlier gains. Analysts said there

had been profit-taking follow-

ing a recent rise in the share

The company generated profits of FFr156m for the yearended September 1996, up from FFr2m last time, before a oneoff gain of FFr46m mainly due to a gain on the repurchase of 2.7m of the company's convert-

ible bonds. income before lease and financial charges rose by 55 per cent to FFr724m. Theme park revenues rose by 9 per cent to FFr2.7bn from FFr2.5bn last year while hotel revenues increased by 11 per cent to FrF2hn. Total horrowings remained etable at FFr15.1bn.

Euro Disney estimates Lease and financial charges will add FFr200m to costs in 1997 and FFr120m in 1998.

Mr Gilles Pelisson, chief operating officer, said the challenge was to maintain the momentum of encouraging

# GM to sell unprofitable parts plants to cut costs

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General Motors yesterday announced an agreement to sell four unprofitable vehicle parts plants, marking a further attempt to whittle away at its uncompetitive cost position in North Americal

The move came a day after the 18 company's 220,000 United Auto Work-10 ers union members voted to approve 21 a new three-year labour contract in the US. This gives the company some flexibility in selling loss-making facilities, though it remained unclear how many of the 5,500 people employed in the four plants would have the option 10 20 to remain with GM after the sale. The four plants to be sold gener-

ated between them sales of about would buy more electrical compo-sibn last year, out of total sales at nexts from outside suppliers. That month, requires GM, like Ford and Strikes this autumn in Canada and Delphi Antomotive Systems, GM's parts arm, of \$26.4bn. The facilities two in Canada and two in the US are to be bought by Joseph Littlejohn & Levy, a New York buy-out firm.

Shedding its least profitable parts operations is seen on Wall Street as an important, though relatively small, part of GM's attack on its cost base. "It won't be a panacea," said Mr Nick Lobocarro, a car industry analyst at Bear Steams in New York. They will only be able to do this with a handful of plants."

In another sign of its attempts to become more competitive, the US's lower-cost suppliers. biggest carmaker said last week it

will reduce its dealings with Delco Electronics, which had sales of \$5.6bn last year. Delco is owned by Hughes Electronics, GM's aerospace arm.

News of that plan has eeverely dented GM's class H stock, a separately traded security based on Hughes' earnings. The stock fell a further \$% yesterday morning to \$49%, bringing its decline to 9 per cent since Friday.

Both moves point to efforts by GM. which relies far more heavily than its main competitors on parts made in-house, to farm out more work to The latest UAW agreement, hamfree of strife, GM has suffered a

Chrysler, to offer job guarantees to 95 per cent of its union workers. However, it can continue to dispose of its most troubled plants and will be able to shed workers if vehicle sales in North America drop sharply.

Standard & Poor's, the US credit ratings agency, said last week it expected the agreement to give the company room to continue lifting its

productivity. It added, though, that strikes this year had served to "underscore the problematic nature of the company's labour relations". Unlike Ford and Chrysler, which have been largely

Strikes this autumn in Canada and the US will wipe \$700m from GM's net income in the fourth quarter of this year, while improvements to tha benefits of its pensioners contained in the UAW agreement will lead to a further charge of \$170m.

"It's a long-term process for [GM] to become as efficient as its competitors," Mr Lobocarro said. The challenge will be to prevent any further loss of its market share in North America in the period that it takes to become fully competitive, he added.

GM's share of light vehicle sales in the US has been about 31.6 per cent this year, compared with more than 35 per cent at the start of the decade.

### **Barry Riley**

# Shareholder value revives in Germany's graveyard



nothing like a cheap giveaway stock to sustain the mirage of "popular capitalism". But it will take more

than an instant 20 per cent profit for 2m German private investors in Deutsche Telekom to shake off the country's deserved reputation as a share-holders' graveyard. Nevertheless, there is much

more going on in Germany. The authorities have been pushing for some years for a more active equity market, with greater domestic participation. The cultural obstacles are formidable, but Germany has a much better chance of achieving radical change than France or Italy, for example. . Eager American investment

banks have been arguing that the hitherto alien concept of "shareholder value" will become a key thems in continental stock markets. Indeed, Goldman Sachs has floated the idea of a "restructuring bubble" while companies are raising their rates of return on capital; stock markets could temporarily rise well above fair value as share prices discount unusually high earnings

growth rates. Wa must be caraful here, however. The Americans tried the same reasoning in Japan two or three years ago. They reckoned Japanesa industry would restructure its way out of recession using the same aggressive methods as American companies did in the early 1990s. But Japanese corporate culture did not permit it. The

peak at the end of 1989.

The signs are that the picture for shareholder value in Europe will be patchy at best The focus is on Germany and Scandinavia, plus, to some extent, Switzerland and Spain. France, on the other hand, is a dirigiste paradise, while on a shareholder value scale of one to 10. Italy, home of Olivetti, rates about minus three.

There are, admittedly, powerful arguments for change. Private funding of pensions (to be debated, incidentally, in the French parliament this week),

France is a dirigiste paradise, while on a scale of one to 10, Italy rates about minus three

thrives on equities, if they can be defined as instruments which will fully and fairly participate in long-term economic growth. There ie also an urgent need to channel capital into new and dynamic industries, where lately the US and the Far East have left continental Europe floundering.

Most continental stock markets, Italy eside, have thrived in this year's bull market. But sinca the beginning of 1991. just before the Gulf war, the French market has risen only 80 per cent, and Germany's 68 per cent, compared with Wall Street's 122 per cent (with all calculations in dollars).

CS First Boston has pub-

ls Tokyo market still languishes lished a depressing list of a at little more than half its "value destroyers" in Europe. It says that nine out of the 10 largest French companies have sroded shareholder value in recent years on the basis of Market Value Added (market value less cumulative capital absorbed). European companies in aggregate (financials excinded) have destroyed 15 per cent of their market capitalisation. Italy, Germany and Sweden have been the worst

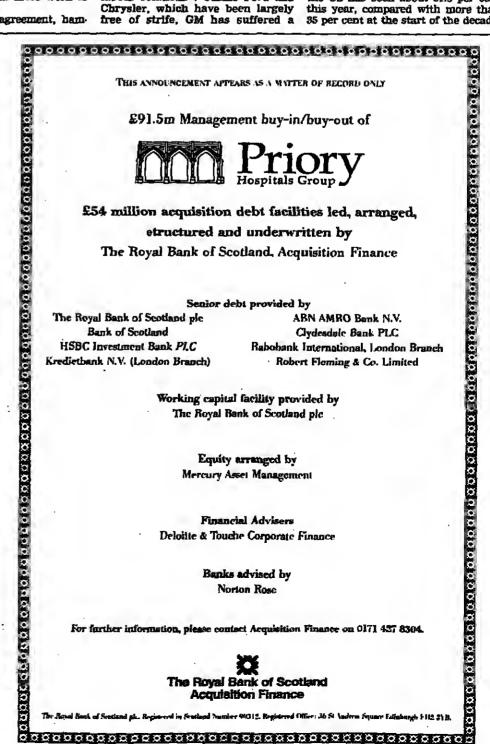
> labour market flexibility has permitted its corporate renaissance. Real hourly wages in Germany hava risen 35 per cent during the past decade relative to those in the US (where average real pay has fallen slightly though not, of course, for bosses).

Above all, America's famous

Yet a similar restructuring in Europe would dump impossibly large extra costs on governments overburdened by social security commitments. Shareholder value cannot be released as aggressively as it has been in the US.

All the same, it is going to be a vital theme of the next few years. The Telekom issue is perhaps of less relevance than what is going on at companies euch es Hoechst, Daimler-Benz and Deutsche Bank, For the biggest compa nies, traditional German gov ernance priorities are becom ing an obstacle to full participation in global mar-

But France has been dis missed by CS First Boston as "the shareholder value missed opportunity of the next five are". Don't all rush to buy Crédit Lyonnais.



**EUROPEAN NEWS DIGEST** 

Mannesmann

profits to be slightly ahead of last year.

sales ahead 6%

Mannesmann, the German industrial group, reported a 6

nine months to end-September, from DM22.6bn a year ago,

and telecommunications divisions. The company did not

report earnings data but it said it expected 1996 operating

per cent increase in sales to DM23.9bn (\$15.91bn) for the

driven by strong growth in the automotive technology

The telecoms division achieved a 56 per cent rise in

turnover to DM3bn, around 12 per cent of Mannesmann

construction division registered a 4 per cent fall in orders

to DM12.3bn. Orders at the pipeline and trading division

the period remained static at just under DM27bn, about

were down by 8 per cent to DM5.1bn. Total orders during

customers by 653,000 to 2.1m. The machine and plant

total sales. The D2 mobile telecoms unit increased

# SAS suffers 41% decline in interim profits

By Greg McIvor In Stockholm

Scandinavian Airlines System yesterday reported a 41 per cent tumble in interim profits, blaming stagnating traffic revenues, currencles and a sharp increase in costs allied to an expansion of capacity

Nine-month pre-tax profits slid from SKr2.1bn to SKr1.3bn (\$197m) after an unexpectedly poor third quarter, prompting SAS to two new operators started services announce a series of measures on the routes between Scandinavia aimed to raise productivity by up to 7 per cent next year.

The figures disappointed loves-

shares fell SKr2 to SKr82 on the Stockholm bourse.

months but fell heavily in the third quarter, from SKr1.1bn to SKr210m, in spite of a 3 per cent increase in passenger traffic.

Mr Gunnar Reitan, chief financial officer, said the airline had been squeezed by stiffer competition in its Swedish and Danish domestic markets, where traffic declined 2 per cent. In addition, and London and Brussels in the third quarter.

SAS, which is owned by Swedish, tors, who had expected earnings Norwegian and Danish interests, of about SKr1.8bn, and SAS's said a fall in nine-month operating

SKr26bn was chiefly doe to the Profits were flat in the first six strength of the Swedish krona. Traffic revenues advanced 6 per

cent disregarding currency effects.

The group said available seat kilometres rose 8 per cent, mainly in Norwegian domestic traffic and key European business destinations. It said growth on European and intra-Scandinavian routes was in line with the average of European airlines this year.

Increased capacity, higher fuel prices, and a closer focus on service punctuality and regularity combined to push unit costs up 6 per cent in the third quarter, or 4.4 per cent over the nine months.

mounted to rein in costs. The measures include the division of SAS's production arm into two smaller units - one focused on technical operations and the other on flight and cabin crew operations - but would not result in job losses.

Mr Reitan said growth next year would open the potential for 6-7 per cent in productivity gains. He said tha airline hoped to harness the full effect but acknowledged the outcome would depend on SAS's trade unions, which have a reputation for militancy and in 1995 cost the company between SKr350m and SKr400m in industrial action.

Operating profits fell from SKr2.6bn to SKr1.3bn. SAS's Euro-

revenue from SKr26.7bn to productivity drive would be Class business traffic increased by advanced 6 per cent. Yields (average passenger revenue per passenger kilometre) fell 6 per cent due to currency factors but increased I per cent on an underlying basis.

Growth in traffic was not, however, fully matched by increased passenger numbers. SAS's load factor, measuring filled seats, fell 1.4

per cent. The company warned in August that full-year profits would be "somewhat weaker" than last year's record SKr2.6bn.

Yesterday it said fourth quarter profits would be in line with last year, taking 1996 pre-tax profits

### BTA sale raises Es20.5bn

Portugal yesterday raised Es20.5bn (\$135m) from the privatisation of the state's remaining 13.2 per cent holding in Banco Totta e Açores, the main bank in the country's third largest financial group. Demand was more than six times greater than the 1.8m shares sold in a public subscription offer at a base price Es2,630 each, 2.7 per cent lower than Monday's closing price of Es2,705. BTA employees and small savers were offered a 10 per cent discount. A further 5.3m shares were sold directly to international institutional investors at the same price and 800,000 shares were bought by Portuguese institutions.

Last year Mr Antônio Champalimaud, Portugal's riches

individual, bought control of BTA from Banco Español de Credito (Banesto), the Spanish bank, whose 50 per cent holding was contested under Portuguese legislation which limited foreign ownership to 25 per cent.

Wolfgang Münchau, Frankfuri

### Banco di Napoli draws interest

Rothschild Italia, which is advising the Italian Treasury on the sale of its 60 per cent stake in Banco di Napoli, said yesterday that six financial institutions had expressed interest in entering the tender. This emerged after only one bank, Banca Nazionale del Lavoro, in alliance with the insurance group ina, had come forward publicly oo Monday, the deadline for declaring an intention to

The six, comprising three Italian institutions and three international concerns, will be given access to information on Banco di Napoli. Although banks have until December 20 to present a definitiva offer, those committing themselves by December 2 to present a bid will receive a pre-emptive right of acquisition over other participants. The Treasury is to underwrite a L2.000bn (\$1.32bn) capital increase as soon as a commitment to make an offer has been received. John Sinkins, Milan

### Shake-up plan for Thyssen Mr Dieter Vogel, chairman of Thyssen, will present a

wide-ranging restructuring plan to the supervisory board on Friday, according to a report to be published in Manager Magazin, the German monthly. "Chairman [Mr] Dieter Vogel will submit a concept that will see Thyssen involved in the largest restructuring in its history," the magazine said. The company would be restructured and concentrated on fewer core activities, the magazine reported. Any division that cannot produce a return of 12.5 per cent would be restructured, sold or shut down. Following the supervisory board meeting on Friday, Thyssen will announce tha provisional dividend for the year to September and six months to September results. AFX News, Frankfurt Thyssen refused to comment.

### Austrian steelmaker slides

Austrian high-grade steelmaker Böhler-Uddeholm said net Sch632m (\$59.8m) and posted a pre-tax profit of Sch800m. down from Sch966m. Böhler still aimed to post a flat pre-tax profit for the full year. Last year it reported pre-tax earnings of Sch1.35bn. Sales at nine months were Sch13.28bn, down from Sch13.84bn. Reuter, Vienna

### Tampella to be renamed

Finnish engineering group Tampella said its board proposed that the company be renamed Tamrock. Mining equipment maker Tamrock is Tampella's biggest business group. Tampella's intention is to see the change take effect early in 1997 when Tamrock, following to an earlier decision, will be merged with Tampella. Tamrock's January-August net sales at FM2.27bn (\$501m) accounted for nearly 80 per cent of Tampella's net sales.

### Deutsche Bank arm retitled

Deutsche Bank, Germany's higgest bank, said it is changing the name of Bain, its Australian investment house, to Deutsche Morgan Grenfall to hring it in line with its worldwide investment banking operation. Bain, in which Deutsche Bank bought 50 per cent in 1989 and took full control in 1992, employs 1,000 people and last

year mada a pre-tax profit of A\$80m (US\$63.32m).

Mr Klaus Albrecht, chief executive of Deutsche Bank in Australia, said the change would not alter the structure or focus of the bank's business in Australia. Bain is the third largest investment bank in Australia after Bankers Trust and Macquarie Bank. Deutsche Bank said the Bain name would still be used for financial planning services Andrew Fisher, Frankfurt DMG takes 100% of SA stockbroker, Page 19

### NCC sharply ahead

NCC, the Swedish construction company, reported a sharp rise in profits after financial items to SKr406m (\$61.47m) in the first nine months of 1996 against SKr167m in the year-ago period. The company said full-year profit after financial items would be somewhat better. Sales increased from SKr11.97bn to SKr16.47bn. NCC said the improvement was mainly due to increased earnings from construction and real estate operations and an improvement in Silja, tha ferry operations division.

### Downturn at Lenzing

Lenzing, the Austrian viscose producer, reported an unspecified loss for the first nine months of 1996 because of worldwide over capacity and low prices. The company, which is majority owned by Creditanstalt and Bank Austria, also predicted a deficit for the full year. Group sales remained steady at about Sch6.5bn (\$94m).

A constitution of the second s

Lenzing predicted that business will improve only slowly next year but its drastic cost-cutting measures should help to hring a turnround in 1998. Eric Freu, Vlenno

 Allgemeine Gold-und Silberscheideanstalt, a subsidiary of Degussa, the German chemicals group, will propose a DM11 dividend for the year to September, plus a special dividend of DM50 at its shareholder meeting on February 28. Degussa said the unit would make a 1-for-7 rights issue with the new shares to be priced at DM275 for each nominal DM50 share. It said shareholders should return the special dividend to the company by participating in the rights issue. Comments and press releases about international

companies coverage can be sent by e-mail to international companies@ft.com.

# Gazprom chief experiences revolution in outlook

Mr Reitan said a comprehensive

Russian gas group knows it must adopt western standards of openness if it is to attract more funds

or 40 years, the dimin-utive Mr Rem Vyakhirev has worked in the Russian gas industry, where managers are judged by the scale of the fields they develop rather than by the size of the profits they produce.

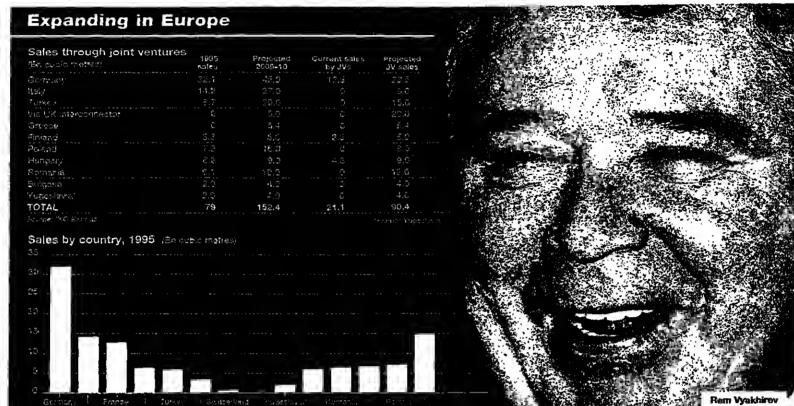
But late in his professional life, Mr Vyakhlrev Gaz-prom's chairman, admits to experiencing a revolution in his outlook. The two weeks he spent recently touring around 14 of the world's financial centres to market 1.15 per cent of his company's shares to foreign investors has clearly left its mark.

Mr Vyakbirev now appears well-versed in the language of shareholder accountability, and claims that within 10 years Gazprom will have built better relations with its new-found investors than western multinationals bave with their sbarebolders, "Our shareholders will definitely have earned more money," he says with a cbuckle, in an interview in London.

Mr Vyakhirev promises that over the coming weeks the giant gas company. which controls one-third of the world's proven reserves, will conduct a sweeping review of its businesses. Younger, more commercially-minded managers will be given greater responsibilities: new budget disciplines will be introduced; transfer pricing between subsidiaries will be changed to reflect market realities; and underperforming businesses will be sold. Gazprom's 375,000 workers could be in for a shock following a strategic blggest review on December 5.

we have aiready discovered a considerable number of unprofitable investments and activities." Mr Vyakhirev says. "We will perform, especially in the agricultural sector."

The natural suspicion, however, must be that Gazprom is adapting Its language to its audience. The country's biggest company



does not talk this way in its still needs foreign capital to native land, where it takes pride in fulfilling its social obligations of supplying cutprice gas to remote communities and the agricultural

capable of wrapping Itself in prom raised in Its latest the nationalist flag. denouncing foreigners for in the ocean of its potential their malign influence in needs, arguing the company undermining the country's will need to raise at least biggest hard-currency \$25bn to develop its vast

Russia, Mr Vyakhirev's reflexes as a Soviet-era manager and onetime Communist party memher are more in evidence sell companies that do not than signs of his new mentality as a born-again capitalist.

But there are reasons to believe the striking change of culture that appears to be fermenting within Gazprom could be for real. The group

realise its ambitions and now appreciates it will have to adopt western standards of transparency if it is ever to attract it.

sector. Mr Vyakhirev says the It has also proved itself \$429m of capital that Gazshare offering is but a drop reserves in the Yamal penin-

"The fact is that we do not have enough potential buyers of our sbares on the domestic market. But on the world market anyona can buy sbares in Gazprom apart from poor people."

Gazprom's capital-raising plans are certain to accelerate next summer, when the company is planning to produce a set of internationallyacceptable accounts and is employees) now enjoy senior likely to have established a presence in the world's debt markets via a debut eurobond issue.

But if Gazprom is real about its intentions to transform Itself, a bost of ticklish political issues are sure to

Mr Vyakhirev says he was amazed by tha extent of western investors' interest in Gazprom's relations with the government and its supedly benigh tax treat ment. There is certain to be increased investor pressure on Gazprom to establish its 24 per cent market share. independence from government and clarify its obliga-

tions and responsibilities. So far, Mr Vyakhirev shows few signs of countenancing any such change, boasting in a press conference in London about how many Gazpromtsi (Gazprom

positions in the government. A graphic example of these intimate links was the way Mr Peter Rodionov, Russia's newly-installed energy minister and a former Gazprom director, sat silently next to his former boss in the interview dutlfully

laughing at his jokes. But the other chief consequence of Gazprom's increasing commercialisation could be a higher intensity of commarket, where the Russian company already controls a

While international investors may applaud the emergence of a more commercially-oriented company, international energy operators may grow increasingly disconcerted at its growing aggression.

Mr Vyakhirev seems deter-

mined that Gazprom will not just supply gas to the German border but distribute it to "the grandmothers and power plants" that are its end-users, capturing a larger share of downstream profits. Gazprom's Wingas joint

venture with Wintershall, a subsidiary of BASF, has already taken 10 per cent of the German gas distribution market and started squeezing the dominant Ruhrgas, which is owned by, among others. Exxon. BP and Shell Mr Vyakhirev says similar

ventures are planned in all the European markets where Gazprom operates, "Just as a pig knows which trough has the best food, so customers should know the best place to go to buy cheap gas."

John Thornhill and **Andrew Gowers** 

### **ACTIVITY TO THE END OF SEPTEMBER 1996** TURNOVER

TECHNIP's turnover for the first nine months of 1996 was FRF 7.3 billion. This is a 7.2% increase over the FRF 6.8 billion achieved in the comparable

Forecast activities for the last quarter confirm that 1990 turnover will be higher than 1005 Turnover

1996	1995
2,318	2,050
2,485	2,403
2,523	2,318
7,326	6,831
	2,318 2,485 2,523

**PROFIT OUTLOOK** 

As already Indicated, the Group's level of activity is likely to lead to good growth in profit for the year.



### LEGAL NOTICES

BANK OF SCOTLAND U.S.\$250,000,000 Undated Floating Rate Primary Capital Notes
Notice is hereby given that the Rate of Interest has been fixed at 5.75% p.o. and that the interest poyable on the relevant Interest Poyment Date, May 20, 1997 against coupon No. 23 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$289.10 and in respect of U.S.\$250,000 nominal of the Notes will be U.S.\$7,227.43. November 20 1990, London By Cabank, N.A. (Corporate \*\*\* & inset, figure Bank

# Wella share price hurt by unexpected fall in profits

By Sarah Althaus in Zurich.

Shares in Wella, the German pany, fell almost 7 per cent per cent fall in pre-tax profits from DM88.1m to DM84.4m (\$56.2m) in the first

Analysts said they had expected the group, which suffered a dramatic drop in its 1995 earnings, to show a strongar recovery in the period. They were also disappointed with Wella's forecast for only slightly higher pre-tax profits for the full year. The preference shares closed DM59 lower at DM810.

The sales figures were quite positive but the earn-

Christine Dienhart, analyst bear fruit. He noted that last at Vereins Bank Research in Munich, sald. "Obviously margins are under pressure and restructuring costs are yesterday after the group still weighing on announced an unexpected 4 results. Where have the profits levels of 1994 gone?" Last yaar, net profits at

the Darmstadt-based group plummeted 52 per cent to DM74.2m due to weak markets, a strong D-Mark and a badly handled manufacturing reorganisation. This was compounded by problems at its businesses in China, Russia, the UK and US. Mr Jurg von Crausbaar,

chairman, said most of the sources of last year's problems had been eliminated and that Wella's strategy of focusing on its core hair care ings were terrible," Ms business was beginning to ties return to the black.

year'a profits had been bloated by the release of DM35m from unneeded reserves, and excluding these profits in the first nine months this year had climbed 59 per cent. Mr Craushaar said the D-Mark had been neutral in

the first nine months and a

depreciation of the ven had been offset by the appreciation of other currencies Overall sales increased 10.3 per cent from DM2.5bn to DM2.75bn. For the full year, turnover was expected to increase between 7 par

cent and 10 per cent, compared with 3 per cent growth Job cuts and new manage

ment helped Russian activi-

practices for inventories

# Higher oil prices lift OMV

By Eric Frey in Vienna

Higher oil prices lifted pre-tax profits at OMV by 17 per cent, from Sch1.92bn to Sch2.24bn (\$212m), for the first nine months of 1996, the Austrian oil and gas group said yesterday. Mr Richard Schenz, chairman, predicted a similar increase for the full year and gave a positive out-

"Our success in explorabusiness," he said in reference to OMV's recent investtion in the North Sea, Libya plastics divisions. and Pakistan, where several fields go on stream in 1997 strong decline in refining, and 1998. Domestic oil pro-

duction also remains profit- switch in OMV's accounting able, he added.

However, the increase in 1996 net income will ba dampened by a change in Austrian tax laws which prevents OMV from deducting losses carrying forward from their 1996 and 1997 tax bills, Mr Schenz said. But these losses will again be deductihla in 1998, so OMV is "only forgoing interest," he said.

Nine-months operating tion and production makes earnings climbed 9 per cent, this segment a pillar for our from Sch2.03bn to Sch2.21bn, amid better results from exploration and production, ments in oil and gas produc- and from the chemicals and These increases offset the

caused operating income to tumble from Sch470m to OMV's marketing division, which includes its network

of petrol stations in Austria and several neighbouring countries, swung from an operating loss of Sch60m last year to a profit of Sch160m. OMV will continue adding to its 324 petrol stations in

Bavaria, Hungary, Slovakia, the Czech Republic and Slovenia, Mr Schenz said. Nine-months group sales

advanced 3 per cent, from Sch54bn to Sch55.9bn, while group assets climbed from Sch62bn at the end of 1995 to where lower margins and a Sch64bn.

### COMPANIES AND FINANCE: INTERNATIONAL

# Ceri sale to realise at least R\$465m

programme will receive a substantial lift today when the state of Rio de Janeiro

A total of 34 companies. including several foreign utilities, have pre-qualified to bid for the majority stake in Companhia de Eletricidade do Estado de Rio de Janeiro, which will be sold by a sealed-envelope

sells a 70.3 per cent stake in Ceri, an electricity distribution company, for a minimum of R\$465m (\$451m).

auction at 2pm local time. The auction follows the

sale in May of a 60 per cent

de Janeiro distribution Brazil's privatisation company, which raised R\$2,22bn

Electricité de France. along with two US partners, emerged as the largeat shareholder in Light, taking a 35 per cent stake.

A successful sale of Cerj would give a lift to other planned privatisations, which include large parts of the energy and telecoms industries and the mining group Companhia Vale do Rio Doce, which is due to be sold early next year.

The auction is to go shead despite the absence of a

stake in Light, another Rio electricity industry. A bill to interference under private loss of R\$62m in 1995 on create a regulatory agency, to be called Aneel, has still to be passed by Congress.

Because of the political uncertainty, the total market value set for Cerj, of R\$640m, is at a discount to the company's market privatisation, and Escelsa, capitalisation of about the distribution company in R\$750m - a minority of the the state of Esplirito Santo.

the Rio stock exchange. However, analysts said the announcement, earlier this month that Light would be able to increase its tariffs next year in line with inflation had eased concerns that the industry would

ownership.

Analyats expect the EdF, which was in a to 4,400. consortium with Houston Power Industries and AES

Endesa, the Spanish electricity utility, is also a bidder, in partnership with Chilectra of Chile.

Cerj, which has 1.2m customers and provides about one-quarter of the regulatory structure for the remain subject to political state's electricity, incurred a the minimum price.

US. - excluding the sale of

record of \$34bn for all of

1993, according to Securities

turnover of R\$500m. Staff numbers have leading bidders to include declined from 5,700 last year

Ms Luciana Portolano, analyst at HSBC James Corporation for the Light Capel in São Paulo, said Cerj had good prospects because the regions in the state of the state of Esplirito Santo. Rio - where its operations shares are already listed on which was privatised last are concentrated - were growing quickly.

However, analysts said the company would require significant investment The state government is

also offering 7.8 per cent of the shares to Cerj employees at a 30 per cent discount to

month, versus a gain of 22.4

per cent, by shares issued, in September, according

Renaissance Capital, an IPO

little hit of market fatigue."

said Mr William Smith, of

deals ready to come to

market is dropping, which

would be traditional in a

normal year, but is different

this year because "we have

blown through every other

He said the number of new

"I think we're seeing a

research firm.

# Chipmunks to get new lease of life with MCA

By Christopher Parkes in Los Angeles

Mr Edgar Bronfman. MCA chairman, has hired Alvin, Simon and Theodore to fastforward the drinks and entertainment group's drive into the children's market. Otherwise known as The

Chipmunks, the 38-year-old trio of ground squirrels who ered the popularisation of silly songs played at high speed, will be given a new lease of life in MCA films, television programmes, records and as theme park "greeters". The company has paid an

undisclosed sum for a 35 per cent stake in Bagdasarian Productions, run by Mr Ross Bagdasarian Jr, son of the man who invented the characters and played the voice of their "father" ou records. The holding brings with it exclusive rights for at least 10 years as long as MCA maintains a holding of at least 25 per cent. The deal ties up one of the best-known "character" properties still unattached to a leading entertainment group, and will pitch Alvin,

market segment. Despite continuing steady sales of music and home videos - four of their 11 albums have sold more than Im copies - the trio has lost touch with Walt Disney's market leaders. Their last

Simon and Theodore against

Walt Disney's Chip 'n' Dale

in the small, furry rodent

animated feature was released some 10 years ago. The Chipmunks' forte is song parodies, often chirrupped in company with established singing stars. It is understood Mr Bronf-

man, who writes and sings ballads under assorted aliases and with uneven success, wants to score at least one big hit before he considers joining the line-up.

INTERNATIONAL NEWS DIGEST

# HP shares trade higher after result

Shares in Hewlett-Packard, the US electronics group, rose \$1% to \$51% in early trading yesterday, despite Monday's unveiling of fourth-quarter earnings below Wall Street estimates. Earnings fell 4.4 per cent in the quarter to October, from \$678m, or 64 cents a share, a year ago to \$648m, or 62 cents. However, sales rose 12 per cent, from \$9bn to \$10.1bn. Wall Street analysts' estimates had been of 64 cents a share.

The profit decline reflected the effects on unit sales and margins of a renewed bout of price-cutting. However, the company said it was encouraged by a recovery in the order book to \$10bn, with US demand rising 10 per cent to \$4.7bn after a 4 per cent gain in the previous quarter, and foreign orders up 20 per cent, compared with 11 per cent.

It also reported progress on containing growth in operating expenses, which rose 11 per cent in the quarter, compared with 15 per cent in the three months to the end of July. Inventories were also reduced. Net income for the 1995-96 financial year rose 6 per cent to \$2.6bn on revenues up 22 per cent at \$38bn. Earnings per ahare rose from \$2.31 last year to \$2.46.

Christopher Parkes, Los Angeles

### Food lifts George Weston

Strength in the food processing and distribution units at George Weston, the Canadian conglomerate, offset declines in fisheries and forest products in the third quarter to September.

The Weston family's main Canadian holding company posted net profit of C\$54.5m (US\$40.6m), or C\$1.21 a share. up 4.2 per cent from C\$52.3m, or C\$1.11, a year earlier. Sales rose 4.4 per cent to C\$3.82bn. Weston said second balf overall earnings would be up from the 1995 Robert Gibbens, Montrea

### Imperial Oil raises payout

Imperial Oil, Canada's biggest integrated energy company, has lifted its quarterly dividend to 55 cents a share from 50 cents. Imperial, which is 70 per cent owned hy Exxon, the US-based energy group, posted earnings of C\$588m (US\$438m) in the first nine months of this year. up from C\$421m a year earlier, largely because of a C\$250m tax refund.

Third-quarter earnings fell 28 per cent as a result of ompetition in the retail petroleum products market, which offset higher oil and natural gas prices. However, Imperial has been an investor favourite. in the third quarter it used cash reserves to buy back 13 per cent of its shares for C\$1.44bn, and has been buoyed by the bullish outlook for energy prices. It plans to raise output over the next year. The shares gained 70 cents to C\$60 in early trading in Toronto yesterday. Bernard Simon, Toronto

■ Groupe Bull, the French computer company, and its US shareholder Motorola have signed a deal on the distribution of PowerPC systems. Motorola is to manage distribution of PowerPC-based stations and servers in North America, while Bull handles Europe, South America and Africa. AFX News, Paris

# Investors shun Ticketmaster IPO

By Lisa Bransten . in New York

>20.5bn

in micres

Harrie

1100

HISH

1. (1)

Investors gave the cold shoulder to yesterday's initial public offering of Ticketmaster Group, the US-based automated ticketing company, in what may be a sign that the indiscriminate demand for new shares may be waning. Shares in Ticketmaster were priced late on Monday at \$14% and by midday yesterday had fallen to \$14%.

Although the drop was

Deutsche Morgan Grenfell, the

London-based investment banking

arm of the Deutsche Bank group,

has agreed to buy the 50 per cent it

does not own of the South African stockbroker Ivor Jones, Roy.

Deutsche Morgan Grenfell, said yes-

terday the acquisition was designed

to accelerate the development of an integrated investment banking facil-

Sir John Craven, chairman of

By Roger Matthews

ity in South Africa.

because companies and their bankers generally price new offerings so that they rise in first-day dealings.

Ticketmaster is the dominant provider of automated ticketing in the US and also has operations in the UK. Australia and Mexico with revenues of \$161m last year. Heavy debt and expansion

into new areas, however, have caused the company to lose money in the past two years and in the first half of \$183.6m in long-term debt. new issuance elowing-this year. Up to the middle of this The average IPO issued in

so quickly.

"As prospects for corporate activ-

ity improve, it is important that we

are able to offer South African com-

panies and institutions a fully inte-grated platform from which they can

access capital markets domestically

and overseas, as well as introducing

Deutsche Morgan Grenfell bought

foreign companies to South Africa,"

the first 50 per cent of Ivor Jones,

Roy at the start of this year. Sir

John said it had not expected at that

time to acquire the remaining stake

president of IPO Financial equity has been raised in the cant through the end of that Network, a research firm based in Springfield, New shares in closed end funds of Jersey, said the poor real estate trusts performance of the offering surpassing the previous was a sign that investors are no longer as willing to jump at a well-known brand name Data. Much of it came last regardless of the month, when a record \$7.1bn

fundamentals as they were was raised in 108 deals. earlier in the year.

Also, the company however, that quality of planned to use only about companies coming to market half of the \$105m raised in may be dropping and the the offering to pay down its market's ability to absorb

Mr David Menlow, month, about \$45bn in October rose just 11.3 per

"Ivor Jones, Roy was a good busi-

ness in itself, but we were not inter-

ested in just getting into South Afri-

can broking. The equities operations

more happening in South Africa," he

plans by some South African con-

focus on core activities, project fin-

ancing for large infrastructure pro-

jects, and the interest shown by for-

DMG takes 100% of SA stockbroker presence in the country, or investing

for the first time.

Sir John said the sharp fall in the value of the rand this year implied some political uncertainty, and this have prospered but there is a lot had inhibited foreign investment. But he balieved interest was still strong and Deutsche Morgan Gren-This included public sector restructuring and privatisation, fell was talking to at least eight companies which were considering glomerates to unbundle in order to investing.

From January, Ivor Jones, Roy will he called Deutsche Morgan Grenfell, with Sir John as chairman eign companies in re-establishing a and Mr Ivor Jones as his deputy.



Trouble in paradise: Republic Bank and Colonial Life Insurance have resumed hostilities in the past week

# Heated row over Colonial ambition Trinidad and Tobago's largest bank battles biggest shareholder

brewing in Trinidad A and Tobago after the government's failure to end a dispute between two of the country's largest companies. ooe of which appears intent on taking control of the

Republic Bank, the largest commercial bank in the country, has been trying to ward off attempts by Colonial Life Insurance, its largust shareholder, to increase its shareholding and install more of its nominees on the bank's board.

Mr Brian Kuei Tung, the finauce minister, and Mr Ralph Lawrence Maharaj, attorney-general. recently met Republic Bank and Colonial Life, seeking an end to a six-month stand-off. But both companies are at daggers drawn in readiness for a crucial annual general meeting which must be held by the end of December, and which will decide the issue. Both companies have been

unimpressed by Mr Kuel Tung's efforts at mediation. which included a plan to appoint a foreign mediator. He said, however, that he would not do so until the situation was calmer, and suggested that both seek a

negotiated solution. Republic Bank officials claim that the efforts of Colonial Lifs - one of the Caribbean's larger compacent stake in the bank, and to install more of its nominees on the bank's board, constitute an attempt at a hostile takeover.

is seeking a takeover, but contends that a "strong alliance" between the two companies would be mutually

The dispute is made more complex by the interpretation of legislation which seeks to cap shareholdings in banks in Trinidad and Tobago. Colonial Life took a 46.7 per cent stake in Republic Bank in 1989 when it bought the 41 per cent holding of Barclays Bank of the

After the acquisition. Republic accused Colonial of it would reduce its stake to 34 per cent and not change the composition of the board, except to elect one representative. The insurer eventually complied to the extent of cutting its stake to

34 per cent. The row erupted again last and has a concession from year when a new banking the Guyana government for act capped the shareholdings of individuals and institutions to 25 per cent in a comthe bank appears to have
mercial bank, unless permismuch to do with the fact sion was given by tha

central bank. Republic has been arguing institutions in the Carib-that Colonial Life's stake in bean. the bank should be cut to 25

it is not "fit and proper" to hold more. Republic has now gone further and is asking for more sweeping changes ostile takeover. to cap holdings in banks by Colonial Life has denied it individuals and entities at much lower levels.

An attempt to exert more influence at Republic Bank appears part of a tradition of aggressive expansionism by Colonial Life.

n the past 10 years, Mr Lawrence Duprey, chairman of Colonial, has transformed it from a quiet, family-owned business into one of the region's better known conglomerates. The insurer bought the

operations of Citibank and Chase Manhattan in neighbouring Barbados, creating breaching an agreement that an expanding commercial bank which has branches in other eastern Caribhean countries. : Colonial is also involved in

a methanol plant being built in Trinidad. It has constructed and operated hotels in St Lucia and Grenada, the Guyana government for commercial logging. The fight over control of

that it has been one of the more profitable financial

As the largest commercial

per cent on the grounds that bank in Trinidad and it is not "fit and proper" to Tobago. Republic has a deposit base representing 40 per cent of the country's commercial banking assets.

In the year to September, Republic reported total assets of TT\$10.7bn (US\$1.8bn), with earnings of TT\$136.8m. 25 per cent more than a year earlier. A temporary full in the

battle between Colonial and Republic was achieved in August when both agreed to await the general meeting scheduled for next month. However, Colonial Life has not publicly responded to charges by Republic that the insurer violated conditions of the truce by purchasing additional shares in the bank, including some from a pension fund which Colonial Life manages.

These purchases have in effect lifted Colonial's stake to 41 per cent. Republic Bank officials claim.

The bank has countered by refusing to register the share purchases, and is repeating its demand that Colonial's holding be reduced to 25 per cent. In the past week, the minister's hope for calm and for a diplomatic determination have been scuttled by a resumption of hostilities through paid advertisements and cor porate statements.

Canute James

18,975,000 Shares



**CUC** International Inc.

Common Stock (par value \$.01 per share)

3,795,000 Shares

This portion of the offering was offered outside the United States by the und-

Goldman Sachs International

Morgan Stanley & Co.

Bear, Steams International Limited Donaldson, Lufkin & Jenrette

Smith Barney Inc.

**ABN AMRO Rothschild** 

Cazenove & Co.

Credit Lyonnais Securities SBC Warburg

**Dresdner Kleinwort Benson** 

Yamaichi International (Europe) Limited

15,180,000 Shares

This person of the offering was offered in the United States by the undersioned.

Goldman, Sachs & Co. Bear, Stearns & Co. Inc. Morgan Stanley & Co.

Donaldson, Lufkin & Jenrette

Smith Barney Inc.

Alex. Brown & Sons

Everen Securities, Inc.

Hambrecht & Quist

Lehman Brothers

Merrill Lynch & Co.

Montgomery Securities

William Blatr & Company

Wasserstein Perella Securities, Inc.

Advest, inc. Edward D. Jones & Co., L.P.

November 1996

Furman Selz

Rauscher Pierce Refsnes, Inc.

# Economy holds back Japan trading houses

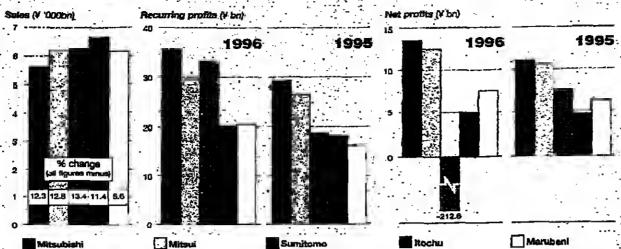
By Daniel Bögler in Tukyo

Declining interest payments and a weaker yen boosted pre-tax profits at Japan's big general trading houses, but the underlying picture in the six months to September was one of slow growth as the domestic economy remained sluggish.

The sales decline reported by the big five - Mitsubishi, Mitsui. Sumitomo, Itochu and Marubeni - is mislead. ing, ss it was caused by changes in the way they account for their precious metals trading activities. However, Mitsubishi, the largest on a consolidated basis, said that, even excluding the accounting effect. its unconsolidated half-year sales would have risen less than Y100bn (\$897m), or 2

Mr Tetsuo Kamimura. executive vice-president, said: "Although the domestic environment remained difficult and the outlook uncertain, our broad business base has provided





course to meet our initial projections for the full year." Operating profits, a more reliable guide to underlying performance than the headline pre-tax figures, revealed a wide divergence. The best

eral trader, with a 33 per cent jump in operating profit. It was also the only company to revise upward its full-year forecast, though the change was marginal.
Sumitomo reported a 26 showing came from Nisshn per cent increase at the oper-which analysis attributed in the sixth-largest generating level, while Mitsui a lack of cost cutting.

posted a 7 per cent increase in its operating profits. By contrast, Itochn and . at the operating level, largely because of increases in administrative costs, which analysis attributed to

Mitsuhishl, which has heen much more aggressive and reduced its workforce 13 per cent over the past three years, nevertheless turned in the worst figures, with s 51 per cent slump in operating profits. This was the result largely of a Y5bn provision

By Tony Tassell

country.

trial houses, has under-

scored a trend of slowing

corporate earnings in the

Century Textiles and

Industries, one of the flag-

ships of the cement-to-

textiles group controlled by the Birla family, surprised

the market with a deeper

than expected fall in profits

in the six months to Septem-

First-half net profit fell

Mixed results

from Birla

group units

against Nippon Leisure Card Systems, a maker of pre-paid cards for pachinko, or Japanese pinball, in which it has a 19 per cent stake.

Mitsubishi, Mitsui and Itochu all continued their policy of provisioning sgainst problem investments. The first two declared extraordinary losses of Y18bn and Y7bn respectively, which lowered their net profits. while ltochu charged Y60n against its pre-tax results. Along with Sumitomo, however, Itochu also sold securities, realising hidden gains to support its results.

All five forecast lower

turnover for the full year to March, ranging from Ito-chu's Y13,500bn to Mitsuhishi's Y11,500bn, but slightly higher pre-tax profits. Mitsuhishi expects pre-tax profits of Y70bn, up 5 per cent, while Mitsui's should come out 3 per cent higher at Y62bn, Itochu sees s 1 per cent sdvance to Y41bn with Marubeni just behind at Y40hn, a 2 per cent increase. All five intend to maintain dividends at last year's level.

INTERNATIONAL NEWS DIGEST

# Weaker yen helps TDK surge 176%

TDK, the world's largest producer of magnetic tapes, yesterday reported record interim profits as a result of exchange rate gains created by the yen's decline. The group's consolidated recurring profits - before tax and extraordinary items - rose nearly 176 per cent, to Y57.9hn (\$519m), in the six months to September on turnover up 18.2 per cent to Y301.7bn. Overseas sales rose by 25.5 per cent to Y183.5bn.

TDK attributed its performance to strong demand for electronic components, lifted by the expansion in the world personal computer market, as well as increased demand for recording media, especially minidisks.

The increase in net profits was even greater, because of a Y25bn extraordinary gain on the \$575m sale in June of TDK's US semiconductor subsidiary, Silicon Systems, to Texas Instruments. Net profits jumped 253 per cent, to Y34.38bn, causing earnings to rise from Y73.46 a share last William Dawkins, Tokyo rear to Y258.37.

### Goodman Fielder appointment

Goodman Fielder, Australasia's biggest food manufacturer, yesterday announced it had appointed Mr Barry Ford as finance director. Mr Ford was previously general manager, finance, at Southcorp Holdings, the packaging, wine and appliance manufacturing group. The finance director's job at Goodman fell vacant unexpectedly last month when Mr Les Cullen, who had joined the Australian company from the UK's De La Rue seven months' previously, resigned. Nikki Tait, Sythey

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17.

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### China share bids punished

China's securities market regulator, the CSRC, has punished and fined 12 banks and brokerages for illegally bidding for shares on credit.

In reporting the punishment at the weekend, the official China Securities newspaper urged "harsh punishment" for those responsible for bidding for shares on credit in initial public offerings, which, it said, made buge volumes of credit flow illegally into the stock market and deprived small and medium-size investors of the chance to buy new

Fears of a crackdown hy the regulators has slowed a rise in Shanghai's domestic investor A-share index in recent weeks. China's regulators have become increasingly concerned about curbing illegal speculation after a bond futures scandal last year left one of the country's premier brokerages virtually bankrupt. Sophie Roell, Beijing

### Giencore in Anaconda deal

Glencore International, the Switzerland-based commodity trading firm, has reached a "farm-in" agreement with Anaconda Nickel, the Perth-based group, over its large Murrin Murrin nickel-cobalt project in Western Australia. This will see Glencore take a stake of between 30-49 per cent in the Murrin Murrin project, at a cost of US\$5.5m for each percentage point. The full 49 per cent would cost the commodity trader approximately US\$270m. The precise percentage to be taken by Glencore, which already owns 19.99 per cent of Anaconds, will be announced later

### WMC to build A\$157m plant

WMC, one of the largest Australian mining groups, has given the go-shead for a new A\$157m (US\$124.6m) processing plant at its St Ives gold operation near Kambalda, Western Australia,

The plant is due to be completed in 1996, when production from St Ives should increase to approximately 550,000 ounces a year. WMC said this figure could ultimately rise to 700,000 ounces a year assuming further gold reserves are proven. Annual production is currently round 400,000 ounces

in the light of the St Ives expansion, WMC said it was putting its Hill 50 gold operations at Mt Magnet up for auction. The sale is likely to take place in early 1997.

### BHP rethinks Vietnam deal Broken Hill Proprietary, the Australian energy and

resources group, said it was "considering all options" for its 43.75 per cent stake in the troubled Dai Hung oil field, The Melbourne-based group has been trying for more

than a year to renegotiate the terms of a production-sharing contract with PetroVietnam, the state oil agency.

BHP said it was discussing possibilities with Hanoi and with its partners in the project, which include Total of France, Japan's Sumitomo and Petronas of Malaysia, as Jeremy Grant, Hanor

# **Coles Myer shareholders** attack board on strategy

By Nikki Tait in Sydney

Sharebolders in Coles Myer, Australla's largest retailer and the focus of recent concern over corporate governance standards, yesterday vented their anger at the annual general meeting over the group's lacklustre perfor-

For more than four bours they quizzed Mr Nobby Clark, Coles chairman, over issues ranging from the sharply increased A\$2.8m (US\$2.2m) salary paid to Mr Peter Bartels, managing director - despite a 34 per cent fall in Coles' profits - to the A\$150m cost of launching a specialist toy chain in an attempt to compete with Toys R Us, the US retailer.

The first three hours were focused on re-election of directors, with Coles putting

By Michiyo Nakamoto in Tokyo

Mitsul and Bertelsmann, the German

medla group, are discussing the possibility of a wide-ranging alliance in

the information and entertainment

sectors which would span Europe, Asla and the US, the Japanese trading

company said yesterday.

As a first step. Mitsul is paying

DM2.8m (\$1.86m) to acquire a 35 per

cent stake in T1 New Media, a

Hamburg-based software company run

by Bertelsmann. Other joint deals are

The investment by Mitsui in TI and

the discussions with Bertelsmann

highlight the growing involvement of

Japan's diversified trading companies

Information and eotertainment

under discussion, Mitsui said.

the company's former chair-

The volume of supply transactions between Mr Lew's private companies and Coles has been a bons of contention for years. More recently, there has been con-troversy over the "Yannon" transaction, a complex set of share deals which cost Coles A\$18m and benefited interests associated with Mr Lew by a similar amount. The matter is still helng reviewed by the Australian Securities Commission, the industry watchdog.

"What we need are directors whose focus is on our company's profitability and not directors whose loyalties are, as Mr Lew's are, so significantly divided," one shareholder said. At one stage, Mr Clark

warned questioners that forward a slate which they had only qualified priviincluded Mr Solomon Lew, lege in a shareholders' meet-

gateway to other Asian markets.

and other information and

entertalnment-related businesses,

which are expected to provide an

engine of economic growth in the years

Mitsui has a 13.8 per cent stake in

PerfecTV. a Japanese digital,

multi-channel satellite broadcaster

which started services last month. It is

also involved in CD-Rom software

development and distribution, and in

the production and distribution of

films. The company's sales from

information-related activitles,

The company acts as advertising and

ing, adding ominously that if they "could be in trouble". A handful of shareholders spoke up in support of Mr

Lew, but were easily outnumbered by the dissenters. The re-election of both Mr Lew and Mr Nick Greiner, another Coles director, appeared to be lost on a show of bands, but all elections were put to a poll and successfully carried, Mr Clark suggested that

some improvement in Coles' retail performance might be "Last year we achieved

enormous gains behind the scenes in our retail operations. The impact of these gains is not yet evident on our bottom line, but provided we bave a reason-able Christmas, you should start to see the impact this financial year," he said.

software, which could in turn become a distribution agent in Japan for NBC's

Mitsui, have been enthuaiastic America Online, the US online services investors in cable TV, film distribution company, while Bertelsmann is AOL's

Japan's trading companies, including Mitsui is also the Japanese partner of

services

European partner.



A series of mixed half-year results from the Birla group, one of India's leading indus-

group did not expect any "significant lift in retail sales across Australia before

Coles shares fell seven

cents to A\$4.63. in 1995-96, Coles made an after-tax profit of A\$280.4m on sales of A\$18.2bn. The big institutionsi shareholders, who led the push for better corporate governance standards last year, have significantly reduced their shareholdings over the past 12

satellite and cable TV programmes.

Mitsul and Bertelsmann sre

discussing co-operation in areas

incloding mail-order book clubs in Japan, TV shopping, and online

Bertelsmann, which runs Book Club,

mail-order book club, would provide know-how in this area, which is still

underdeveloped in Japan, where Mitsui

has an extensive distribution network.

Bertelsmann with expertise in TV

shopping. The Japanese company is

involved in TV shopping in Japan and

is preparing to start services in other

Meanwhile, Mitsui could provide

world's largest membership

from Rs1.02bn last year to Rs341.8m (\$9.56m), as interest costs jumped from Rs190.6m to Rs783.5m "No-one had expected numbers anywhere near as low as this," said one analyst with a local broker-Mitsui, Bertelsmann discuss link

age. Two other Birla bluechips, Grasim Industries, the steel-to-cement company, and Hindalco Industries, the aluminium producer, also reported falls in net profit, albeit in line with expecta-

Grasim's first-balf net profit fell from Rs1.68bn to Rs1.47bn despite a rise in operating profits, while Hindalco posted s marginal dip in earnings, from Rs2.088bn

to Rs2.035bn The only hright spot for the group in the current reporting season was a rise in first-half net profit for Indian Rayon and Industries, the cement to carbon

black manufacturer. Indian Rayon increased its first-half net profit used as an opportunity

last year to Rs998.4m. This result was in line

lt represented a slowdown from the 23.5 per cent growth seen last year. Analysts said the mixed results reflected the group's sensitivity to falls in commodity prices in areas such as steel, cement and petro-

with expectations, although

Most analysts said the results might reinforce a downwards rating of the group by investors over the past 12 months amid concerns about the extent of its diversification, its complex structure of cross-shareholdings, expansion plans and management style.

Reflecting this, shares in Century Textiles tumbled 10 per cent, to Rs2,325 before stock exchange authorities imposed a cap on any further falls, while Hindalco

dropped Rs14.75 to Rs569.75. Indian Rayon bucked the trend, ending up Rs2 at Rs275, but Grasim shares also fell, by Rs10 to Rs388.50, before the release of its results after the close of trading.

However, one analyst said that the results for Grasim might not be as bad as the headline net profit fall suggested

Mr Jal Irani, of brokers Jardine Fleming india, said Grasim's operating profits actually grew 11 per cent in the first balf.

He said that the fall in net profit was mainly because of a drop in "other income", from Rs1.13bn to Rs723.2m.

They are good results. Any weakness should be 10.6 per cent, from Rs902.5m to buy," Mr Irani said.

# well as PetroVietnam.

### in international media and software including the distribution of bardware. markets. It also gives Bertelsmann a amounted to Y400bn in the year to partner in the Japanese market for



Deutsche Bank Finance N.V. Curação, Netherlands Antilles

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# Bezeq forced to wait impatiently

### Israel's telecoms group wants full privatisation but the government is hesitant

international telephone calls

by at least 25 per cent. "Our

revenues will he affected."

international calls already

year totalled Shk7.1hn. Net

But what Mr Kaul would

relish is a secondary and

global offering of 26 per cent which has been held up for

profits totalled Shk565m.

man of Bezeq, Israel's in the early 1990s. telecommunications network, had his way, he would speed up the privatisation of the company, develop an integrated telecommunications network in the Middle East, and diversify.

However, many of bis plans depend on the government led hy Mr Benjamin Netanyahu, the prime minister and head of the conservative Likud-led coalition. The government still retains a 77 per cent stake in Bezeq and it has yet to spell out its plans for further privatisation of the company. But Mr Kaul does not want Bezeq kept waiting.

Since becoming chairman six years ago, he has transformed Bezeq from a sleepy hureaucratic giant starved of investment to a high-tech network which will invest more than Shki2bn (\$3.72bn) over the next five years. In the 1980s, the average waiting time for a telephone line was three years. A connection can now be made within 48 hours in a country which will be completely digitalised by the end of the

In addition, infrastructure services and the cellular net- awarded licences to provide work have been thrown open international telecommunito competition. As part of cations services to two the government's policy of reducing its stake in some of its holdings, two tranches network, and France Téléamounting to 23 per cent of com.

Tel Aviv Stock Exchange break Bezeq's monopoly in the early 1990s. break Bezeq's monopoly in this field, it will bring down By last year, Cable and Wireless, the UK telecoms group, bad quietly snapped up 10 per cent of the stock

and is interested in acquir-

Mr Kaul would relish a secondary offering, but this has been held up for over a year. The government supports the move, but disagrees about when and how such an offering should

ing a further 10 per cent. It had an immediate effect on Bezeq's share price, which per cent.

take place

rose from under Shk4.50 to over Shk7.50 and has remained around this price ever since. The net return on equity for the first six months of this year was 12.5 Then, earlier this month, Bezeq pushed ahead with

further competition. It groups, which include Deutsche Telekom, the German

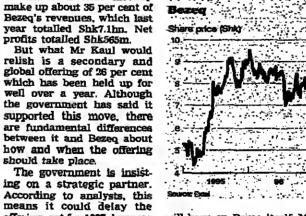
well over a year. Although the government has said it supported this move, there are fundamental differences between it and Bezeo about how and when the offering should take place. The government is insisting on a strategic partner.

According to analysts, this means it could delay the offering, set for 1997, because it fears Cable and Wireless would step in again and snap up more shares. Mr Kaul no longer believes Bezeq requires a strategic

partner. But as Mr Gad Haker, chief economist at Batuchs Securities, explained, the government is still hamstrung by socialist bellefs. "Whoever takes a stake, the government wants to ensure it will retain control of Bezeq. It is afraid of foreigners controlling the company," he added.

The other problem is the tlming of the secondary offering. Analysts believe Rezea should wait until the

enthusiasm for Deutsche Telekom, offered earlier this week, has waned. Finally. what investors want to know is what effect the opening up of the international market said Mr Kaul, adding that



will have on Bezeg itself. Mr Haker says the government will have to subsidise Bezeq for the next three or four years to offset the loss in revenues. "There are now opportunities and uncertainties for Bezeq. No one knows how many new subscribers will sign up once prices for international calls fall," he sdded.

Mr Ksul agrees. "It is unclear what market share we would retain. But we could expect growth in this sector to triple as rates become cheaper." Ha also believes that if the peace process - one of the driving forces behind Bezeq's activities in eastern Europe and the former Soviet Union continues, Bezeq could grow a further 27 per cent next

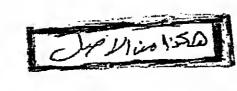
The government's delay in setting a date for the secondary offering has not made lifs easy for Bezeq or, for that matter, for foreign investors. Nor has the gov-ernment's insistence on the royalty system, which explains some of Bezeq's high tariffs. Under the 1982 telecommu-

nications law which granted Bezeq exclusive services, it has had to pay an 11 per cent royalty - since reduced to 8 per cent - to the government. This royalty applies to foreign companies competing in Israel's cellular market and the international calls market as well.

"It means that 8 per cent of our total revenues are paid to the government. It is a kind of taxation which effects our rates," said Mr Kaul.

Some of these issues might be clarified later this month. when the ministry of communications will present its recommendations for further privattsation. "Ws are waiting for the government's strategy," said Mr Kaul, clearly not content to let political football and clearly impatient for full privatisa-

Judy Dempsey



### COMPANIES AND FINANCE: UK

# Allied Colloids acquires US supplier for \$390m

Allied Colloids, the specialty chemicals company, yesterday announced the \$390m acquisition of one of its suppliers, CPS of the US, in defiance of the industry trend towards greater focus.

However, analysts welcomed the acquisition, saying it would give the group considerable growth potential, as well as improved

finance the purchase through a rights issue to raise £173m, as well as borrowings.

CPS is a leading producer of ingredients for water-solu-

appointment.

unished

nda deal

7

33.65 16

ble polymers, used to coat paper and as thickeners. It has been a supplier to Allied Colloids for the last result followed a very weak seven years, with sales to year in 1895, when the group the group representing 14 was hit by rising raw mate-

per cent of its total turnover rial prices. Gearing after the of \$157m last year. rial prices. Gearing after the deal will be 60.6 per cent.

Mr David Farrar, chief executive of Allied Colloids, said there was no duplication in the two companies' product ranges. The result of the acquisi-

tion would be much greater integration from commodity chemical to final product. "It really is a very good fit." CPS is also musually prof-

itable by chemical industry standards, with pre-tax prof-Allied Colloids plans to its last year reaching \$35.5m.
inance the purchase Traditionally, the same hrough a rights issue to has been true of Allied Colloids. However, the group yesterday unveiled first half results which analysts described as "disappointing".

Pre-tax profits rose 3.7 per cent to £21.07m on sales up 8.9 per cent at £207.6m. The

The acquisition of CPS group's vulnerability to similar price swings in future, said Mr Farrar, with 75 per cent of CPS' sales under contracts pegged to raw material prices.

The American company is privately owned. Mr Robert Bohny, executive vice-president, said it was selling because the owner and president, eged 59, wished to retire

"The time is right, and we have known Allied Colloids and worked with them well for many years," he said. The British company plans to raise about £173m of the purchase price through a rights issue.

It will offer two shares. priced at 118p each, for every seven owned.

The shares yesterday Mr John Harnett, finance would help to reduce the director, said the balance would be raised through existing and new bank facili-

> The deal would have a positive effect on earnings by next year, be said. In addition, it would bring a US tax benefit of about \$8.1m a year for the next 15 years, as Allied Colloids depreciates the goodwill

The group also expected the deal to generate rapid expansion, said Mr Harnett. CPS was operating in a merket that was growing at between 10 and 15 per cent a year, with a sales force of 14 people. The UK company has a worldwide sales team of 400 people.

In addition, there would be technological gains through combining knowhow.



# Vodafone pays £77m for distributor

By Nicholas Denton

Vodafone, the independent mobile phone operator, yes-terday asserted control over the retailing of its handsets when it announced the £77m (\$127m) acquisition of Peoples Phone, its largest and most troubled distributor.

The acquisition came as Vodafone reported interim pre-tax profits of £252m in the six months to September - 21 per cent up on a year earlier and more than £10m where quality of service can spurred Vodafone on. ahead of analysts' best vary.

Strong sales of Older, George Michael's comeback album, helped

EMI Group to achieve a 9.4 per cent

increase in interim profits before tax

and exceptional items to £112.5m (\$185.6m), despite an overall decline

Although sales fell, profits from

the record labels were bnoyed by improved productivity and EMI ben-

efited from higher sales from its

described EMI's first results as an independent company, following this

in sales from its record labels.

HMV record stores.

expectations. The shares rose 10p to close at 253p. The price obtained for Peoples Phone compares with the £200m valuation put on

it last year before flagging Christmas sales, the postponement of a planned flotation and the abrupt resigna-tion of Mr Charles Wigoder, founder and chief executive. But Vodafone will gain more than 400 retail outlets and help reduce dependence

on independent distributors

for the full year.

£1.47bm (£1.44bn).

fited from higher sales from its (7.1p) on earnings per share of 15.1p (13.5p), strikes a stark contrast with Sir Colin Southgats, chairman, Monday's gloomy news from Thorn.

rental group, as "pretty good," and he was "confident" about prospects

The shares, which have fallen from a peak of £14.85 shortly after

the demerger, rose by 23%p to

£12.94%. Operating profits rose to £119.8m (£115.6m) on group sales of

Yesterday's announcement from

EMI, which is raising its divided for the str months to September to 8p

established mobile phone operators - which initially sold handsets through companies such as Peoples Phone and Dixons – are now following Hutchinson Telecom's Orange network in taking direct control.
With Vodafone products

representing 90 per cent of Peoples Phone's sales, the mobile operator was the natural buyer. An expression of interest from Orange Although it confirmed the

Vodafone's chief executive, opposed an AT&T bid for his company. "We would fight like hell." he said. A deal between Vodafone and Air-Touch, the US mobile company, was also dismissed.

year was because of an £11m demand for mobile phones worth about 285p a share.

The deal confirms that acquisition, Vodafone ruled after a year-long downturn. stablished mobile phone out most other rumoured Vodafone's international operations, which have suffered losses in their early years of development, are expected by analysts to move from 1995's loss of \$20m to a profit of the same magnitude in 1996.

Deutsche Morgan Grenfell valuing Vodafone's UK Much of Vodafone's - valuing Vodafone's UK improvement for the half-business at the prevailing market p/e ratio of 14 and its exceptional gain on asset international businesses on disposals, but the results a discounted cash flow basis also reflected recovering - said the company was

long-term productivity initiatives.

KMI Music mustered a 6 per cent

increase in operating profits to

2131.9m (£124.8m) on turnover

Sir Colin said conditions remained difficult in North America, where

the market has been destabilised by

disruption in record retailing, and

some European markets. However,

Asia and Latin America were show-

ing strong growth. He expects strong

See Lex

sales in the current quarter.

slightly down at £1.1bn.

EMI ahead despite fall in record sales surveyors last December. Forte revalued its botels marketing costs and the benefits of

as part of its fight against Granada's £3.9bn hostile bid but lost its independence in January. Since then Granada has been conducting an auction of the Exclusive hotels, which include the George V in Paris and the

laza Athenee in New York. The sale also marks the re-entry of Mandarin Orienquoted company to London HMV lifted turnover 17 per cent to after losing the contract to manage the Ritz, sold last year by Trafalgar House to David and Frederick Barc-

lay, the property investors. Mr Russell Kett, managing director of HVS International, the hotel property consultants, said yesterday: "It's a high value but is a fair price for both parties since it reflects the potential of the botel and its envis-

aged future earnings." Analysts said the 22 per cent premium to book value implied a value of 6900m for the Exclusive group of

The Hyde Park Hotel made operating profits of £4.7m on turnover of £15.3m in its last full year trading

Mr Robert Riley, managing director of Mandarin Oriental said the botel had turned in improved results for this year and the price paid represented fair value. The cash purchase was funded out of existing

Exclusive hotels. Mr Charles Allen, chief executive of Granada, said yesterday: "Today's sale demonstrates thet we are very keen to drive premium prices and to get the best

shareholder value." remaining 16 hotels.

# Granada sells Hyde Park to Mandarin

Daneshichu

The sale of Granada Group's 17 Exclusive Forte botels began yesterday with the £86m (\$142m) disposal of the Hyde Park Hotel in London to Mandarin Oriental Hotel

The £485,000 a room sale price for the freebold property was 22 per cent above the book value of £70m but below the £90m revaluation by Christie's, the chartered

final.

value" on the company. tal, the Hong Kong-based | place between Lloyds and advance of re-bidding.

expect both Gehe and Uni-Chem eventually to raise their offers. UniChem launched its lat-

Lloyds noted that neither 18 after the government the £650m (\$1,07bn) cash approved undertakings from which had been recomauthorities.

# **CONTRACTS & TENDERS**

ROYAUME DU MAROC MINISTERE DES TRANSPORTS

OFFICE NATIONAL DES CHEMINS DE PER DU MARIOC DESCETION DES APPROVERCIMINATES

AVIS D'APPEL D'OFFRES INTERNATIONAL POUR L'ACQUISITION DE RAILS ET D'APPAREILS DE VOIE

Ayis d'Appel d'Offres Numéro 65801/B5 L'Office national des chemins de fer du Masoc (ONCF) a sollicité un prêt de la Bauque Internationale pour la Reconstruction et le Développement en différente monnaies, pour financer le coût du Projet de Rentructuration du Secteur Fernoviaire. Il est prêvu qu'une partie des sommes accordées au tire de ce pet sera utilisée pour effectuer les paiements prévus au rice du marché d'acquisition du selle de generale de paiements prévus au rice du marché d'acquisition du selle de generale de paiements prévus au rice du marché d'acquisition de selle est de conseile de serante.

L'ONCF invite, per le présent Appel d'Offres Instructional, les souméssionnains adms à conceutre à présenter soure offres sous pli fermé, pour la foureiture d'envire 22 600 tonnés de rail et 24 appareils de voie, répartis en lots comme suit:

lot No 1: fourniture de 23 300 ml/s les No 2: fourniture de 24 appareils du voie ionnaires peuvem participer pour les deux lots ou pour l'un ou l'autre imionaires intéressés à concourir peuvent obtenir des informat attaires et examiner les Dossiers d'Appel d'Offres dans les bureaux d

Office National des Chemins de Fer (ONCF)
Direction des Approvisionnements, Bureau COO, 3e étage
à bis, ree Abdelrahmane El Chaffai
Ribat-Agdal Marroe
Têlez, 36669 M

Telex, 36669 M
Telécopie 212 777 78 50
Le Downier d'Appel d'Office pourre être acheté par les candidats, sur dere étrite su service mentionné el-désaus et moyennant paiesnent d'un montant rembourantée de Dix Mille Dishams (10 000 DH) ou su conservaient en de libraryment commerciale.

Les clauses des instructions aux soussissionnaires et celle du Cabier des clauses administratives générales sont les clauses du Dosnier-Type d'Appel d'Offres Passation des Morchés de Fournétures, lamvier 1995, publié par la Basque Mondiale Toutes les offres doivent être déposées à l'adresse indiquée et-dessus au plus tan le 28 sévrier 1997 à 15 houres locales et être accompagnées d'une parantie d'offre d'un montant se moins égal à trois pour cent du montant de l'offre. Les pils acront pouverts en celesses des recombantes de l'offre. Les plis serves ouverts en présence des représentants des soumissionneires qui soulaitent être présents à l'ouverture le 28 février 1997 à 15 heures locales, à l'adresse indiquée ci-desaus.

W KOLON INTERNATIONAL CORP. to the holders of the outstanding U.S. \$20,000,000 1% Convertible Bonds due 2008 Kolon international Corporation (ne Bond and the Company respectively) (the 'Bond' and the 'Company' respectively). Notice to hereby given to the holders of the Bonds that the Board of Directors of the Company has passed through resolution detect Newsmar 7, 1986, suspensing the same of 5,000,000 ehrers of the orman stock to the holders of common stock and preferred stock by way of rights offering. The record data for such issue was October 16, 1986 Pussuant to the provisions of the That Deed constituting the Bond, the Companion Price of the Bonds has been equivalent from Won 14,529 to Won 13,323 effective immediately after the company lices the leave price on Nevember 5, 1965 but retrostohely to immediately after the record date. The Chase Manhagan Bunk for and on behalf of Kolon international Corp. O CHASE

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Ringdom of Belgium Finating Rate Notes due 1999 lasted in two trenches of SCU 900,000,000 (fail transles) SCU 900,000,600 (fail transles)

BANQUE PARIBAS

# Gas side behind **BOC** rise

By Jenny Luesby

BOC, the industrial gases group, yesterday unveiled an 11 per cent rise in annual pre-tax profits, helping to drive the share price up

44%p to 880%p. Mr Danny Rosencrantz, chief executive, said the profits rise - to £444.9m reflected "a vigorous performance by our gases businesses", offset by the "very difficult" conditions for the healthcare business, concen trated in the US.

He announced plans to halt the slide in the healthcare business through the group's expansion into injectable anaesthetics.

BOC had managed to win sole supplier status with 80 per cent of US hospitals. It could gain maximum advantage from this by expanding its product

It already had applica-. tions with the FDA for two ing in the Netherlands, with new generic anaesthetics.

RESULTS

# summer's split from the Thorn litigation there, and operational improved margins through reduced Azlan rights to fund Dutch buy

By Roes Tleman

problems in the UK.

with sales of 2m.

The news of EMI's profits increase

contrasts with last month's profits

warning from its arch-rival, Poly-Gram, the Dutch group. EMI's record labels, which include

Virgin and Capitol, were affected by the sluggish music market in the

first half Record sales were static to

most regions except Latin America,

despite the success of George Michael's album, which sold 4m copies,

and Tina Turner's Wildest Dreams.

Sir Colin said KMI's music publisb-

The rental group warned of tough ing business had shown strong £359.8m., fuelled partly by new

conditions in North America, fresh growth and its record labels had stores in Asia and North America.

Azlan, the fast-growing computer products distributor, yesterday announced a deeply discounted £48.5m rights issue and the purchase of a computer training specialist in the Netherlands

for £29.6m. Shares in the group fell 90p to 650p, just 30p ahead of the 620p at which shares are being offered in the 3-for-10 issue, underwritten by SBC Warburg. The company also published results for the half

year to October 4, showing pre-tax profits ahead 36 per cent at £6.03m. •Mr Christian Martin, chief executive, said the purchase of the computer training group Akam International

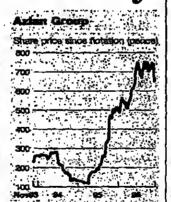
Holding and the issue of new shares would enable Azlan to speed its development in continental Europe.

Akam is a leading provider of network computer train-

subsidiary activities in con-



pean countries, has agreed to pay \$22.6m in cash, with a further £7m payable if financial conditions are met.



eultancy and hardware distribution. It employs 188 at four branches in the Netherlands and two in Belgium. In 1995, Akam achieved an operating profit of Fl 3.8m (£1.2m) on sales of FI 74.9m. Azlan, which distributes sophisticated computer networking products in 11 Euro-

# botels.

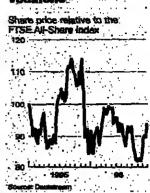
resources and £45m of borrowings. Mandarin Oriental is not bidding for any other

He said Granada was in discussion with other groups for the sale of the

### Terrover (Em) 2.55 (2.54 ) 21.1 (20.3 ) 6.03 (4.45 ) 5.02 (5.57 ) 4449 (402.2 ) 3.75 (2.8 ) 60.3 (69.1 ) 148.2 (1.08.4 ) 1.05 (1.34 ) 1.48 (1.36 ) 1.44 (0.55 ) 1.55 (0.402 ) Adjust & Hervey \_\_\_\_ 6 miles to Sept 30 24.2 (27.3 ) Allied Colloids \_\_\_\_ 6 miles to Sept 30 207.6 (190.6 ) (180.6) (72.7) (33.5) (3,752) (73.2) (347.4) (1,445) (24.8) (5.98) (10.24) 1.2 3.65 13.5 5.5 7.25 7.1 (13.6 ) (28.83 (51.97 Azien 6 miths in Oct 4 128.5 Best Brothers Yr to Aug 31 38.3 SOC Yr to Sept 30 4,020 Count Yr to Sept 3 34.5 De La Rice 6 miths to Sept 30 4,821 Estemptice imas Yr to Sept 30 4,821 Estemptice imas Yr to Sept 30 48.1 Estemptice imas Yr to Sept 30 18.5 Estemptice imas Yr to Sept 30 10.25 Estemptice imas Yr to Aug 31 19.7 Estemptic Agency Yr to Aug 31 19.7 Estemptic Country 6 miths to Sept 30 3 Great Portland 6 miths to Sept 30 47.6 Remotical British 5 miths to Sept 28 79.8 Hierothers Relial 6 miths to Sept 28 25.4 Hornors British 5 miths to Sept 30 115.4 Policy Portfolio 6 miths to Sept 30 115.4 6 mthe to Oct 4 128.5 Feb 3 Jan 22 23.75 14.5 2.2 2.35 (18.2) (6.4) (2.3¥) (5.5) (48.70 ) (74.2 ) (74.2 ) 10.5 (55.8 ) 0.15 (159.7 ) 51.2% (9.81 ) 0.559 (28.3 ) 23 (1.043 ) 60.8 (3.41 ) 0.15 (1.73 ) 23.1 (668.4 ) 252.4 (68.2 ) 2.71 0.21L 51.27 0.558 23 60.8 Policy Portfolio \_\_\_\_\_ 6 mins in Sept 30 Robus \_\_\_\_\_ 6 mins in Sept 30 Unigate \_\_\_\_\_ 6 mins in Sept 30 Villers \_\_\_\_\_ 6 mins in Sept 30 28.5 4.5 (3.2) (0.387 (50A) (34) 8.65 Jan 3 19.2 7.39L 5.67 4.4 (4.39 ] 2.36 1.75 Feb 12 Ján 27 4.01 Attributable Eurologi (Ecil) B\* (p) Investment Trusts 0.123 (0.156) 1.06 (0.958) Barring Stretton \_\_\_\_\_ 6 mins to Sept 30 315.8 (272.5 ) 0.123 0.97 3.41 (1.24 ) 2.29 V Income Yr to Sept 30-4 (1) (1) 5.05 (4.58) (124) 2.67‡ (2.16) Earnings shown basic. Dividends shown not. Figures in brackets are for corresponding period. Afforeign income dividend. After exceptional charge. Water exceptional charge. Water exceptional charge. The increased capital. #Pay-outs are for year to September 30 1997 with second insertin of 14.5p acheduled for payment on August 1. \*\* Comparatives restated. \*\* Year forms. \*\* Quality stock. In Net rental income. \*\* Ith reduced capital. \*\* Shirt interior, makes 5.4p to date. \*\* Third interior, makes 3.25p to date.

# LEX COMMENT Vodafone

Vodafone's shares have for long been held back by fears of intensifying competition in the UK. But yesterday's results suggest the gloom may have been overdone. Not only is Vodafone winning back ehare of a market whose growth appears to be picking up but the worst of the sharp declines in revenue per customer are over. Average revenue per cusend-September did fall to 2430 from £480 in the same period last year, but this



was less than expected. There are two main reasons. First. Vodafone's newish tariff structure, under which customers receive a package of free calls in exchange for paying higher monthly charges, is encouraging people to talk for longer. Second, roaming - whereby customers can use their mobile phones ecross Europe - has taken off more rapidly than expected. When visitors to the UK roam on Vodafone's network, the business is especially profitable, generating margins of about 60 per cent. The company gets the lion's share of this business because its affiliates in other European countries direct their customers to Vodafone rather than Cellnet. Orange and Mercury One2One, its other rivals, are not in a position to compete for this business because their networks do not yet support roaming. On its own, the good news in the UK would not justify

# Lloyds Chemists dismisses bids

Vodafone's multiple of around 23 times current year earnings. But add in the fact that its international businesses

have finally turned the corner and the stock looks good

By Christopher Price

Lloyds Chemists yesterday advised shareholders not to respond to either of the rival offers ~ from Gehe and Uni-Chem - for the high street drugs chain.

In a letter to shareholders. offer from Gebe of Germany, nor the £632m cash and share bid from UniChem, the UK drugs wholesaler, was

HSBC Samuel Montagu, which is advising Lloyds. added yesterday it considered neither bid put a "full

the two suitors, but Lloyds and its edvisers decided against recommending either offer. Analysts widely

est bid for Lloyds on October the UK group and Gehe mended by the competition

Both UniChem and Gehe, which began their battle for Lloyds back in January, have substantial wholesaling operations and were ordered to find buyers for Lloyds' Discussions had taken wholesaling interests in

### **CONTRACTS & TENDERS**

ROYAUME DU MAROC MINISTERE DES TRANSPORTS OFFICE NATIONAL DES CREATINS DE PER DU MAROC DIRECTION CENTRALE DES INSTALLATIONS FIRES

AVIS DE PRESELECTION D'ENTREPRISES EN VUE DE L'EXECUTION DE TRAVAUX DE RENOUVELLEMENT DE VOIE FERREE

L'Office national des chemins de fer du Marce (ONCF) a sollicité de la Banque Internationale pour la Reconstruction et le Développement (ci-après dénomnée la BIRD), un prêt en diverses momaies pour coutribuer su finencement du Projet de Restructuration du Secteur Perroviaire et prévoit d'utiliser une partie des sommes accordées au tipre de ce prêt pour

L'ONCF prévoit de procéder à une préselection d'entreprises en vue de l'execution en lot unique des Travaux de renouvellement de voie fettée san les axes Fès/Oujda, Casablanca/Marrakech et Casablanca/Sidi Kacero.

Les Dossiers d'Appel d'Offres doivent être diffusés en Février 1997. Peuvent être candidats à la préschection les entreprises et groupeme volontaires d'entreprises des pays répondant sux critères de provenance définis dans les Directives concernant la Passation des Marchés financès par les Prêts de la BIRD et les Crédius de l'IDA.

Les candidats répondant aux critères fixés peuvent se procurer le dossie de préselection en en faisant la demande par courrier, télécopie ou télex à: Office National des Chemins de Fer (ONCF)

Direction Centrale des Insullations Pixes 8 bis, rue Abdelrahmene El Ghafiki Rabet-Agdal Maroc Telex 31907 M Télécopie 212 7 77 44 80

Il doit être bien spécifié, dans cette demande, qu'il a'agit d'une "demand de dossier de présélection pour l'exécution des travaux de renouvellemen de dossier de présélection pour l'exécution des travaux de renouvellement de voie ferrée-Projet de Restructuration du Secteur Ferroviaire". Le dossier est disponible moyemant le paiement d'un moutant non remboursable de Cinq Cents Diritams (500 DFI) ou su contre-valeur en devises librement convertibles. Le demandeur indiquers s'il compte retirer directement la doujer à l'adresse ci-dessus, ou s'il désire que le dossier lui soit expédié par l'ONCF. Dans ce deruier cas, l'ONCF expédiéra le dossier par avien et en recommendé et en per avion el en recommandé, et ne sera en aucun cas tenn responsable de retards ou pertes subis dans seu achemisement.

Pour répondre aux critères de sélection, le candidat devra avoir, au minimum, au cours de la période de cinq ans précédant la daze du présent avis, mené à bien des chantiers de renouvellement de voie ferrée, sous rafic, d'une longueur totale d'au moins 200 Kilomètres de voie.

Les demandes de préseléction, qui doivent être faites sous pli fermé, devront être déposées ou adressées en recompandé à l'adresse indiquée cidessus et être regues au plus pard le 31 janvier 1997, et porter expressément la mention "Demande de préselection pour l'exécution de travaux de recuvellement de voie ferrée-Projet de Restructuration du

L'ONCF se réserve le droit d'acceptor on de refuser une demandé reçue es dehore des délais. . 10. Les candidats seront informés en temps voulu de la suite dormée à les Les communes servois internance en temps voint de la marie de manue. Seuls les cantreprises et groupements d'entreprises présélectionnés dans le cadre de cette procédure servoir appelés à

# **APPOINTMENTS ADVERTISING**

appears in the UK edition every Wednesday &

Thursday and in the International edition every Friday.

For further information please contact: **Toby Finden-Crofts** +44 0171 873 3456

### LEGAL NOTICES

NAJOS607 of 1996
HIGH COURT OF JUSTICE
CHANCERY DIVISION
COMPANIES COURT
MR REGISTRAR BUCKLEY
IN THE MATTER OF DELTRON
COMPONENTS LIMITED
- and -

COMPONINTS LIMITED

IN THE MATTER OF THE

COMPANIES ACT 1985

NOTICE IS REREBY GIVEN that the
Order of the High Coast of Justice
(Chancer) Division) dated 6 November
1996 confirming the reduction of the share
promium account of the Company by
£1,242,817 was replacemen by the Registrar
of Companies on 5 November 1996.
Gottlidony

Collegen 22 Tudor Street London SC4Y 037 Ref: SPA(638)/658

# Talk of rate cut lifts Spanish bond futures GUS borrows

GOVERNMENT BONDS By Richard Adams in London and Lisa Bransten in New York

Spanish and Italian government debt yields fell again yesterday, reflecting continued appetite for markets likely to benefit from European economic and monetary union.

Meanwhile, in the US bond prices were up nearly half a percentage point at midday, as the market took note of more bearish economic

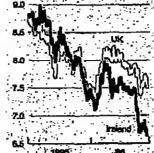
In Europe, the December futures contract on Spanish bonds hit a record 111.28, before falling back to settle at 111.05, up 0.67 from Mon-

This scenario was repeated in the cash market, with the 10-year benchmark bono rising to 110.80, from 110.09, The yield fell 10 basis points to 7.16 per cent, its spread over German bunds narrowing to 138 basis points. A month ago, this spread was 180 basis points; and two

Analysts in London said bonos had been supported hy the strong performance of Treasuries and the US dollar. Part of the demand was sparked by expectations that the Bank of Spain will cut interest rates in December. Italian bonds also enjoyed

months ago 220 points.

a good day. Talk of Thursday's preliminary inflation figures being as low as 2.5 to 2.7 per cent was supported Irish and UK yields 10-yr bonds, (%)



ernment and unions over the introduction of a "Euro-tax". The Dacembar BTP future settled at 128.11 on Liffe, up from 127.69, but went on to by a deal between the gov- hit a record 128.44 in after-

hours trading. The BTP cash market was more subdued, although the 10-year spread over hunds narrowed by 3 basis points to 175 points.

UK gilts traded in a narrow range, with long gilt futures trading between 110% and 110%, before settling at 110%, up 14.
But UK issues were once

again outperformed by Irish gilts. In the cash market, the 10-year Irish benchmark bond rose 0.30 to 108.98, its yield falling by four basis points to 6.72 per cent.

While the spotlight has heen on Italian and Spanish honds, the rally in Irish gilts has been just as spectacular. The yield spread between 10year Irish issues and German bunds has narrowed to just 90 basis points.

Mr Daniel McLaughlin. chief economist at Riada Stockbrokers in Dublin, said Irish giits are still undervalued, given that Ireland fulfils all the criteria for joining

With two-year paper yielding 245 hasis points over Germany, "the Irish sbort end is compelling", Mr McLaughlin said.

Signs of a slowdown in the US housing sector helped US Treasury prices post gains in early trading yesterday. Near midday, the benchmark 30-year Treasury was

强 stronger at 100器 to yield 8.43 per cent. At the short end the two-

year note gained & to 100%. yielding 5.63 per cent. The December 30-year bond future lost & at 1148.

The Commerce Department said housing starts fell hy 5.1 per cent to 1.36m in October on the heels of a 6.1 per cent drop in September. marking the first back-toback decline in over a year. Economists had expected the figure to bold staady at

Several economists sald tha figures served to confirm market assumptions that the Federal Reserve is unlikely to change monetary policy

about 1.44m.

in the near term. "The bigger picture shows that bousing peaked in the second quarter and is now on a declining trend, which should be a drag on growth over the balance of the year," said Mr Joseph Liro, economist at CIBC Wood Gundy in New York.

# \$800m to fund Experian buy

By Conner Middelmann

The syndicated loans market is showing few signs of yearend fatigue, with new deals continuing to emerge in rapid succes In the UK. BZW and Chase

Investment Bank have won the mandate to underwrite a \$800m five-year dualcurrency facility for Great Universal Stores to finance its acquisition of Experian, a leading US supplier of credit and marketing information. GUS - which owns Burherry's and Scotcb House. the luxury clothing stores,

and operates several mailorder catalogues - has been huilding up its own credit information company, which will fit well with Experian. This is its first foray into the bank lending market in 10 years. The cash-rich company, which had balances of £1.2bn at the end of its last financial year in March, has had little need to tap the market in recent years. How-

ever, it has decided to borrow some of the funds for the purchase of Experian, possibly to spare some cash for other acquisitions. The loan, launched into general syndication late vesterday, is believed to be peying a margin of 15 basis

points over Libor. Sun Life & Provincial Holdings, the UK insurance company, is making its debut in the syndicated loans market with a £300m facility, arranged by J.P. Morgan, to refinance debt raised last year through a private placement.

Before the launch. J.P. Morgan appointed four co-arrangers: Banque Natlonale de Paris, BZW, the Royal Bank of Scotland and Union Bank of Switzerland.

The deal is now being syndicated to the broader market The five-year facility will pay 15 basis points over Libor, there is a commit-

ment fee of 7.5 basis points. and participation fees are 4 basis points for lead managars at £20m and 3 basis points for managers at £10m. Also in the UK, a threebank bilateral financing for Booker, set up to finance its acquisition of Nurdin & Peacock, is being converted into a syndicated loan. The £350m three-year transaction

is being arranged by BZW, Bayerische Landesbank and HSBC, the three banks which extended the original financing. The international market

saw tha launch of a SKribn multi-currency revolving credit facility for Venantius. the Swedish agency set up to manage government-granted housing loans made from the 1950s to 1991. Venantius is wbolly government-owned and carries the guarantee of the National Debt Office. The facility is being syndicated among a small group of core relationship hanks, with Den Danske Bank acting as arranger.

India's Birla AT&T Communications, a joint venture hetween US telecoms giant AT&T and the Indian Birla conglomerate, has mandated Bank of America and Toronto-Dominion Bank to arrange a loan to partfinance the construction and operation of its cellular telephone networks in the Maharasbtra and Gujarat

The loan, the first Indian cellular phone transaction in the market, is likely to total some \$200m and to be syndicated in due course, the

EXCHANGE:

# Turkey launches deal despite JCR downgrade

### INTERNATIONAL BONDS By Samer Iskandar

The start of the Christmas shopping season has not yet signalled the year-end lull on the bond markets, judging

by yesterday's activity. The decision by JCR, the Japanese credit rating agency, to downgrade Turkey's eurobonds from BB+ to BB did not affect the launch of a DM750m deal hy the republic, according to the lead managers Commerzbank and Deutsche Morgan

Turkey's foreign-currency denominated debt is rated B+ by Standard & Poor's, with a "negative outlook".

Investors have factored in a downgrade," said a syndicate official at Deutsche, He added that the launch was very successful, pointing to a tightening in the issue's

yield spread over bunds to 274 basis points from 280 points at launch.

Demand was bolstered hy the bonds' zero risk weighting, which allows German banks to hold them on their balance sheets.

National Westminstar Bank tapped the sterling paper was "not expensive market, with £300m of 15year bonds. After 10 years, the issuer is faced with a choice between redeeming the paper at par, or resetting tbe coupon at 160 basis points over gilts for the remaining five years. The lead manager, NatWest Markets, described the structure as an "institutional play".

From the borrower's point of view, the 10-year part of the yield curve offered an attractive opportunity to swap the proceeds into a low-cost floating-rate liability.

Elsewhere, the dollar sec-

larga deals, including a \$250m issua from Toyota Motor Credit Corp.

In spite of tha fact that the deal offered no yield premium over US Treasuries. ABN Amro, one of the two lead managers, said the compared with outstanding honds". It also said retail investors in Switzerland and the Benelux region were "willing to accept yields well below the curve".

Elsewhere, Norddentsche Landesbank made its debut issue in French francs. Caisse des Dépôts et Consignations, joint lead manager with Crédit Agricole, said the choice of a seven-year maturity allowed it to target two types of institutional investors - typical buyers of intermediate maturities such as mutual funds, and life insurance companies which

### New international bond issues D US DOLLARS +38(57/i/Nov/98) Merrill/Morgan Stanley flat(57/i/Nov/99) ASIN Amro/Salomon Bros +9(f) Deriva Europe +28(VII 5yr) Morgan Stanley & Co Intl +380(WI 5yr) Citibant/JP Morgan Barcleys de Zoete Wedd Normura International Dec 1999 Dec 1999 Dec 2000 Dec 2001 Dec 2001 Dec 1999 Dec 1997 D MARKS Reputotic of Turkey DSL Finance(a) 99.85R 100.13R M STERLING NatWest Baniqd.ij Bayerische Landes E FRENCH FRANCS Dec 2003 0.30R CDC/Crédit Agricol S ITALIAN LIRE World Barrida) Dresdner Finance Rabobenk Nederland(f) nternational Finance Corp(I) Final farms, non-callable unless stated. Visid spreed (over restUnfisted, 1: Floating-rate note, #Semi-annual coupon. R: fixe 12/97 at par, b) Callable on 17/12/98 at par, c) 3-mith Liborasset at 180bp over 5-yr gifts, e) Fungble with 12.000bm, f) interpolated yield. I) Long 1st coupon, s) Short 1st coupon.

Activity in the French franc sector, which has suffered from over-supply in the 10-year to 12-year area of the

usually prefer long-dated yield curve, is expected to managers hoping to rise by a remain subdued in coming

However, primary market officials do not rule out a few "surprise deals" by lead

notch or two in the year-end league tables. Only one large transaction is widely-expected - by Fannie Mae, the US federal agency.

BENCHMARK	COV	ERNN	SENT B	ONDS				BUNC	FUTURE	SOPTIC	NES (LIFT	E) DM250	1000 poir	nts of 10	00%	. FTSE Act	tuaries G	lovt. S	ecurit	ies								UK I	ndice
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reland taly Japan No 140 No 182 Nestrerlands	8.000 8.500 8.600 3.000 8.500	08/06 02/08 06/01 09/05	108.9800	+0.300 +0.390 -0.350	8.72	6.86 7.76 1.63 2.71 5.95	6.81 6.12 1.61 2.74 5.90	Dec Mar	Open 127.78 127.30		toe Char	nge HS 42 128	44 12		Est. vol Open is 49671 10562 1182 7242	B Up to 5 years Over 5 years ( 8 All stocks (12) Average gross rade	(10) 195.84 195.52	0.02 0.30 0.27	202,80 195,25 194,99	0.79 1.18 1.13	5.28 4,71 4.89	Up to 5 yrs Over 5 yrs	3,13 3,48 6: Hilate 1	3.51	2.79 3.58	2.43 3.28	3.30	1.59 3.37	
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Sweden JK Gilts	8.000	02/05	103-02	+0.240	7.01 7.11	7.31 7.18	7.05 6.66	Strike Price		Dec		Mar	0	Dec	Mar	- FT Fixed Int	Nov 18 Nov 1		v 14 Nov 1	13 Yr ago I	High' L		-cagec	ACUV	ty indica Nov 18		Nov 14	Nov 13	Nov 12
US Treasury * EGU (French Govt)	7,500 9,000 8,500 6,500 7,000	12/06 10/08 10/06 11/26 04/06	100-01 110-31 102-15 100-28 105.6200	+4/32 +8/32 +16/32	7.48 7.59 5.17 6.43 6.19	7.60 7.71 6.22 6.47 8.29	7.36 7.50 6.49 6.79 6.28	12900 12850 12900 Est. vol. to		0,43 0,21 0,10 752 Puts 1	1	1.76 1.59 1.40 tous day's	0.5	99	2.51 2.82 3.13 8482 Pub 201543	Grovit Secs. (UK) Fixed intersect  O FTSE Internations high since complistic	116.53 115.85 Ltd 1968, All right	115.72 115	37 115.35 for 1996, 0	5 113.31 11 Overnment Se	6.45 11 cuities h	0.74 5-day	everage ston: 127	4 KD9/D1/35	118.9 113.1 3, low 49.18	129.6 107.8 (03/01/75), Flo	109.1 102.5 and Interest	95.1 104.8	111.7 112.5

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Dec	127.90	126.04	+0.16	128.06	127.84	86,599	171,018
Mor	127.80	127.94	+0.16	127.96	127.78	5,107	50,698
Jun	126.68	126.74	+0.20	126.76	126.68	305	7.077
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	No.	, Dec	c M	lar	Nov		Mar
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Price 124 125	4.0-	Dec	3.		:	Dec 0.03 0.06	

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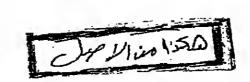
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UK		111.05	+0.48	111.28	110.63	99,131	67.025
	110.26	110.56	+0.54	110.75	110.18	2.295	3.623
- MOTIO	NAL UK	CALT FUTU	RES (LIFE	E)* £50,000	32nds of	100%	
	Open	Sett price	Change	High	Low	Est voi	Open Int
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Mar	109-28	109-29	+0-05	110-04	109-26	7415	7577
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rve(tr	_	94,00	_	_	_	-	-
US							
	ASURY I	SOND PUT	URES (C	ST) \$100,000	32nds o	£ 100%	
	Ореп	Letest	Change	High	Low		Open int
Dec	114-26	115-03	+0-08	-	114-20	206,508	390.916
Mar	114-12	114-21	+0-07	114-25	114-09	7.948	81,835
Aun	113-29	114-06	+0-07	174-08	113-27	215	10.241
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http://www.charge.com/	933	86%		501	Ex-im Barik Jupan 4½ 00 18000 http://www.http://www	1104	1107		1.15	Fed Ner Mort -16 00 1000 Finland -1e 99 1500 Helites 83 0 99 500 MM Bank Intl 1e 99 500	99.76	99,67	5,4492	- 1
Ford Mater Credit 54; 99	1061	98 <sup>3</sup> s 106 <sup>1</sup> z	44	5.48	Jepan Dev Sk 612 01 120000	1214	1217		1.77	Haller 88 0 99	99.95 100.11		5.3750 5.6562	
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Terresses Valley E. 5 05 2000	987	100 <sup>1</sup> 2		8.50	Nopon 7d Tel 10 <sup>1</sup> 4 98 CS 200	1143	1144	•	4.84					
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Austria 6 <sup>1</sup> 2 24 2000	964	96%		6.80	Cessor Fortices 6/2 (08 Ecu 1000 EC 6 00 Ecu 1100 ES 10 01 Ecu 1150 Ferro del Start 10½ 98 Ecu 500 Ecu	1002	1041		5.52 4.90	Hong Kong Land 4 01 410	31.05	881 <sub>2</sub> 891 <sub>4</sub>	-41.28	. '
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Depta Finance 61, 03	103%	104		5.70	United Kingdom 94, 01 Fezz 2750	1143	1144		5.18	Cortes 9.02	2328	E4 844	+83.48	
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EEC 6½ 00 2500 BB 6½ 00 1500 Finland 7½ 00 3000 Bbly 7¼ 98 5000	1043	10412	4	350	Fi & J Barrik 7% 03 AS 125 State Bk NSW 9 02 AS 300	105.8	102% 108%	μlg	7.27 7.21	Sumitomo Bank 31 <sub>0</sub> 04 300	3606.0	923 934	+47.36	37

Listmo / v | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 |

### 1981 | 1982 | 1983 | 1984 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985 | 1985



### **CURRENCIES AND MONEY**

# Pound's rally continues on foreign exchanges

MARKETS REPORT

By Graham Bowley

short-term interest rates. The Japanese yen fell

point to weaker than expected business conditions.

However, the US dollar failed to exploit fully the yen's weakness. It remained subdued - in spite of gains in US government bonds after weaker than expected autumn this year when they housing starts data - as traders digested Monday's dollar gyrations prompted by Bundesbank official.

The Italian lira and the Spanish peseta remained firm as investors continued to be attracted by the relatively high interest rates

EXCHANGE CROSS RATES

rumours that the Bank of DM1 503 against the D-Mark France was unhappy with from DM1.501. The pound attempts by the Bank of closed at \$1.6753 against the The pound held firm on the Italy to prevent the lira dollar, from \$1.672. It finforeign exchanges yesterday, strengthening too much ished at DM2.5177 against buoyed by continued specu- ahead of its expected re-en- the D-Mark, from DM2.510. lation about higher UK try into the European exchange rate mechanism.

The Swiss franc strengthslightly amid rumours that ened amid complaints from the Bank of Japan's tankan Swiss industrialists that the Tony Norfield, treasury survey due next week may currency is still too strong

Eurodollar futures contracts rallied. They are now on the brink of pricing in a cut in US interest rates, a sharp turnaround from early were pricing in an interest

The dollar closed at Y111.4 against the yen, almost unchanged from the previ-

Nov 19	Intest	- Prev. close
2 spot	1.5750	. 1.8710
1 mgth	1.6740	1.6703
3 प्रात्मी	1.8715	1.6576
l yr	1.6557	1.6520

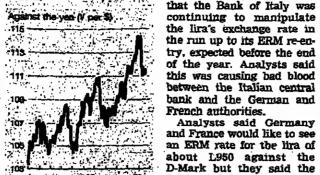
There were further market ous close. It finished at

yesterday caught most market analysts by surprise. Mr economist at ABN Amro. and is harming their export said the currency's business. "unusual" weakness reflected market concern "about the lack of official policy" towards the yen and dollar.

The market was thrown into confusion on Monday after Mr Ernst Welteke, a Bundesbank council member, was first quoted as say-ing he could see no reason for the US currency to rise against the D-Mark before later saying that the Bundesbank would welcome a stronger dollar. The dollar first weakened and then strengthened as a result of

There were plenty of mar-

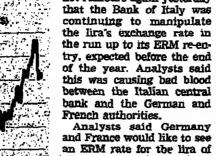
Rate Change % +/- from % spread egainst Eou on day cen. rate v weekest.



The dollar moved in a relatively narrow range against the D-Mark yesterday. IBJ International in London, said the dollar looked set to struggle for some time yet. He said: "There is a strong desire among the G7 coun-

tries for dollar stability but

nonetheless the upward momentum is lost".



Bank of Italy continues to intervene to buy lira to stop it dropping below L1,000. Mr Julian Callow, international economist at Kleinwort Benson in London, said the Italian discount rate was likely to fall to 6 per cent by

ket rumours again yesterday early next year, from 7.5 per cent at present. He said the continuing to manipulate inflation rate would fall to the lira's exchange rate in 22 per cent. "Lower interest rates are needed to help the Italian economy, which is ailing," he said.

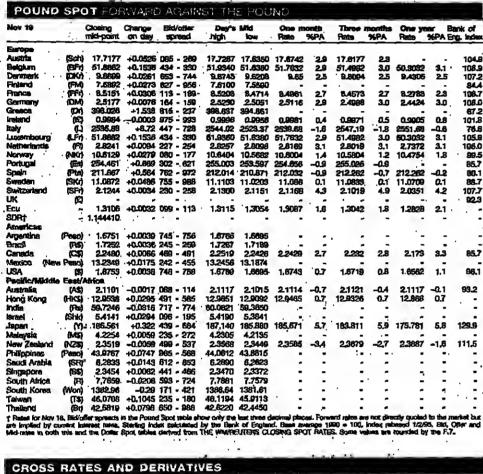
> The pound's rally continued yesterday. Its strength since the beginning of the year has been put down to the increasingly robust pick-up in the UK economy and the prospect of higher interest rates. Retail sales continues to improve.

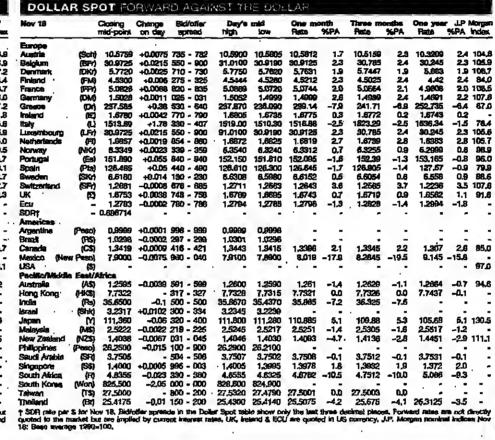
Mr Norfield said next week'e UK budget could ling's strength. He said a tight budget would dampen speculation about higher removing some support for

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Can, Dollar Land Dollar Land Dollar Land Land Land Land Land Land Land Land	55 56 56 56 56 56 56 56 56 56	34 - 3 4 - 64 - 73 4 - 73 2 - 33 3 - 2 2 - 33 3 - 2 3 - 33 3 - 3 3	3 - 2 5 - 1 5 - 1 3	25 3.4 55.4 51.5 15.5 15	- 212 - 5-5 - 7-1 - 3-4 Yen, other High 96.81 96.81 96.81 96.81 96.82 96.82 96.82 96.83 96.93	3.3 - 2.3 - 2.5 -	2 - 1 3 - 2 - 5 5 - 5 5 - 7 3 - 7 3 - 7 3 - 7 1 - 7	15 2 3 3 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	14 - 13 - 13 - 13 - 13 - 13 - 13 - 13 -
Can. Dollar Land South Land Land Land Land Land Land Land Land	55 56 56 56 56 56 56 56 56 56	34 - 3 4 - 54 4 - 73 4 - 73 4 - 73 6 - 73 7	3 - 2 5 - 1 5 - 1 3 - 3 3	25 3.4 55.4 51.5 15.5 15	- 212 - 572 - 572 - 12 - 72 - 34 Yes, other High 96.83 96.49 96.83 96.89 96.81 96.82 96.82 96.83 94.07 Unus (UFF High 97.83	3.3 - 2.3 - 2.5 -	2 - 1 3 - 2 - 5 5 - 5 5 - 7 3 - 7 3 - 7 3 - 7 1 - 7	75 2 3 3 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	74 - 2 14 - 3 14 - 3 14 - 3 14 - 3 15 - 3 16 - 3 17 - 3 18 - 3 19 - 3 1900
Can, Dollar Land Dollar Land Dollar Land Land Land Land Land Land Land Land	55.85 Sept. 19.85	34 - 3 4 - 73 4 - 73 4 - 73 2 - 33 5 - 12 12 - 33 96. 96. 96. 96. 96. 96. 96. 96.	3.6 - 2 53 - 4 53 - 4 53 - 4 53 - 4 53 - 4 53 - 4 53 - 4 53 - 5 52 - 4 48 - 4 53 - 5 52 - 4 48 - 5 52 - 5 5	24 34 34 34 34 34 34 34 34 34 34 34 34 34	- 212 - 5-5 - 7-1 - 3-4 Yen, other High 96.81	3.4 - 24 5.2 - 25 5.2 - 25 5.2 - 25 5.3 - 25 5.4 - 25 5.5 -	2 - 1 3 - 2 - 3 5 - 3 3 - 3 3 - 3 3 - 3 3 - 3 3 - 3 1 - 3	15 2 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	14. 34 34 34 34 34 34 34 34 34 34 34 34 34
Can Dollar Land Dollar Land Dollar Land Land Land Land Land Land Land Land	55, 85, 85, 85, 85, 85, 85, 85, 85, 85,	34 3 3 3 3 3 3 3	3 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 -	2% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3% 3%	- 212 - 572 - 572 - 12 - 72 - 34 Yes, other High 96.83 96.49 96.83 96.89 96.81 96.82 96.82 96.83 94.07 Unus (UFF High 97.83	3.3 23. 3. 5. 2. 5. 5. 2. 5. 5. 2. 5. 5. 2. 5. 5. 2. 5. 5. 2. 5. 5. 2. 5. 5. 2. 5	2 - 1 3.2	75 2 3 3 5 5 6 7 8 8 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	14 - 24 - 24 - 24 - 24 - 24 - 24 - 24 -

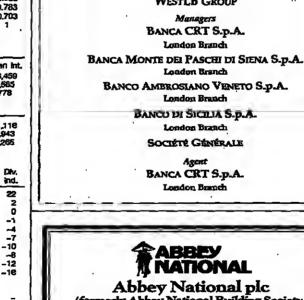
WORLD INTEREST RATES





Companies   Comp	EXCHA	INGE (			7							-			_			
Seminary   Color   Science   10   8,000   2,003   10,002   2203   2,000   10,007   2032   2,001   11,477   2,168   10,007   2,007   13,007   2,007	Nov	10	BFr	OKr	FFr	DM	HE.	<u> </u>	<u>F</u>	NKr	E	Ph	880	SFT	2	CS	*	
Filter   F	Beighan																	
Comment   Column	Denmerk																	
Part	France																	
Color   Colo																		
**Setting Characteristics**  **Profit 19.07 19.07 8.424 8.001.6 0.982 0.035 0.982 0.041 2090 1.082 0.041 2090 1.082 0.041 2090 1.082 0.041 2090 1.082 0.041 2090 1.082 0.041 2090 1.082 0.041 2090 1.082 0.041 2090 1.082 0.041 2090 1.082 0.042																		
Hortways							0.353	0.898	1		90.12	75.04	3,927	0.752	0,354	0.798	0.593	66.0
Portuguis (Es) 20.93 3.800 3.496 0.989 0.082 990.5 3.110 1.089 100, 85.25 4.596 0.296 1.002 0.472 1.007 950.5 1.000 1.00	Norway			9.114	8.025	2.373	0.941			10								
Spellan	Portugal	(Es	20.58	3.800														
Control   Cont	Spein																	
State	Sweden																	
Company (CS) 22/09 4-002 3.798 5.152 0.044 1128 1226 4.720 1132 94.20 4.933 0.945 0.445 1 0.745 8.084 1.958																		
State	UK Carredo																	
Page													6.621		0.597	1.342	1	111.
Section   Color   Co																		
BBARNE PUTURES (MM) Port 123,000 per DM	Bou	- '	39.58	7.376											0.763	1.715	1.278	142.
## APPAIRES VINE PUTURES (MM) Yen 12.5 por Yen 100    Copen   Listed Change   High   Low   Est. vol Open   Inter   Change   High   Low   Est. vol Change   High   Low   Est. vo	Denish Kron	er, French F	rang, Norv	vegien járor	Per, and S	wadah Kro	nor per 1	10; Beij	glen Franc,	Yen, Esc	udo, Lin	and Pese	2 per 100					
Company   Comp										2 3	APAJE							
Color   Colo		Open	Lames	Change	High	. Law	Eșt.	. vol (	-			_		_	_			
C. G. Frida   C. G. G. Frida   C. G. Frida	Dec		0.6669	-0.0001														
## SYSTEM PRIANC FUTURES (MAN) SF: 125,000 per SF:  Dec 0.7910 0.7913 +0.0004 0.7916 0.7965 21,000 48,778	May	0.8703		-					3,590									
Dec   1.5700   1.5740   +0.0004   0.7916   0.7965   321   3.748	Juan .	0.6736	0.6736	-0.0011	0.674	2 0.673	. 20	ŲQ.	2,130							- 4.54		
Composition	E SWIFE	PRANC F	runt	(IMM) SF	r 125,000													
UK INTEREST RATES  UK INTEREST RATES  LONDON MONEY RATES  For 13	Dec																	
UK INTEREST RATES  CONDON MONEY RATES  Over 7 days	Mar	0.7974		+0.0001	0.797							1.0700						
No.   Part   P	Jun		0,8040	_		0.000	~ '	-	٠	-								
CONDON MONEY RATES   Construct Three   Six   Construct Three   C	UK IN	TERES	T RA	TES														
Court   Cour					i.					. —		TEXTS:	egal	net Ecu	on day	cen	ette	v week
Interbank Stering 7 - 5/2 5/3 - 5/4 6/3 - 6/3	Nov 19 .		Over-	7 days	One													
Tribinger Serving   7 - 5½ 5% - 54 6% - 6 5% - 6 6% - 6 5% - 6 6% - 6					monti	nonti												
Starting CDs	interbenk St	lectino .	7 - 512	5% - 54	64-			- 676										
Transpire   Park   Sign   Si	Stering CDs				632 -	6,6 - 6	ولق باؤ	- 6.2	哦-哦			2.152	14 2.		+0.0005	3 0.	<i>5</i> 8	1.3
Assistantly claps. 5% - 6 6 - 64 6 6 - 6 6 6 - 6 6 6 - 6 6 6 6				-				- 62	-	Belgi	ium	39.39	30 36					
Destroy   Security	Bank Bills		-						50 . 40									
Country   Series	Local author	my deps.					ATE OTE	-14	-10 -10									
Column   Series   S																		
Lip to 1   1-3   3-3-4   month   mon	UK clearing	bank base	lending (	rate 6 per	cent from	October	30, 199	6										
Carts of Tax dep. (C100,000) 2-2 5-2 5 5 43,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 43,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 43,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 5 43,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 5 43,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 5 43,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 5 43,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 5 43,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 5 43,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 5 43,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 5 43,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 5 43,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 5 43,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 5 43,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5-2 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5 5 5 44,  Carts of Tax dep. (C100,000) 2-2 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5				Llip to 1	1-3	3-6								NE 45D	AD 495		10	_93
Carts of Tax dep. (C100,000) 2-2 5-2 5 5 4.  Carts of Tax dep. (C100,000) 8-2 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2				month							CO							
Extract Time date, under £100,000 in 23 pct. Deposits withdraws for death prior. Primarcia, Marks with the desire of decours on Nov 15, 604-250e. E0000 field rise Stip, Export Primarcia, Marks with the series of decours on Nov 15, 604-250e. E0000 field rise Stip, Export Primarcia August 20 day Oct 31, 1994. Agreed rise for period Nov 28, 1994, Schames III 7.259c. Mercando private the particular for the particular for the private Stip. Primarcia Nov. 1, 1996.  If Thinges Months STEERLAND PLTTURESS (LIFFE) 2500,000 points of 100%  Cypen Sett price Crivings High Low Est. vol Open Int. Open Sett price Crivings High Low Est. vol Open Int. Open Sett price Crivings High Low Est. vol Open Int. Open Sett price Crivings High Low Est. vol Open Int. Open Sett price Crivings High Low Est. vol Open Int. Open Sett price Crivings High Low Est. vol Open Int. Open Sett price Crivings High Low Est. vol Open Int. Open Sett price Crivings High Low Est. vol Open Int. Open Sett price Crivings High Low Est. vol Open Int. Open Sett price Crivings High Low Est. vol Open Int. Open Set price Crivings High Low Est. vol Intel Set	Certs Of Tax	dep. (£10	0,000)	212	512													
Interception rate for period Oct 1, 1986 to Oct 31, 1986. Schemes IV & V 8,001pc. Finance intercepts rate to period Oct 1, 1986 to Oct 31, 1986. Schemes IV & V 8,001pc. Finance intercepts rate due from Nov 1, 1986.  If Trimings Month's STERLENG PUTURES (LIFFS) 2500,000 points of 100%  If Trimings Month's STERLENG PUTURES (LIFFS) 2500,000 points of 100%  Open Sett price Crisings High Low Est. vol Open Int., 200,000 points of 100%  Open Sett price Crisings High Low Est. vol Open Int., 200,000 points of 100%  Open Sett price Crisings High Low Est. vol Open Int., 200,000 points of 100%  Open Sett price Crisings High Low Est. vol Open Int., 200,000 points of 100%  If Trimings Month's STERLENG SETTIONS (LIFFS) 2500,000 points of 100%  If Set 93,30 93,27 -0.02 93,35 93,55 11070 98135 1.820 - 5.38 - 0.10 0.46 1.830 4.21 0.21 0.67 1.830 4.230 4.230 4.230 4.230 4.230 4.230 4.230 4.230 4.230 4.230 4.230 4.230 4.230 4.230 4.230 4.230 4.230	Corts of Test 6	rise morter f	1000000 N	2 <sup>3</sup> 20c. De	posits with	greens for a Shed rate 5	350 140 350 Expo	nt Fina	nçe. Make	En. 00	ritio		European (	Commission	. Currencies	are in de	cending	mittaive s
Trimings Montrix Street River Cross (LIFFE) 2500,000 points of 100%     Trimings Montrix Street River Crossing	Print, Maricine III NO clay Chri T	ata of tiecou 1. 1996. And	ne din Not ead rale (i	r period No	ov 26, 199	to Dec 24	, 1996, 8	cheme	₩ 7.25pc.	Percer	they the	riges are for	Ecu, a pos	itive change Miammos iv	thenotes a	wysk Clary School med	est and E	ergence el
Trimmest Incohrring Street	Pelecunce m	e for period	Oct 1, 10	d to Oct 3	1, 1998, Sc	Named IV &	A 6'001	be' Lu	NOT THE	i curren	ey, and th	ne amorphone	permitted (	percentage :	deviation of	the curren	cy's ma	dest rate i
Transport Modern Street Street Creenge	-	THE OPE NO.	. 1000							0.7/0/2		g and laster	Life Suspe	nded from 8	FML Adjust	ment calcu	dated by	the Firm
Open Sett price Change High Low Est. vol Open Int. State Plans Set. vol Open Int. Calle 18454 Puts 188032    Open Sett price Change High Low Est. vol Open Int. Calle 18454 Puts 188032    State 93.30 93.57 -0.02 93.56 93.59 11070 96125   98.58 93.30 93.27 -0.02 93.32 93.27 10673 108819   1.620 - 5.38 - 0.10 0.46   1.620 - 5.38 - 0.21 0.67   1.630 4.21 0.21 0.67   1.6	a Times	MONTH 4	TERLIN	e FUTUR	RES (LIFE	E) 2500,0	xxx point	ta of 1	100%	a P	HELAD	ELPHIA S	E 5/4 0	PTIONS	£31,250	(cents p	er, bon	nd)
Sec   93.54   93.53   -0.02   93.55   93.53   11070   96126   1207   10050   1207   10050   1207   10050   1207   10050   1207   10050   1207   120								. vol 1	Oben pur			-			Eab	D		
Ser 93.30 93.27	^-				-		110			•		. Dec		_	-60			
un 92,97 92,67 +0.01 92,99 92,96 7723 100550 sep 92,75 92,75 +0.02 92,77 92,74 5825 60422 sep 92,75 92,75 +0.03 92,64 92,60 5554 45723 sep 92,75 92,75 +0.03 92,64						93.27	100						_	_	•			
## 92.75 92.75 +0.02 92.77 92.74 92.80 92.81 92.82 +0.03 92.84 92.80 5554 45723 166 tripled on APT, AB Open interest (ig. are for previous day.  ### 244007 STERLING OPTIONS (LIFFE) C500,000 points of 100%  #### Dec Mar Jun Dec 94.51 94.51 +0.01 94.52 94.50 78,183 975 0.01 0.03 0.04 0.23 0.51 0.82 0.82 0.82 0.01 0.01 0.03 0.04 0.23 0.51 0.82 0.82 0.82 0.82 0.01 0.01 0.05 0.05 0.05 0.05 0.55 0.83 1.27 1.880 2.05 3.18 3.85 0.83 3.18 3.85 0.83 3.18 3.18 3.85 0.83 3.18 3.85 0.83 3.18 3.18 3.85 0.83 3.18 3.18 3.85 0.83 3.18 3.18 3.85 0.83 3.18 3.18 3.85 0.83 3.18 3.18 3.85 0.83 3.18 3.18 3.18 3.18 3.18 3.18 3.18 3				+0.01	92.99													
1,000   2,04   2,53   3,13   0,97   1,65	Sep		92.75												3.65			
The Previous day's vol. Calls 2,189 Puts 7,416. Prev. day's open int., Calls 156,146 Puts 156,146	Dec	82.61	92,62				, 55	~~										
## THESE BIOST STEERS, BMG OFFTIORES (LIFFE) E500,000 points of 100%  ### CALLS  PUTS  ### THESE BIOSTH BURDOOLLAR (BMM) \$1m points of 100%  ### THESE BIOSTH BURDOOLLAR (BMM) \$1m points of 100%  ### THESE BIOSTH BURDOOLLAR (BMM) \$1m points of 100%  ### THESE BIOSTH BURDOOLLAR (BMM) \$1m points of 100%  ### THESE BIOSTH BURDOOLLAR (BMM) \$1m points of 100%  ### THESE BIOSTH BURDOOLLAR (BMM) \$1m points of 100%  #### THESE BIOSTH BURDOOLLAR (BMM) \$1m points of 100%  ##################################	Nao traded c	on APT. AB	Open we	wat lige. In	o for previ	OUE CHY.												
Titles CALLS Jun Dec Mar Jun Coen Laters Change High Low Est. vol 10014, Calls 965 Puts 2306. Provious day's open int., Calls 194954 Puts 189032  The Coen Laters Change High Low Est. vol 10014, Calls 965 Puts 2306. Provious day's open int., Calls 194954 Puts 189032  The Coen Laters Change High Low Est. vol 10014, Calls 965 Puts 2306. Provious day's open int., Calls 194954 Puts 189032  The Coen Laters Change High Low Est. vol 19454 Puts 194054  Dec 94.51 94.51 +0.01 94.52 94.50 76,183  Mar 94.50 94.51 94.51 +0.03 94.53 94.60 23,760  The Coen Laters Change High Low Est. vol 19454 Puts 194054  Dec 94.51 94.51 +0.01 94.52 94.50 76,183  Mar 94.50 94.51 94.51 +0.03 94.53 94.60 23,760  The Coen Laters Change High Low Est. vol 19454 Puts 19454 Puts 194054  Dec 94.51 94.51 +0.01 94.52 94.50 76,183  Mar 94.50 94.51 94.51 +0.03 94.53 94.50							of 1009	<b>6</b> .										2
Table Dec Mar July Dec Mar Dec	Strike		CA	us			- PUI:	3	.hps	1 = 1	ALC:		_					
250 0.11 0.09 0.09 0.08 0.51 0.52 0.51 0.52 0.65 0.52 0.65 0.52 0.00 0.01 0.01 0.47 0.74 1.04 0.00 0 0.01 0.01 0.47 0.74 1.04 0.01 0.47 0.74 1.04 0.01 0.47 0.74 1.04 0.01 0.01 0.47 0.74 1.04 0.01 0.01 0.01 0.47 0.74 1.04 0.01 0.01 0.01 0.01 0.01 0.01 0.0	Price	Dec		_						]	-			_	_			
275 0.01 0.03 0.04 0.23 0.74 1.04 0.0 0 0.01 0.47 0.74 1.04 0.0 0 0.01 0.01 0.47 0.74 1.04 0.0 0 0.01 0.01 0.47 0.74 1.04 0.0 0 0.01 0.01 0.47 0.74 1.04 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	250		0.0	-														
400 Q 0.01 0.01 st vol total, Calls 805 Puts 2308. Provious day's open int., Calls 194954 Puts 186032  III US TREASURY BILL FUTURES (IMM) \$1rs per 100%  Dec 95.00 95.00 - 95.00 95.00 165  Mar. 95.01 95.02 +0.04 95.02 95.01 158  Jun 94.92 94.81 +0.03 94.92 94.82	275													+0.03				
Dac 95.00 95.00 - 95.00 95.00 165 Mar 95.01 95.02 +0.04 95.02 95.01 158 Jun 94.92 94.81 +0.03 94.92 94.92 65		0	0.0	77 (	ا لابل ماهمان محمد	n Int. Cale	194964	Pute 1		James.								
Mar. 95.01 95.02 +0.04 95.02 95.01 158	est voi totel		Pugs 2506	. <del>- TOVADUS</del>						<u>= 04</u>	TRE	STATE OF	LL FUT	PRES (IM	M) \$1m	per 1009	<u> </u>	
Mar. 95.02 +0.04 95.02 95.01 158										T) Dec		95.00		-				
												95.01	95.02		95.02	95.	<b>31</b>	
												94.92			94.92			65

	M M/	NEY R	200											
	-14 1010	Over-	7 days	One	Three	Sb	One	trained	0.792214	0.760263	-0.00111	-3.28	5.35	22
Nov 19		night	notice	month	months	months	утог	Portugal	195.792	195.078	+0.039	-0.37	2.28	2
				81. 6	Bre - 616	616 - 616	7 - 6%	Spain	162.493	162.426 5.81774	-0.028 +0.00584	0.04	1.95 1.71	-1
nterbank S		7 - 512	5% - 54	632 - 0	616 - 614	612 - 6.7	683 - 683	Figured Netherlands	5,80681 2,15214	2.16482	+0.00053	0.19	1.32	4
Sterling CD: Treasury Bil				541 - 53	Big - 517	-		Belgium	39.3960	39.7750	-0.0024	0.98	0.93	-7
Bank Bills	_		-	513 - 5%	84 - 84	624 - 632		Germany	1.91007	1.92983	+0.00009	1,03	0.88	-10
need author	rity deps.	85 - 6	6 - 64	60 - 6	81g - 616	616 - 616	646 - 946	Austria	13.4383	13.5814	+0.0011	1.06	0.83	-8
Macount Mi	arket decs	648 - 5 <sup>1</sup> 2	5指 - 5社	-		-		Denmerk	7,28580	7.41105	+0.00075	1.72	0,19	-12
						4000		France	6.40606	9,52801	+0.005	1.90	0.00	-16
K clearing	bank bas	e lending n	me 6 per o	cent from (	uctober 30	1966								
			Up to 1	1-3	-3-6	G-8	9-12	NON ERM M	EMBERS	-		4 4 5	-2.20	
			month	month	months	months	months.	Gruece	292.887	305,150 1942,77	+0.487	4.1S -7.76	10.47	_
Certs Of Tax	den m	00.000)	212	5 <sup>1</sup> 2	5	5	43	Italy UK	0.788652		-0.001346	-2.48	4.49	
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anc .	92.61	92.62	+0.03	92.64	92.60	5554	45723		2.65	2.63	3.13	0.65	1.66	2.30
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ABBEY NATIONAL Abbey National plc (formerly Abbey National Building Society) £100,000,000 10% per cent. Bonds due 1998 NOTICE IS HEREBY GIVEN that on 4th December, 1996, S.G. Warburg & Co. Ltd., will resign as Principal Paying Agent of the Bonds. With effect from 5th December, 1996 all holders of the londs should note that the new Principal Paying Agent will be: Bankers Trust Company 1 Appold Street Broadgate London buch and Principal Bankers Trust

Company, London

20th November, 1996

& Banca Del Salento

US\$50,000,000 **Term Loan Facility** 

Arranger and Senior Lead Manager
MEDIOCREDITO CENTRALE S.p.A.

WESTLB GROUP

Managers

BANCA CRT S.p.A.

London Branch

Loadon Branch

London Branch

BANCO DI SICILIA S.D.A.

London Branch SOCIÉTÉ GÉNÉRALE

BANCA CRT S.p.A. London Branch

MBE FINANCE N.V. TRANCHE A U.S. \$30,000,000 **GUARANTEED DUAL BASIS BONDS DUE 2004** TRANCHE B U.S. \$20,000,000 **GUARANTEED DUAL BASIS BONDS DUE 2004** in accordance with the provisions of the above mentioned Notes, notice is

Paying Agent

TRANCHE "A" Interest period: November 19, 1996 to May 19, 1997 (181 days) Interest payment date: May 19, 1997 Interest rate: 6.03906% per annum Coppon amount payable per Boad of US\$1,000,000; US\$30,363.05
TRANCFIE "B"

Interest period: November 19, 1996 to May 19, 1997 (181 days)

Interest pariod: May 19, 199;

Interest rate: 5.98906% per annum. Coupon amount payable per Bond of US\$1,000,000: US\$30,111,66

BANQUE INTERNATIONALE BILLING A LUXEMBOURG

To the Holders of

SHEARSON LEHMAN CMO, INC.

Series F, Class F-1 Floating Rate Bonds Due February 20, 2018

Pursuant to the Indenture dated as of February 1, 1985 between Shearson Lehman CMO, Inc. as Issuer and Texas Commerce Bank as Trustee, notice is hereby given that the interest rate applicable to the above Bonds for the interest period November 20, 1996 through February 19, 1997 as determined in accordance with the applicable provisions of the Indenture, is 6.125% per annum. Amount of interest payable is U.S. \$14.5889545614 per U.S. \$10,000 principal amount.

SHEARSON LEHMAN CMO, INC.

he Republic of Venezuela
U.S. \$211,139,000
oliateralized Floating Plate Bonds due 2020
USD Discount Series B
accordance with the provi- ors of the Bonds, notice is reby given that for the Interest rical from November 20, 1996 May 20, 1897 the Bonds will ury an interest Rate of 9.375%, ranum. The interest payment is relevant Interest payment is, May 20, 1997 will be U.S. 2,05 per U.S. \$1,000 principal nount.
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Verific No. 1201 OCHASE
BANQUE NATIONALE
DE PARIS

is hereby given that the rate of ini

**APPOINTMENTS ADVERTISING** appears in the UK edition

every Wednesday & Thursday and in the international edition every Friday.

For further information nlease contact: **Toby Finden-Crofts** +44 01,71 873 3456

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# Copper breaches \$1 a pound as LME stocks fall

By Kenneth Gooding, Mining Correspondent

The price of copper for delivery in three months on the London Metal Exchange burst through the psychologically important \$1 a pound barrier (\$2,204 a tonne) yesterday, after the exchange reported that atocks in its warehouses had dropped below 100,000 tonnes, their lowest since July 1990.

Supplies of physical coptraders suggested, particularly in the US. Consequently, the promiser of the consequently, the promiser of the consequently. quently, the premium for copper for immediate delivery over three-month metal increased to \$157.50 a tonne from \$120 on Monday.

New projects will maintain Chile's lead in production of copper

New projects and planned expansions to 1.4m tonnes by 2007 at a cost of will enable Chile, already the world's \$2bn. However, RTZ-CRA, the world's group, is seeking approval to boost write Kenneth Gooding.

Recent announcements include the possibility that Escondida, the world's higgest copper mine and managed by

at Brandeis (Brokers), the Pechiney subsidiary. "Volatility remains the order of the day, with copper moving in \$20 and \$30 leaps instead

biggest copper producer, to retain that biggest mining company, which owns position well into the next century.

30 per cent of Escondida, said only a mining company. 125,000 tonnes a year beap-leach project, scheduled for 2001, is reasonably certain to go ahead. The rest of the expansion would not be approved for BHP of Australia, might have its ont-put lifted from 880,000 tonnes a year heap-leach project would cost \$425m. expansion scheme is expected early

> get for some in the market. to cover their positions. If the price was near that as December 11 approached the second Wednesday in the month is when options activity usually reaches a climax - the price could spike as tonne was the key price tar- granters of options rushed

capacity of its Los Bronces copper mine from 130,000 to 240,000 tonnes a year at a cost of \$570m Start up is scheduled for 2000 and full capacity should be reached a year

later. Government approval for the

Three-month copper reached \$2,232 a tonne at one stage yesterday hut eased back to \$2,225, up \$66 a tonne, in late trading. Mr Bhar said it seemed the

global copper supply surplus

in 1996 had been erased. LME stocks were at a critical level but they had been lower in the past - 94,000 tonnes in July 1990 and 42,000 tonnes at the end of December 1987.

Mr Ted Arnold, analyst at the Merrill Lynch financial services group, said low cop-per prices earlier this year had caused supplies of scrap to dry up and forced the Chinese to bny more copper from the LME or merchants in June, July and August to meet domestic demand. "So a large chunk of the LME stock draw-down does reflect genuine Chinese demand." He said some observers estimated that as much as

stocks had been destined for China. "So China is once again the single most dominant force in the copper mar-ket. Indeed, China is the wild card because nobody knows what China will do next. Some people suspect that 50,000 tonnes of that 110,000 tonnes could be delivered hack to LME warehouses in Singapore if the price was right."

LINE WARREHOUSE STOCKS (As at Thursday's close)

•	tonnes		
)	Aluminium	-2.825	to 962,5
1	Aluminium alloy	-260	to 76,700
١	Copper	-5,050	20 96, 125
•	Letd	+600	to 114,77
	Nickel	+468	10 44,976
,	Zinc	-650	to \$34,75
	Tin	-85	109,235

# CBOT facing crunch on grain delivery capacity

he structure of the Chicago Board of Trade's flagship grain futures contracts is crumbling, limiting their effectiveness as a global grain pricing mechanism and casting doubt on the ability of the exchange to prevent market manipulation during critical

delivery periods.

The problem lies in the antiquated design of the contracts, written decades ago when Chicago, a Great Lakes port, was a large transit point for mid-western grain. Modern grain merchandising practices long ago by-passed Chicago in favour of southflowing river barge and rail markets, but CBOT cootracts, and pricing, still revolve around a handful of atrophied registered grain warehouses in Chicago

In the past year, threequarters of that space has shut, and within the next few weeks, the final Chicagobased delivery point for corn, sovabean and wheat contracts may also close.

resolved through delivery. US regulators require that sufficient amounts of grain be available in exchangeregistered warshousas to prevent price manipulation. US commodities law also requires a futures market to reflect the dynamics of the

underlying cash market. Blg commercial grain firms have long complained that the CBOT's delivery points are no longer relevant to their operations but now its constricted delivery capacity for futures contracts has attracted the attention of the Commodity Futures Trading Commis-sion, its chief regulator.

"We are concerned about the current state of the delivery situation at the Chicago Board of Trade," said Mr John Mielke, the CFTC director of market surveillance. "Both we and the CBOT have bad to substitute a greater degree of market surveillance for the usual situation, where supply and While only a fraction of demand conditions deter-

grain futures contracts are mine market hehaviour. with regulators remaining on the periphery.

of the usual \$10 [a tonne]."

He said the premium for

cash copper (or backwarda-

tion) should be pulling in

any surplus supplies. "But

He warned that \$2,300 a

so far it is not coming in."

Exchange officials hegan work to revise the grain contracts in 1990 but a politically ingrown base of floortrader members have resisted the change. This year, a special committee presented an innovative plan to base CBOT corn and soyabean futures trading on busy Illinois river and rail markets. "These locations will be viable over the long term," said Mr Neal Kottke, chairman of the committee.

However, the plan was revised by the CBOT's board, and then rejected by the membership in September. Because futures contracts deal with forward delivery dates, even if contract changes were agreed upon today, they could only be enacted for markets deliverable in 1998.

Eliminating physical delivery in favour of a cash index settlement is unpopular, Mr Kottke said, because it is active trading, while new also open to manipulation.



The CBOT's grain futures contracts are crumbling

COCOA CSCE (10 tonnes; \$/tonnes)

capacity situation continues to deteriorate, The problems mount as the CBOT, the world's largest futures exchange, is facing its first real overseas competition for its agricultural markets. A four-year-old corn futures contract in Tokyo generates wheat futures markets in

SOFTS

Meanwhile, the delivery Sydney and in Europe are apacity situation continues bound to pick up business as government farm policies are liberalised.

Mr Patrick Arhor, CBOT chairman, said he would like to get the domestic contract specifications resolved hefore adding international delivery designations.

Laurie Morse

# Heating oil, gas futures surge

By Deborah Hargreaves

Heating oil and natural gas futures surged on the New York Mercantile Exchange esterday following storms and the forecast of more cold weather in the north-east of the US and northern Europe. Traders also pushed oil

products higher in expecta-tion of a further drawdown in stocks of distillates ~ which include heating oil ~ of 1m to 1.5m barrels when the American Petroleum Institute releases weekly stock figures.

Distillate stocka are already 14.5m barrels lower than they were at the same time last year.

December heating oil futures rose by 1.7 cents a gallon to 73.60 cents by midsession yesterday with natural gas futures making a new contract high at \$3.14 per million British thermal

Crude oil followed the lead of oil products, with the

North Sea Brent market and Nymex futures prices both showing moderate gains.

"We're looking for a product led rally," said Mr Lind-say Horn, executive director of energy derivatives at Lehman Bros in London. "Crude is touching higher levels, but it is hardly a solid uptrend and the fundamentals are mixed."

Freight rates weakened, particularly in the US Gulf, where demand for Panamax grain carriers - capabla of navigating the Panama canal - fell sharply. This pushad the Baltic Freight Index back 16 points to 1,488 after a brief period above the 1,500 mark last week.

Cocoa futures on the London International Financial Futures and Options Exchange slipped close to eight-month lows in early trading as the market slumped to £900 a tonne.

However, prices recovered later following strength in New York, with March futures closing unchanged at £913 a tonne.

JOTTER PAD

# **Farmers** go under cover to foil turkey rustlers

By Deborah Hargreaves

Some Devon farmers will be snuggling up with their turkeys tonight in the wake of a spate of thefts in the region. A national shortfall of turkeys has led to a price rise of 40 per cent, making the birds a very attractive target for rustlers.

There are some farmers who have taken to sleeping with their turkeys to protect them," said Mr Paul Cooper, ponitry specialist at the west country branch of the National Farmers' Union. "They are a very valuable

Mr Cooper said about 600 birds had been stolen in the region, and the NFU believes theft will be more of a problem this year than in recent years hecause of the high

The national turkey flock is 9 per cent down on last year after high feed prices put farmers off investing in birds in June and July.

Concerns over beef after the crisis over bovins spongiform encephalopathy have seen turkey consum tion riss 30 per cent this year. This has put up prices hy abont £10 a hird, to

between £40 and £50. "Turkey rustling is not just a problem of petty theft any more - it's in the hands of the professional gangs now." said Mr Paul Kelly, general manager at Kelly Turkey Farms in Chelmsford, Essex. "We have put intruder alarms and infra red sensors on all of our sites this year.

In the south-west, police have set up turkey patrols in combination with the NFU. Mr Cooper said the tnrkeys were hecoming more vulnerable because of the move towards producing more free-range birds.

MEX.

### COMMODITIES PRICES BASE METALS LONDON METAL EXCHANGE ALUMINIUM, 99.7 PURITY & per tonne 1429.5-30,5 1406-07 1413/1412 1412,5-3.0 1436.5-7.0 ALUMINIUM ALLOY (S per torne) Close 1290-05 1320-25 1296-300

Kerb close		1320-25
Open Int.	6.455	
Total delly turnover	2,761	
LEAD (\$ per ton	ne)	
Class	891-2	701.5-2.5
Previous	706-9	717.5-8
High/low	686	720/693
AM Official	686-7	698-8.5
Kerb close		703-4
Open int.	40,043	
Total daily surrideor	11.015	
NICKEL (S per t	onne)	
Close	6765-75	6670-75
Previous	6570-80	6680-85
High/low		6875/9655
AM Official	6680-85	6782-3
Kerb close		6860-70
Open Int.	47,034	
Total daily turnover	21,533	
TIN (S per tonne	)	
Clase	6019-20	6030-35
Previous	6000-10	6010-20
High/low	6015/6010	60 70/6030
AM Official Kerb class	6010-11	6020-21 6040-45
Open int.	15,608	
Total daily turnover	4.131	
	-	

1034-35 1035/1034 1035-36 83,135 18,552 A (\$ per tory	1058-58.5 1062/1057 1058.5-9.0 1262-5
1035-36 83.135 18.552	1058.5-9.0 1062-5
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	Spot: 1 (758 3 mite: 1,6734 6 mite: 1,6889 9 mite: 1,6839 M HIGH GRADE COPPER (COME)									
	Sett	Day's			Yes	Open				
Nov		+0.85			549	2,096				
Doc	106.25	+0.60	107.60	104.50	9,035	24,004				
Jan	104.75	+0.80	104.90	103.60	60	1,987				
Feb	103.25	+0.60	103.50	103.50		1,118				
(Apr	101.60	+0.50	102,10	100.30	4,002	16,66				

PRECIOUS METALS ■ LONDON BULLION MARKET

(Prices supplied by N.M. Rottschi

Gold(Troy oz)	\$ price	£ equiv	SFr equiv
Close	378.35-378.65		
Opening	376.70-378.90		
Morning fix	378.30	225.676	479.987
Alternoon fix	378.20	225.858	479,104
Day's High	376.70-379.00		
Day's Low	578.05-378.35		
Previous close	379 00-379 30		

Loco Ldn Mean Gold Lending Rates (Vs USS)

2 months	3.02 12 mor 3.02	the
Silver Fix Spot 5 months 8 months 1 year	phroy ea. 291.25 295.45 299.75 309.15	US ets equiv. 467.40 493.40 499.30 511.85
Gold Caine Krugerrand Maple Leat New Savereign	\$ price 378-380 383.25-385.70 88-91	£ equiv. 225-227 52-54

Precious Metals continued GOLD COMEX (100 Troy oz.; \$/troy oz.)

	-	ment w		_		-
	<b>Dupos</b>	change	<b>High</b>	tow	Vol	let
Nov	376.2	-12	-	-	_	
0ec	378,4	-1.3	578.9	378.2	19,089	68,2
Feb	380.2	-1.4	381.4	380.0	2,471	27 A
Арт	382,2	-1.4				13,04
JEE	384.4		385.3			12,80
Ang	386.8	-1.4	-	387.8	321	5,04
Total					21,273	1745
m PL	MUNITA	NYME	EX (50)	Troy or	L; SAIN	y 02
Jea	386.5	-23	388.5	386.2	551	17,3
Aut	389.0					6.44
Jul	391.9	+23		-	2	9
Oct	395.2	-23	_	_		13
Total					653	25.5
E PA	LADRU	M NYM	EX /10	Trow o		
			_		_	_
Doc		-0.25				4,16
Mar		-0.20	120.70	120.10		3,57
Jun		-0.20	-	-	12	23
Dec	122.85	-0.20	-	-		
Tatel					367	
■ SIL	VER CO	MEX (5,	סחד 1000	y az.; O	্ৰাচ্চ কৈছ	1021
Mov	486.8	-1.0	_	_	10	1
Dec	487.3	-1.0	488.5	485.5	12,738	48,35
Jan	489.2		_	-	_	2
Mar	484.3		496 Q		7,068	22,18
May	498,7					6,86
Jul	503.3	~1.2	505.0	503.0	- 44	
Total					30,222	81,46
EN	ERGY					

ENERG	ï
-	_

ENIE	-00	,				
	RG					
E CR	NOE OF	LNYM	EX (1.0	00 par	1613. S	фапе
	Latest	Day's				Opeq
	price	change	Tigh	Low	Vol	lot
Bec	34.32	+0.34	24.40	23.72	30,265	44,53
Jan	24 02	+0.36	24.15	23.50	25,979	83,60
Feb	23.70	+0.33	23.80	23.25	6,600	41,09
Mar		+0.23				25,11
Apr		+0.26				19,27
May	22.45	+0.21	22.57	22.19		14,33
Total					72,933	331,25
E CR	UDE O	LIPE	<b>Розте</b>	ŋ		
	Latest	Day's				Open
		change	<b>High</b>	Low	Vol	int
Jan	23.26	+0 39	23.35	22.93	11,681	75.4R
Feb		+0 41	22.91	22.50		
Mar	22.29	+0.36	22.40			25.97
Apr		+0 37	21.60	21.54		9.11
May	21,29	+0 38	21 29	21.05	2084	4,94
Jerr	20.65	+0.38	20.85	20.60	1,971	9.22
Total					14	
M HE	TING (	DIL KYM	EX (45,0	00 US 9	als: of	S pats
	Inter	Day's				Open
		change	High	Low	Val	Int
Dec	73.15			71.30	13.149	
Jan		+1.27			5.393	
Feb		+1.12		69.35	2621	
Mar		+087		65.95		10.30
Apr		+0.77	63 40	62.70	352	
May	80 60	+0.62	60.60	60.55	105	
Tutal					22,429	132.29

Apr	63.25	+0.77	63 40	62.70	352	6.5
May		+0.62				3.2
Tutal	4-04		00.00		23,429	
	S OIL F	-				
	S OIL I	£ (S) WIII	1461			
	Sett	Day's				Ope
	buca	charge	High	Low	You	100
Dec		+3.00			6,028	24.5
Jen	217,75	+2.00	218.50	214.50	4,288	30.2
Feb	211.25	+1.75	211.50	209.00	1,376	10,0
Her	203,00	+100	203.25	201,75	550	6.5
Age	195,00	+0.50	194.75	194.00	763	4.60
May	190 00	+0.73	190 00	189 75	215	2,63
Total					14,225	
<b>NA</b>	TURAL	GAS N	THEX (1	0.000 m	mBtal, S	плава
$\overline{}$	Latest	Day's				Ope
	price	change	High	Low	Vol	int.
Dec	3.125	+0 147	3.145	2,970	29.095	33.55

		_	_		_
	LEADED GAS IEX (42,000 US pa				
Total				44,755	161,2
Hey	2.140 -0.035	2.165	2.125		5,73
Apr	2230 +0 035			951	6.87
Mar.	2470 +0 058				11,44
Feb	2.750 +0.068				
325	2012 40 101				

	UNLEADED GASOLINE NYMEX (42,000 US pails (7,15 pails)									
		Day's change		Low	Vol	Opeu				
C	66.50	+0.73	66.75	65.50	13.218	20 RS				
•	65,00	+0.88	65.15	63.90	4.937	20 367				
b .	64 75	+0.81	64.80	64.20	1.429	0.874				
		+0.76			563					
	67, 10	+0.91			277					
	66 60	+0.86								

GRAINS AND OIL SEEDS 91.65 +0.15

5	Mar	97.50	+0.20	97.80		88	1,941	
3	No.	96.80	+0.20	96.00			1,991	
5	Jes	100,00			100.00		299	
3	May	96.15	-0.10	96.05	95.75		513	
	Total					343	6,775	
	# W	HEAT CE	T (5,0	Obu m	ing cont	1/601b E	unhel)	
ī			_		_			
8	Dec	387.75			392.25		19,976	
	Man.	384.25			381.50		25,439	
1	May	358.00			358.50		1,905	
	Jul	341.50			341.00		12,416	
•	Sop	344.00		347.00	348.50		367	
1	Dec	355.00	-3	-	-	1	186	
•	Total					14,271	62,370	
i	= M	ADDE CE	(5,00	) bu mi	ut Caus	√5600 b	ushei)	
,	Dec	265.25				36,037		
	Mar	267.75				19,4871		
•	May	273.73				6,871		
	134	276.00			275,50		41,343	
-	Sep	270.00	-1.75	272.00	270.00	562	5,095	
•	Dec	269.75		271.00			31,953	
•	Total						331,769	
	<b>E</b> 6/	WILEY U	FFE (C	per to	TTUE!			
,	Hov	83.00	-0.25	93.00		18	268	
	Jest	93.50	+0.75		93.50	14	745	
	Mar	95.00	-0.25	95.00		7	232	
•	May	96.00	-0.25	96.50		5	118	
	See	92.15	+0.30	30.30	90,39	_	110	
	Nov	94.15	+0.30		_	_	107	
	Total	34.13	10.50		_	44	1,472	
		YABEA	19 (27)	6 DOC-	name of			
			_			_	_	
,	Nov	705.50			703,50	1,485	610	
_	Jen	695.50				57,012		
	Mar	695.50			695,00		34,213	
	Mary	697.75		705.00			16,815	
i	14	700.00		707.00		3.507	15,573	
	Ang	697.00	-4	704.50	<b>696,0</b> 0	157	2,247	
	Total					54,019		
	= 30	YABEA	OIL	COT (O	U,OCOUR	s: cent	3/1b)	
	Dec	21.16	-0.47	23.63	23,13	8,459	30,150	
	Just	23.40	-0.42	23.85	23.40	6,106	23,435	
	Mar	23.80	-0.38	24.15	23.75	2,115	19,777	
	May	24.10	-0.38	24.45		803	11,356	
	Jul	24,40	-0.36		24.35	364	5,775	
	Aug	24,44	-0.31	24.72	24.52	23	1,488	
	7otal					17,995	34,452	
	<b>SC</b>	YABEAY	MEA	L CBT	(100 %	x16; \$/1	On)	
	Dec	236.4	-25	239.5	236.2	13,147	26,912	
	Jan	226.7	-1.2	228.2		6,762		
Γ.	Mar	220.9	+0.9	202.8				
	Bay	216.5	-0.4	218.7	218.5		10.596	
	314	216.7	-04		216.1	483	7,525	

-	226.7	-1.2	228.2	225.5	6,762
ar	220.9	+0.9	222.8	220.5	3,677
lay .	216.5	-0.4	218.7	218.5	2.183
u <b>d</b>	216.7	-04	218.5	216.1	483
	215.7	-0.8	217.5	2185	173
otal			4		25,504
PO	TATOES	UFFE	(E/ton	ne)	-400
ler	58.5	_	_	-	
pr	68.5	+1.D	67.0	66.0	25
pr ley	75.5	+1.0	_	-	_
221	85.5	+1.0	_	_	_
pr .	119.5	+1.0	_	1180	23
dal					25
FRE	BOHT (E	HFFEX	UFFE	(\$10/I	ndex po
QV .	1415	-0	1420	1406	129
96	1314	-35	1355	1311	97
	1287	-23	1310	1385	17

-14 1325 1309

**FUTURES DATA** 

Sup	1433			1410	181	6,484
Dec Total	1452	+23	1448	1448	-	901
	COA (IC	CO 19	DROWN	· ·	-,132	77,436
Nov 18			_	-		w. fa
Darty			_ 1004			1014.54
	FFEE LE	TE 6	(OUND)			
Mov	1520			1495	88	1,984
Jan Mar	1438		1445	1425	738 551	17,538 9,474
May	1383		1375	1363	152	
Jai	1357	-11		1355		653
Sep Total	1357	-13	1360	1360		237
	TEE 'C	CSCE	(37.50	Obs: c		
Dec	122.25	_		_		_
May .	113.95	+1.30	114,40	112.35	4,988	17,535
May Jul	110,60	+1 05	110.70	109.40	434	5,071
Sop	107.40	+1.20	108.25	106.00	116 68	1,145
Dec		+1.00		_	15	419
Total		-			810E0	27,548
	TEE (IC	U) (US	COULTR	pound		
Mor 16 Comp. d	28y		<b> 97</b> .	18	P	\$7.75
15 day 2	werage		98	18		98.44
H W.	TE 9"					
Dec	310.5				-	
Bar	301.5			304.5	1.814	411 15,171
May	301.8	-1.8	305.5	302.0	237	4,753
Acg Oct	302.0 296.5	-24 -1.8		302.1 296.5	114	2,315 1, <i>227</i>
Dec	298.4			238.5	285	311
Total	A B 44					24,145
	AR 41			_		_
Mar May		+0.18	10.71	70.50 10.57	5,632	85,100 30,558
74	10.54	+0.19	10.65	10.49	424	10 667
Oct Mar	10.63 10.62		10.65	10.49	270 19	11,898
Hay	10.62	+0.13	10.00		3	800
Total					7,403 1	5Z,473
	TON N					_
Dec	72.42 74.10	+0.13	73.00	72.00	4,850	12,115
M	75.56	+0.13	78.75	75.25	1.168	70,007
Jul Oct		+0.05	76.80 76.55	78.05	328	6.901
Dec	76.70	+0.10	76.80	76.55	156	1,252 5,729
Total					11,967	55,955
	INGE J		_		८ व्याप	e/ibs)
Jan			101.20		830	11,815
Mar Mary	100.20 102.90	-3.65 -3.70	103.90 108.50	99.50 102.60	256	6.377 2,382
3-1	105.50	-3.50	109.10	106.00	78	626
	107.60	-350	-	-	-	251
Nov Tetal	106.60	-3.50	-	-	37 1.576	53 22,496

VOLUME DATA Open Inferest and Volume data shown for contracts traded on COMEX, NYMEX, CBT, NYCE, CME, CSCE and IPE Crude Oil are one day in arrears. Volume & Open Interest totals are for all traded months. INDICES Reuters (Base: 18/9/31 = 100) Nov 19 Nov 16 month ago year ago 1965.4 1870.5 1860.0 2184.0 E CRB Futures (Base: 1967 = 100) Nov 18 Nov 15 month ago year ago 244,47 244,70 = GSCI Spot (Base: 1970 = 100)

MEAT AND LIVESTOCK LIVE CATTLE CME (40,000lbs: cer 968 2,610 15,014 903 2,850 45,495 922 614 14,626 937 699 12,715 955 90 7,181 974 239 5,258 65.475 +0.050 65.625 65.450 7,784 125,124 III LIVE HOSS CME (40,000lbs; certs/lbs) +23 1336 1905 242 700 +20 1379 1352 5,562 43,204 72,400 -0,100 72,475 72,475 93 1,377 68,950 -0,150 69,350 68,900 27 845 PORK BELLIES CWE (40,0008s; cents/lbs) 78.825 -0.250 78.050 78.050 2.363 4,433 78.150 -0.175 77.900 75.600 361 715 77.100 +0.125 78.600 76.000 61 468 76.900 -1.100 76.900 78.000 47 362 LONDON TRADED OPTIONS

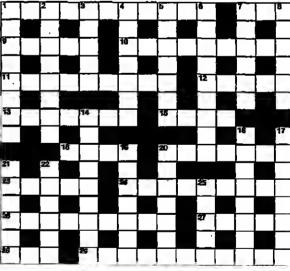
M ALUMANIUM				
(99.7%) LME	Dec	Mar	Dec	Mar
1425	50	96	S	35
1450	34	63	18	44
1475	21	70	30	55
■ COPPER				
(Grade A) LME	Dec	Mar	Dec	Mer
2200	134	136	24	135
2250	100	114	40	182
2300	71	95	61	192
COFFEE UFFE	Jer	Mar	Jan	Mar
1400	64	57	28	78
1450	38	40	52	109
1500	20	27	64	146
COCOA LIFFE	Dec	Mar	Dec	Mar
900	-	35	22	22
925	-	25	47	37
950	-	16	72	55
M BRENT CRUDE				
IPE	Jan	Feb	Jan	Feb
2200	_	-	29	82
2250		115	-	-
2380	79	93	70	•
LONDON SP	OT	MAA	DVC	TO
			ULT	-10
CRUDE OIL FOR (p	er pa	ue)	•	HOT-
Dubei	\$21.	3D-1.3	Gw -C	1275
Brent Blend (dated)	\$23	.10-3.1	6 40	1.375
Brent Blend (Jan)	\$23	25-3.2	28 +	0.29
W.T.L	\$24.9	01-4.00	3w +0	355
M OIL PRODUCTS M	Epron	pt dally	न्र ÇF	(poures)
Premium Gesoffne	\$2	27-229	,	-6
Gas Oil		24-225		+2
Heavy Fuel Of	\$1	13-115	ī	+1
Naphthe	\$2	24-226	3	+2

Diesel NATURAL GAS (Pers	\$234-236 ce/therm)	+1	
Becton (Dec) Petroleum Argus, Tel. Londi ■ CTI-EER	16.45-6.75 on (0171) 359 8	+0.90 1792	
Gold (per troy oz)\$ Silver (per troy oz)\$ Pletinum (per troy oz.) Paliadium (per troy oz.)	\$376.50 489.50c \$388.75 \$118.00	-0.65 -1.50 -1.25 -0.75	
Copper Leed (US prod.) Tin (Kuale Lumpur) Tin (New York)	107.0c 45.00c 14.85r 286.50	-0.04 +3.0	
Cattle (Ive weight) Sheep (Ive weight) Pigs (Ive weight)	109,18p 131,55p 89,60p	+5.79* -7.80* -0.63*	
Lon. day sugar (raw) Lon. day sugar (wite) Barley (Eng. feed) Maize (US No3 Yedow)	\$252.00 \$310.90 Unq 127.0	+2.60 +3.90	

81.50p 61.50p 320.0z Coconut Of (Phil) Paim Oit (Malzy.)§ Copra (Phil)§ 550.0x -12.5

# CROSSWORD

No.9,230 Set by DOGBERRY



ACROSS 1 Surreptitiously introduce a French playwright to an English monarch (11) 7 Toss round pound round (3)
9 Sap to go wrong again? (5)
10 Bad name for soldiers in

conflict (9) 11 Crush lentil, say, keeping 14 Imprecise giant to turn into one clergyman back (9) 12 Guide to second and third persons (5) turning it over (8)

13 Go back to original caterer 17 Uneasy without support?

15 God in Heaven (initially in 19 Locally prevalent misprint: hill) (4) Of Dice and Men. (7) 18 Poet Squab's elegy included 20 Split up, say, with submari-20 Notwithstanding headland 21 Store spore's cores in state

in river (7) 23 Due to go back without 22 Aggressive remark about success (5) English Catholic being about 6.50 (9) 26 Perhaps refer to Prom art-

ist (9)
27 Note yellow flower on curtain (5) 28 Ironic-sounding grain (3) 29 Hidden sign from the typing pool (11)

DOWN 1 Soft nation, accepting right odds, may react to heat (8)
2 Not qualified to wash
around thus (8) 3 Numbers gaining energy

under stress (5) Be keen on pursuing retreating Hound of

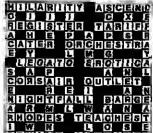
drunk (7) 6 Bird left in pants – Queen's gone shaky (9)
7 Dodgy response to pun interrupting the French (6)
8 Close to admitting king

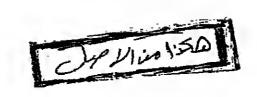
with sore eyes (6) a tailless rodent (9)
16 Writers landed on time,

'Of Dice and Men' (7)

of dormancy (6) English Catholic being aggressive (6)
25 One lady upset another (5)

Solntion 9,229





Nov 16 Nov 15 month ago year ago 210.03 211.34 210.86 187.96

Transfer of

armers

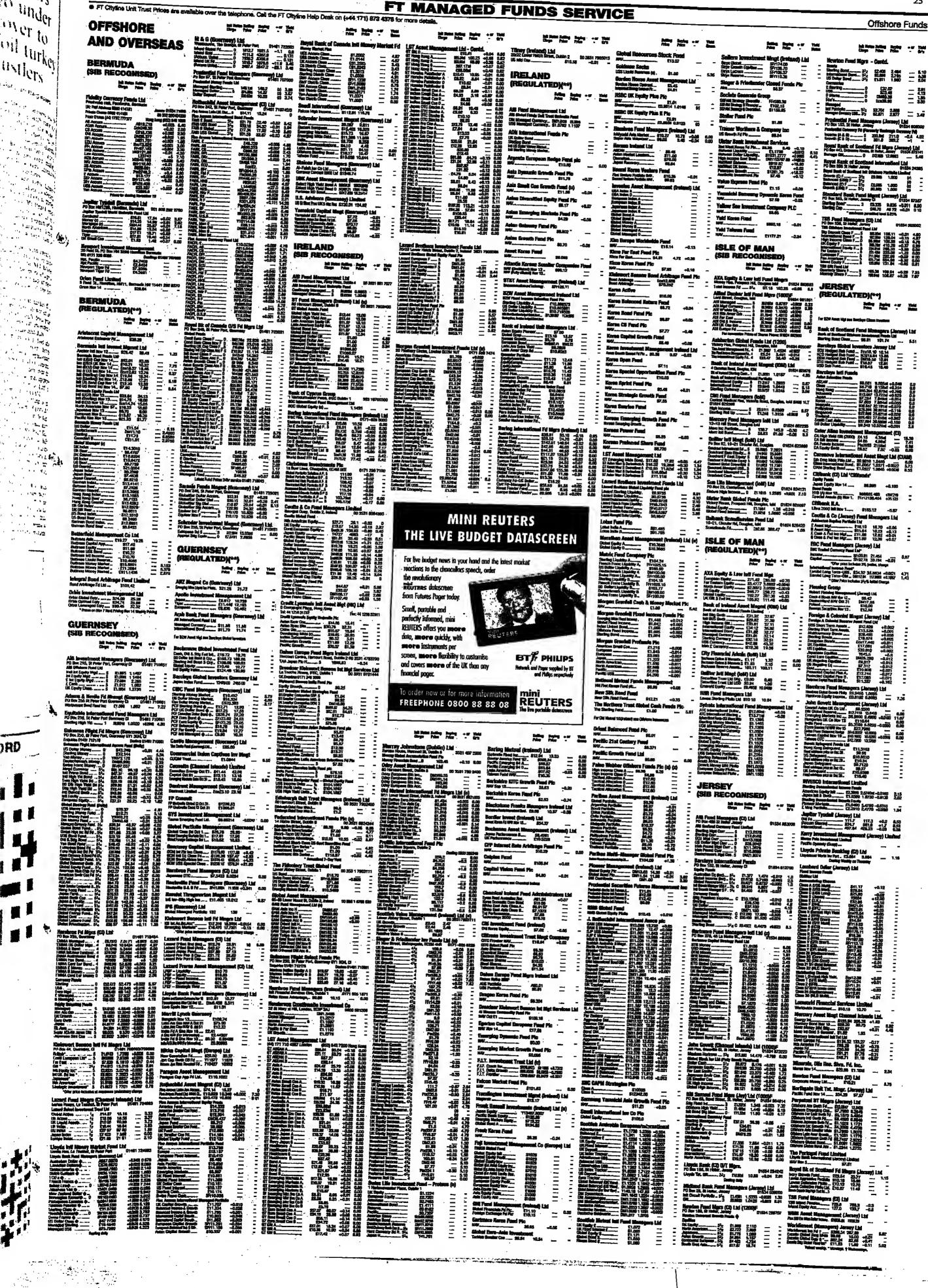
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er to

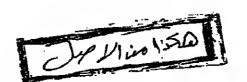
out turkey

)RD

usilers



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FT Cityline Unit Trust Prices are available over the telephone. Call the FT City  LUXEMBOURG  (SIB RECOGNISED)  THE TRUST PRICE PRICE  THE TRUST PRICE  THE TR	tyline Help Desk on (+44 171) 873 4378 for more details.		Deploy of Table Solling Deploy of Visit Solling Deploy of Table Page Price God Californical Med Sens Life Open Californical Med Sens Life Californical Second Second Californical Med Sens Life	i •
Indit Repaire Sealing   Serving   - ar   Yariah   Fide-lifty Funds   Control	Service Equity	1.10   Credit Seed Frank FF S   FATT/F S	Southern   Selection   Selec	
Carrier   Carr	Control Capers	2.00 Chatalet (1984 - Lent 1984 - 1985 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 198 - 1985 19	0 +0.09	
Section   Control   Cont	1.00   1.00	Creist Commercial of Prisance  Sure State Con Coast A. Eart B.BI — Commercial State State Con Coast A. Eart B.BI — Commercial State State State Coast A. Eart B.BI — Coast A. Eart B.BI — State	200   -0.02   -0.07	
Special Nat NAV   Part 258	U.Y. Calgo Lipscotty   1,000	SQ1.47	0   0.0	\ \{\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
Clotal Multimaterial Plots   Cl.3.206   +01   Femiling People's Series 8 (Ref. Society Control Plots   Cl.3.206   +01   Femiling People's Series 8 (Ref. Society Control Plots   Cl.3.206   +01   Femiling People's Series 8 (Ref. Society Control Plots   Cl.3.206   +00   Cl.3.206   Femiling People's Series 8 (Ref. Society Companies   Cl.3.206   -0.07   Femiling People's Series 8 (Ref. Society Companies   Cl.3.206   -0.07   Femiling People's Series 8 (Ref. Society Control Plots   -0.07   Femiling People's Series 8 (Ref. Society Control Plots   -0.07   Femiling People's Series 8 (Ref. Society Control Plots   -0.07   Femiling People's Series 8 (Ref. Society Control Plots   -0.07   Femiling People's Series 8 (Ref. Society Control Plots   -0.07   Femiling People's Series 8 (Ref. Society Control Plots   -0.07   Femiling People's Series 8 (Ref. Society Control Plots   -0.07   Femiling People's Series 8 (Ref. Society Control Plots   -0.07   Femiling People's Series 8 (Ref. Society Control Plots   -0.07   Femiling People's Series 8 (Ref. Society Control Plots   -0.07   Femiling People's Series 8 (Ref. Society Control Plots   -0.07   Femiling People's Series 8 (Ref. Society Control Plots   -0.07   Femiling People's Series 8 (Ref. Society Control Plots   -0.07   Femiling People's Series 8 (Ref. Society Control Plots   -0.07   Femiling People's Series 8 (Ref. Society Control Plots   -0.07   Femiling People's Series 8 (Ref. Society Plots   -0.07   Femiling People's S	Figure   Street   S	Color   File	Second	
Convention ALSS to d. 37   Section 3   Foreign & Calcanded Portfolios Fd Sicov(u)	Could best 9 \$10.22 40.01 Arms Bust. (Selfcattand) Ltd Could be set 9 \$10.22 40.03 Arms Bust. (Selfcattand) Ltd Ltd Good Bust 9 \$23.37 40.05 Arms Bust. (Selfcattand) Ltd Ltd Good Bust 9 \$10.00 Arms Bust. (Selfcattand) Ltd Ltd State 9 \$10.00 Arms Bust. (Selfcattand) Ltd Could Arms B	New New 30	1	
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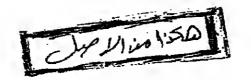


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### LONDON STOCK EXCHANGE

# Late flurry of buying follows Wall Street rise

MARKETS REPORT

By Steve Thompson, UK Stock Market Editor

A surprising opening rally hy Wall Street, plus the resurgence of hid talk, saw UK stocks move ahead strongly in the last hour of trading yesterday.

By the close, a late flurry of buying interest drove the FTSE 100 index up 16.0 to 3,978.1. The late buying demand tended

to be concentrated in the leaders. however, leaving the second liners and smaller stocks languish-

The FTSE 250 index settled only 0.1 bigher at 4,400.3, while

Wall Street's strong early

showing came in the wake of some weak housing atarts data from the US. On Monday, Wall Street's run of eight straight gains to record highs had been brought to a halt, with the Dow Iones industrial Average closing fractionally lower.

But the Dow was in super form yesterday, racing up over 40 points shortly after the opening. and injecting renewed strength into London.

Although London was tentative during the morning, sentiment about to pounce. Entergy said, was never bearish, with dealers however, that it was not involved pointing to Monday's excellent

the FTSE SmallCap was down 3.1 public sector debt repayment news, as helping the huyers.

Gllts made further progress during the day, closing around the session high, sustained by the bullish PSDR and a firm showing hy global bonds.

The takeover stories that began to circulate freely during the afternoon centred on Zeneca, Cookson and British Gas, all recent hid favourites.

The hid picture also included London Electricity, whose shares have been keenly supported over the past few days following stories that Entergy, a US group, is in ongoing discussions with

"English electricity companies". Zeneca shares moved towards the top of the FTSE 100 performance table as the speculation

increased, while British Gas made further progress in exceptionally heavy two-way trading despite general scepticism about a hid move by Shell. Orange, the cellular phones group, was the best Footsis performer amid suggestions that BZW, a long-term bear, had turned buyer, saying the stock was oversold.

ning their hopes on more takeovers, there were other serious shocks for the market.

No less than four profit warnings appeared among the smaller

stocks, affecting Country Casuals, the retailer, Porvair, the shoe manufacturer, Nelson Hurst, the insurance broker and Widney. the engineering group.

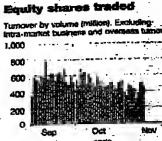
Another talking point was the sprinkling of rights issues, of which the £173m cash call from Allied Colloids was the most significant.

The day's results news encouraged some of the best individual Footsie performances, notably from BOC. Vodafone and EMI. Turnover at the 6pm count was

While the speculators were pina slightly disappointing 661.1m shares, with British Gas again accounting for almost 5 per cent of the total. Customer turnover on Monday was a lowly £985.8m.







Diversified Inds

**Pharmaceuticals** 

SE 100 SE 250	3978.1 4400.3	+16.0
SE 350 SE All-Share SE All-Share yield	1980.2 1954.08 3.83	+6.3 +5.51 3.84
est performing	sectors	.17

**FUTURES AND OPTIONS** 

+20.1 17.81 2797.8 FT 30 17.85 FTSE Non-Fins p/e +26.0 7.50 2.03 FTSE 100 Fut Dec Long gilt/equity yld ratio

### Worst performing sectors Household Goods ctronic & Elec Building & Const ... Leisure & Hotels ... Alcoholic Beverages

TRADING VOLUME

Major Stocks Yesterday

55018

# **Vodafone** figures please

By Joel Kibazo, Peter John and Lisa Wood

Better than expected first half figures from Vodafone Gronp pleased the market and helped the stock to move steadily ahead. Profits came in at £252.4m against market predictions of between £230m and £235m.

By the close, the shares had put on 10th to 254n in strong trading of 13m, with the market encouraged hy Vodafone's £77m purchase of Peoples Phone, also announced yesterday. The company admitted the takeover is a "defensive" move and it also took the opportunity to deny recent market rumours suggesting it has had merger talks with US

group AT&T. Mr Jim Ross at ABN Amro Hoare Govett is a buyer of the stock and following an analysts' meeting with the company said: "The most important news that emerged at the meeting is that the company believes it will be able to stabilise revenues per customer, which have been falling by more than 10 per cent per annum in recent years. This makes it much easier for the company to meet market expectations for growth,"

In the rest of the sector, a leading brokerage was said

HIGH COURT OF JUSTICE

HIGH COURT OF JUSTICE
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BELTRON ELECTRONICS pic

COMPANIES ACT 1985

NOTICE IS HEREBY (TIVEN that the Order of the High Court of Justice (Characery Distance) days in November 1986 conforming the reduction of the above thread Company, from £1,202,777.82 to £1202,501, the reduction of the above permann account of the Company by £3505 e22 and the rancellation of the empation electropism reserves of the Company and the Minute approved by the Court showing with respect to the expetal of the Company the several particulars required by the above mentioned. Act were registered by the Reporter of Companies on 8 November 1986. Guilden-22 Tudor Street.

The FT can help

with turnover soaring to 12m, making it the best performing stock in the FTSE

### Barclays active

100 index yesterday.

976p as Kleinwort Benson followed up a presentation to fund managers with a positive piece of research. The broker focused on the

Barclays gained 1014 to

growth of the credit card industry which was launched in the UK hy Barclaycard 30 years ago. It shows that, in contrast to fears of collapsing margins, growth is robust and providing an increasing share of the high street bank's prof-

Kleinwort estimates that the credit card arm will generate £310m of profits this year - 15 per cent of the total - and that proportion will grow to 20 per cent next year. The house also has a share price target of around 1120p.

### **BOC** firmer

BOC jumped sharply as investors responded with a

surge of relief to the chemical group's full-year figures. The shares, badly hit by a poorly handled third quarter trading statement earlier in the year, recovered as the market's worst fears remained unrealised.

One hroker bad recently lopped £20m off its current year forecast on the basis that sterling's strength would hit US earnings. Also, to have shifted its stance in there were fears about the Orange. The shares also company's vacuum business

In the High Court of Justice No 005744 of 1996 Chancery Division Companies Court

IN THE MATTER OF THE COMPANIES

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Charles Rassell
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**LEGAL NOTICES** 

appreciated 10% to 181p, and its healthcare arm.

In the event, the currency effect for the year was minimal and the statement was positive on all units. Some of the bottom-of-the-range forecasts were being edged higher yesterday, with £450m for next year appearing as a consensus.

With fair value for the shares reckoned to be at least 900p, the underlying stock bounced 441/2 to 8801/4p. Commercial Union slipped 9 to 634/ap as the effects of a downgrade hy Credit Lyonnats Laing was compounded by switch advice from SBC Warburg. Warburg advised clients to shift boldings into Royal & Sun Alliance, which gained 61/2 to 430p.

heavily traded and, after the market closed Prodential revealed it had hoosted its group from just under 7 per show growth was encourag-

Union

Limited

that the company had done adequately given the difficult market conditions. Ynrkshire Food Gronp, which issued a profits warning earlier this month, continued to weaken, falling 61/4

Life eased a penny to 251p

and the Pru eased 11/2 to

Iceland weakened one

panny to 80%p, with 15m shares traded, after an over-

night "bed and breakfast" or

tax-related deal. Unigate hardened 2 to 432p following

interim results in line with

expectations. Analysts said

to 130. EMI hardened 231/2 to 1294%p after interim results sent a sigh of relief through Sun Life & Provincial was the market. Mr Anthony de Larrinaga, an analyst at Panmure Gordon, said that for EMI, which demerged stake in the life insurance from Thorn EMI this year, to

> Nov 19 Nov 18 Nov 15 Nov 14 Nov 13 Yr ago "High "Low 2787.8 2777.7 2775.8 2781.0 2785.5 2815.9 2885.2 2868.8 4.09 4.12 4.11 4.13 4.09 4.10 4.22 3.79 18.28 18.79 18.79 18.70 18.91 15.65 17.48 15.80 18.72 18.60 18.62 18.54 18.75 15.49 17.30 15.71

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Open 9.00 10.00 11.00 12.00 13.00 14.00 15.00 18.00 High Low 2786.7 2784.6 2780.3 2780.5 2781.5 2783.5 2788.0 2790.5 2794.3 2787.9 2778.5 Nov 19 Nov 18 Nov 15 Nov 14 Nov 13 Yr ago SEAO bargains Equity turnover (Emt) Equity bargainst Shares traded (mt)† 35,343 40,044 37,957 34,250 33,685 30,681 - 985.8 1222.9 1324.8 1124.8 2180.0 - 26,802 28,388 23,698 22,612 37,524 - 1028.4 449.6 504.5 493.8 780.3

Nov 19 Nov 18 Nov 15 Nov 14 Nov 13 Yr ago "High "Low 1028.40 1030.00 1029.30 1028.00 1025.60 - 1140.40 965.70 II FTSE International Lamited 1996. All rights reserved. For 1996.

III London market date 52 Week highs and lows
Total Highs 75
Total Lows 112
Calls 7otal Rises 7otal Falls Same

cent to above 9 per cent. Sun ing at a time when competitors in the music industry had not performed well and trade figures suggested that global music

sales were plateauing. W H Smith fell 13 to 428p after wild rumours in the market that the company was about to issue an unexpected trading statement, provoking fears that this could be a profits warping just days before it enters the

It was understood, however, that the company has no such plans. At its annual meeting, the company said performance was in line with expectations.

Dixons hardened 10% to 568p, which was attributed to marketmakers not wanting to he short of stock ahead of Christmas.

Thorn fell 11% to 302p, as the shares continued to weaken after interim results earlier this week. Allied Collolds fell nn news that it plans to buy CPS Chemical of the US for \$390m and fund the acquisition with a twofor-seven rights issue to raise £173m. The shares dropped 5 to 138p hut, at that level, were ahove the exrights price of 136p, Analysts liked the acquisition but were unhappy with the interim figures and one hroker cut its full year forecast by almost 20 per cent to £45m

Country Casuals feli 36 to 64p after issuing a full year profits warning. It said that results would be materially below market forecasts. In particular, the company blamed worse than expected orders at its Lerose garment manufacturing subsidiar Enterprise Inns advan

12 to 250%p after better expected full year rest with the group looking growth both organically through acquisitions. T were rumours that, sh

Bass be ohliged to divest some of its pubs as a condition of acquiring the majority of Carlsberg-Tetley. Enterprise might be a potential buyer. However, these rumours were scotched hy

the pub company.
Imperial Tobaccn gained 21/2 to 3711/2p on old talk of a dawn raid hy BAT Industries, which rose 2 to 438p. Computer consultancy

group Draid came to the tock market at a premium to its flotation price. The shares were placed at 275p hut opened at 289%p and closed at 2851/ap. Profits warnings hit Por-

vair, which fell 571/2 to 2071/sp, Nelson Hurst, which fell 40 to 146%p and Widney. 15% off at 49%p.

FTSE 100 INDEX FUTURES (LIFFE) \$25 per full index point Est, vol Open int. Open Sett price Change High +27.0 4001.0 3962.0 +27.0 3995.0 3987.0 +27.0 8721 3980.0 3997.0 3989.0 4016.0 4031.0 FITSE 250 INDEX FUTURES (LIFFE) £10 per full index point -24.0 4410.0 4410.0 -24.0 4410.0 4410.0 - 4446.0 # FTSE 100 INDEX OPTION (LIFFE) ("397" ) £10 per full index point

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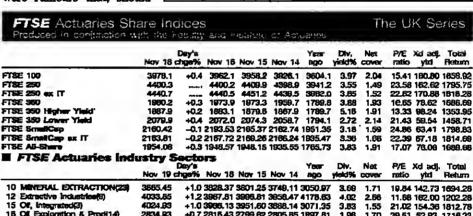
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§130	F.P.	37.5	16212		Britt Allcroft	159 2		L1.6	3.0		
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Copyright, FTSE International Limited 1996, All rights received, Figures in bruckets of arribber of companies, Beste US Debans, Base Valve: 1000.00 31/12/92, † Puriot, PLE: NOTE: Amendments to Indices 18/11/90 applied to Africa and the Gold Mines Indice. La	M Regional Sodices Atrice (14) Australiate (2) North America (12)	2131.76	1.6	2475,94 2165,67 1801,67	2292.83	2.12 2.63 0.73	35,38 21,25 57,20	2927.34	2005.
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10 MENERAL EXTRACTION(23)	3865.45	+1.0	3828.37	3801.25	3749	.11	3050.97	3.69	1.71	19.84	142.73	1694.28
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20 GEN INDUSTRIALS(Z75)	1982.31			1989.69					1.67	17.31	78.31	1105.36
21 Building & Construction(34)	1172.80			1183.55					1.46	23.68	39.71	999.48
22 Building Matts & Merche(29)	1615.97	-0.3	1821.58	1629.41	1829.	.98	1763.18	4.25	1.40	20.98	74.81	936,96
23 Chemicals(25)	2380.36			2363.10					1.44	20.00	85.14	1147.AZ
24 Diversified Industrials(19)	1414.79	+1.5	1394,43	1399.75	1396.	.17	1777.36	7.16	1.60	10.88	89.84	815,92
25 Electronic & Elect Equip(36)	2259.41	-0.5	2271,79	2285.53	2266	88	2138.03		1.48			1181.80
26 Engineering(71)	2567.08			2582.20								1585.79
27 Engineering, Vehiclas(14)	3110.05			3127.73					1.72			1641.50
28 Paper, Polig & Printing(28)	2528.47			2532.91					1.81			1073.46
29 Textiles & Apparei(19)	1111,31			1138.67				6.42	1.17			699,80
		_				_						
30 CONSUMER GOODS(82)	3707.99			3691.21					1.94			1399.36
32 Alcoholic Beverages(8)	2724.06			2733.84					1.70	15.76	104.19	1000.52
33 Food Producers(25)	2613.67			2607.06					1.79	18.71	87.90	1204.83
34 Household Goods(15)	2630.56	-3.5	2724.93	2726.98	2705	47	2521.30	3.89	2.25	14.32	181.20	1061.25
36 Health Care(15)	1946.05	-0.2	1949.50	1956.88	1953	40	1946.00	3.07	1.99	20.43	55.92	1200.95
37 Pharmaceuticals(14)	5724,36			5684.01					2.01			1878.03
38 Tobacco(2)	3682.24	+0.5	3674.38	3801.78	3546	98	4796.D6		2.13			950.81
40 SERVICES(253)	2577 10		_									
41 Distributors(30)	2577.18			2577.21					1.97			1363.46
42 Leisure & Hotels(25)	2908.79			2909,41					2.02			1090.21
	3200.00			3199.87					1.99			1740.20
43 Media(45)	4227.69			4233.79				2.18	2.11			1547.67
44 Retailers, Food(14)	2046,89			2024.84					2.31			1329.60
45 Retaliers, General(45)	2086.86			2104.67					2.07			1217.83
47 Braweries, Pubs & Rest.(21)	3179.28			S156.97				3.28	2.00			1544.31
46 Support Services(50)	2651.31			2687.48				1.87	2.24	29.88	48.36	1702.88
48 Transport(23)	2580.61	+0.7	2562.84	<u>2577.52</u>	2552	11	2188.87	3.72	1.18	26,51	93.48	1101.37
60 UTILITIESES	2458.96	40.7	2441 80	2416.41	2393	87	2482 38	5.33	1.78	19.35	169 69	1099.91
32 Electricity(12)	2632.00			2584.20				6,30	2.24			1425.21
64 Gas Distribution(2)	1560.55			1410.15				7.68	0.83			853.89
98 Telecommunications(8)	2030,44			2026,34				4.05	1.51			943.10
68 Water(11)	2274.54			2257.29				6.17	2.31			1291.63
69 NON-FINANCIALS(666)	2046,30	+0.4	2038.05	2036.87	2022.	03	1862,84	3,86	1.62	17.85	81.68	1589,04
70 FINANCIALS(103)	3281.70	-0.2	3257.83	3291.93	3278.	80	2841.65	4.05	2.36	13.04	124.83	1445.45
71 Sarries, Fletali(8)	4691.03	-0.3	4705.04	4716.01	4696	40	4024.48	3.87	271			1568.22
72 Banks, Merchant(6)	3757.23	+0.1	3752.58	3729.06	3709	49	3660.23	2.77	3.04			1209,48
73 Insurance(21)	1550,30	-0.1	1551.95	1553.07	1543.	70	1387.71	5.43	2.29			1200.31
74 Life Assurance(7)	3814.13			3826.57				4.08	1.78			1621.63
77 Other Financial(20)	2705.05			2701.64				4.06	1.79			
79 Property(41)	1690.65			1684.18				3.81	1.28			1572.46
		_									_	1058.88
80 INVESTMENT TRUSTS(126)	3130.43		3129.62	3130,90	3126.	68 :	2856.04	2.27	1.12	48.11	63.57	1105,33
89 FTSE Alf-Share(895)	1954.08	+0.3	1948.57	1948.15	1935.	55	1765.73	3.83	1,91	17.07	76.06	1689.68
TSE Fledding	1215.84			1218.77				2.85				-
TSE Pledating ex IT	1230.97			1233.09					0.66			1290.55
IOE LOOKING OF 11	1200.87	~~~	1207-01	1233.109	1223.	03	1030.07	3.04	0.58	70.95	34.64	1907.25

**■** Hourly movements

	Ореп	9.00	10.00	11.00	12.00	13.00	14.00	15.00	16.10	High/de	Low/day
FTSE 100 FTSE 250 FTSE 350	3966.6 4400.9 1975.8	4400.6	4397.0	4396.4	4395.4	4395.3	4396.3	3967.8 4397.9 1975.9	4400.2	3978.4 4401.4 1980.3	3954.1 4394.8 1870.4
Time of FTSE 100	Day's high: 4	25 PM De	y's low; 11	30 AM, F1	SE 100 19	86 High: 4	073.1 (21/1	0/96) Low;	3632.3 (10	5/07/96) .	

FTSE 3	ena	usury	025K	TS								
	Open	9.00	10,00	11.00	12.00	13.00	14.00	15.00	16.10	Close	Previous	Chance
Bidg & Cristron	1144.4	1144,0	1143.3	1143.3	1141.7	1140.9	1140 7	1140 7	1120 6	1100 €	44484	
Pharmaceuticis .	5590.6	3590.4	5576.3	5577.3	5605.0	5604.3	5611.7	5800 1	5045 4	ECE . A	FF775.0	-5.6
Water	2258.8	2267.8	2268.0	2267.7	2264.5	2263.2	2263.4	2263.4	22A4 D	2262 4	2007.0	
Banks, Retail	4757.5 185001 001	4745.9	4733.8	4729.9	4733.8	4732.4	4734.1	4736.9	4752.3	4750 B	ATCE 4	-4.6 -14.2



Comprehensive cally report covering the UK and European

**Petroleum Argus** 

Nov 18 chge% Nov 18 Nov 15 Nov 14 ago yield% cover ratio ytd Return +0.4 3962.1 3958.2 3826.1 3604.1 3.97 2.04 15.41 180.80 1858.92 ...... 4400.2 4408.9 4388.9 3941.2 3.55 1.89 23.58 182.62 1795.75 ...... 4440.5 4451.2 4439.5 3882.0 3.85 1.52 22.62 170.88 1818.28 +0.3 1973.9 1973.3 1959.7 1789.8 3.88 1.93 16.65 78.62 1881.68 +0.2 1883.1 1879.6 1867.9 1789.7 5.16 1.91 13.33 98.24 1353.95 +0.4 2072.0 2074.3 2058.7 1794.1 2.72 2.14 21.43 59.54 1458.71 -0.1 2183.53 2165.37 2162.74 1951.35 3.18 1.59 24.86 63.41 1738.83 -0.2 2187 77 22 169.28 2185.44 1895.47 3.38 1.86 22.39 67.18 1818.83

	Ореп	9.00	10,00	11.00	12.00	13.00	14.00	15.00	76.10	Close	Previous	Chane
Bldg & Cristron	1144.4	1144,0	1143.3	1143.3	1141.7	1140.9	1140.7	1140.7	1120 6	1100 €	44484	
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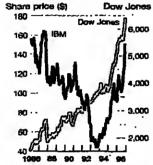
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# **Uptrend** in **US** shares resumes

After a one day pause IIS shares resumed their upward course at midsession as the bond market strengthened and the technology sector rebounded from racant weakness, writes Lisa Bransten in New York.

At 1 pm. the Dow Jones Industrial Average was 23.85 stronger at 6,370,76, on course to close at a new record bigh. Before Monday's drop of 1.12, the blue chip index had risen for 10consecutive sessions. The Standard & Poor's 500.

also on track for a new record bigh, rose 2.60 to 739.62, and the American



Stock Exchange composite by 0.74 at 584.92. NYSE volume was 263m shares.

The Nasdag composite. which is weighted toward the technology sector, could not recover all of the 7,23 it lost on Monday. It was just 1.84 stronger at 1,256,41, while the Pacific Stock Exchange technology index. which includes Nasdaq and NYSE-listed shares, rose 0.8 per cent.

The bond market rallied after figures showed that the housing sector was slowing more quickly than many analysts expected.

Among the strongest performers on the Dow was

of \$2% or 2 per cent at \$149% to put it at a nine-year high. shares closed off 10 centimes Shares in Big Blue bave at FFr7.70 in volume of 3.5m risen about 16 per cent this as the CAC-40 index rose month, putting them within

Christian Color, Colorado de Color

third quarter of 1987. Other large capitalisation technology sbares also some internet-related companies lost ground.

The three largest companies on the Nasdaq were all stronger. Intel added \$2!4 at \$1171/2. Microsoft was \$11/4 stronger at \$152 and Cisco Systems climbed \$\% at \$64.

Meanwhile, Netscape Communications, the maker of Intercet software slipped \$114 to \$56%. Cybercash lost \$1 at \$28 and Yahoo! slid \$1/4 at \$17%. Retailars continued to post

third quarter results yesterday. Both Doyton Hudson. up \$% at \$37%, and the Limlted, \$% stronger at \$18%. managed to edge higher after reporting operating lack of follow-through from earnings that were ahead of

TORONTO drove forward in the wake of an early surge on Wall Street to end tha morning session in new high ground, At noon, the TSE-300 composite index was up 21.6 at 5.894.3.

Volume was described as brisk with consumer products, up almost 1 per cent, staging the best performance among the 14 sub-sectors within the index.

Among blue-chips, the best gains were sbown by Mcore Corp, up 80 cents to C\$29.05, and Seagram wblch advanced a further 65 cents to C\$52.70 on continued talk of solid pre-Christmas sales, Canadian Pacific added 45 cents to C\$36.25.

Bombardier A shares bardened 10 cents to C\$24 following news of a European maintenance deal with Germany's flagship airline, Luftbansa. Eicon Technology added 5 cents to C\$5.10 after IBM, which continued its the company forecast a upward charge with a gain return to a profit this year.

# Sao Paulo edges down

congressional committee cerns, CVRD gained 1.4 per vote on the privatisation of cent to R\$21.30. state-owned companies left session, with the Bovespa index 248 flown at 63,514.

Analysts said that investors were awaiting a senate vote, after the market closed, that could allow congress to remove state owned companies from the privatisation ardise the sell-off of the

Coocerns over a pending Doce. in spite of the con-

Against the trend in a ACAS edged ahead as buyers remained active in a highly liquid market with low Inter-

est rates. The IBC index was 42.65 higher by midsession at 8,050.46, as the market awaited the afternoon deadilne for buy orders from institutional Venezuelan state-owned mining giant, investors for shares in the Companhia Vale do Rio telephone company, CANTV. investors for shares in the

### S Africa clips recent gains

FT/S&P ACTUARIES WORLD INDICES

futures market and another ing in the futures market soft day for the bullion price clipped recent golns in reverse, sald brokers. There Jobannesburg and the overall index shed 19.3 at 6.866.0 Industrial shares came off 48.9 to 8.086.9. Golds continued to follow the bullion

price lower, dipping a further 27.1 to 1.687.2.

NATIONAL AND REGIONAL MARKETS

Hong Kong (59) .....

Spain (37) .... 196.09

Mexico (27)...... Netherland (19)....

Heavy profit-taking in the morning but aggressive sellsoon put sentiment into was olso caution ahead of today's inflation data.

Auglo American lost R2.50 to R270.50 and De Beers shed R1.75 to R144.25. Strong results from Tiger Oats could not swim against The firmer rund offered the tide. The shares ended some support eorly in the off R25 at R6,250,

US Day's Pound Local Local Index Change Streking Yen OM Currency % chig Index Index Index Index on day

-8.0 10603 84 19 93.32 117 97 0.3 236.35 187.66 208.02 236.35 -0.1 266.75 211.03 233.83 298.64

### saying that the Shuttle fire had brought tunnel safety into full focus and revived worries about a switch by ustomers back to sea travel. in a hectic session, the

11.24 to 2.240.05.

Eurotunnel was actively

traded in PARIS, brokers

EUROPE

reach of the all-time high GAN continued to wilt, close of \$175 made in the sliding FFr3.50 to FFr114 as investors awaited clarificatioo of management changes and news of where tha gained yesterday, while planned CIC banking dis-

posal goes from here. BNP and Société Géoérale. both bldders for 67 per cent of GAN's stake in CIC, fell FFr2.40 to FFr207.50, and FFr8 to FFr566 respectively. The arbitrageurs had

another busy session in the run up to the insurance merger between Axa and UAP. Both rallied, with Axa up FFr4 at FFr301 and UAP recovering FFr1.60 to FFT135.40. News of a stratagically

important Russian cootract

gave Bouygues a lift. Shares

in the construction group jumped FFr13 to FFr628. FRANKFURT blamed a US investors as Deutsche Telekom continued to ease from Monday's intraday peak of DM34.20, losing another 58 pfg or 1.8 per cent at DM31.90. However, a good start on Wall Street belped

FTSE Actuaries Share Indices THE EUROPEAN SERIES Open 10.39 11.00 12.00 13.00 14.00 15.00 Class FTSE Europrack 100 1824,77 1824,18 1824,01 1823,83 1823,50 1824,05 1825,30 1824,90 FTSE Eurotrack 200 1896 99 1867.69 1667.06 1866.56 1867.61 1868.46 1869 37 1889.68 Nov 15 1827.08 1889.03 1826.08 1811.76 1852.99 1799.36 1843.48 Rean valuer 1900 (967)0700: Highlasey: KrO - 1827 16; 200 - 1879.53 Levelary: 100 - 1822 75 200 - 1855.70. ∮ Partial DI FISE International Limited 1998. At rights retained.

the broad market pick up, the government's Euro-tax, and the end of another while Fiat picked up from extended Ibis session saw lows after the government the Dax index 12.64 higher at said that it was considering

There were other Telekom down 5.5 per cent on a very small trade late on Mooday evening, recovered DM3.10 or 4.5 per cent to DM71.60. Elsewhere in the sector. Bayarnverein roae DM1.92 to DM65.50 and Dresdner 95 pfg to DM45.60, taking their gains to 18.9 and 12.6 per cent respectively this month. Mr Robert Law at Lehman Brothers said that the gains

bad coincided with results, DVFA meetings and specula-tion that consolidation in aector would come sooner, rather than later. He addad, bowever, that the share price history of the sector in recent years was one of decline, with occasional rallies. He saw no organic changes and while consolidation looked more likely in the long run, its the opposite direction. timing was a matter of con-

iecture.

aid for the car industry.

Eurotunnel falls but Paris nudges higher

The Comit index edged ripples. Deutsche Bank, 0.14 higher to 648.92 while the real-time Mibtel index picked up from a low of 10,274 to close 110 higher on the day at 10,415.

Fiat sank to an early L4,230 as investors absorbed news, which came after the market closed on Monday, of a 86 per cent profits slida in the first nine months. Subsequently, bowever, the shares leapt to close L207 higher on the day at L4,585 after tha foreign trade minister. Mr Augusto Fantozzi, said that the government was studying intervention to help the ailing motor industry.

AMSTERDAM dealers mostly concentrated on a strong bounce for Philips and its PolyGram music offshoot, when thay were not watching Heineken slide in

from EMI, the UK music MILAN was lifted by leader led to a sympathetic as beavy selling was trig-bonds and union support for surge at PolyGram while gered by a report that the

Robust half-year numbers

planned Fi 1.7bn new chip plant was to be sited outside the high-cost Netherlands. propelled Philips higher. Philips gained Fi 1.20 to

cents to Fl 81.90. to Fl 312.70. The brewer was hit by worries about tough that it could face stiffer competition in its important

forays by Anheuser-Busch of the US. When trading came to an end, the AEX index was practically all-square, off 0.58

ZURICH's SMI Index rose 4.3 to 3,892.6. Rocha certificates pushed SFT150 ahead to SFr10,065 on hrokers' recommendations, and further switching out of Novartis amid continuing uncertainty over when the US authorities would make a decision over the merger of

TEL AVIV pushed ahead in an active session for bank shares. The Mishtanim index rose 2.15 to 195.23.

Banks led the way up in anticipation of strong earn-ings from the sector. First Intarnetional Bank, which announced third quarter profits growth as the session closed, put on 0.25 per cent to Shk34,763.

ISTANBUL sank 4 per cent

this, plus naws that its

F1 63.60 and PolyGram 90 Heineken retreated Fl 4.40 trading, plus speculation

Sandoz and Ciba.

EUROPEAN EQUITIES TURNOVER Monthly total in local currencies (bn)

1996 3.88 121,08 110.84 20.82 13.99 131.51 295.40 124,14 41,528 168,24 51,300 61,60 47,10 47.00 29.80 1.872.79 1.566.70 118.00 148.20 27.78 Latin American markets, fol-51.07 58.10\* lowing recent acquisition

Turnover in continental European equity markets confirmed a return to more satisfactory levels last month, adding 13.7 per cent in the 36.5 per cent rise in September, after two very weak months. Turnover reported to Seaq International, the London screen based trading system, was also back to normal, up 25 per cent on the Seaq International, the London screen-based trading system, was also back to normal, up 25 per cent on the month. Mr James Cornish at NatWest Securities, which compiles the data, comments that the recovery in activity by international investors looks like a delayed response to market strength: the FT/S&P Europe, ex-UK, index rose 0.5 per cent in October and was np 7.4 per cent since the end of July. Finland registered the largest increase in October, up 44.6 per cent, accompanying a 1.3 per cent rise in the Hex index as the markka joined the ERM. By contrast, Italian domestic turnover rose by just 2.1 per cent, as market indices drupped 5 per cent on disappointments from Olivetti and some of the banks. On Seaq International, however, furnover rose by 96.3 per cent to record levels suggesting, says Mr Cornish, large-scala international selling.

Japan Credit Rating Agency 1.28,210bn, was close to the had downgraded the coun- record L28,830bn posted on try's dabt. The IMBK-100 October 21. index finished 3,311.41 down at 79,861.38, having recovered from a low of 79,131.

Written and edited by William Cochrane, Michael Morgan and

# Moderate rebound as Tokyo waits for tankan

### ASIA PACIFIC

rebound after another thin session dominated by selective buying, writes Gwen Robinson in Tokyo.

The Nikkei 225 average added 159.81 to close at the day's high of 20,956,18, after a low of 20,732,78. Volume recovered to an estimated 219m shares after a year's

Investors were waiting for tion among institutions.

The Topix index of all first-section stocks rose 5.75 to 293.46. Advances led 197 unchanged.

50 index rose 0.31 to 1,437.79.

Japanese telecom-related issues were mixed. DDI rose Y11,000 to Y827.000 but KDD. carrier, fell Y60 to Y8,620.

huoy car makers. Toyota Motor advanced Y30 to Y2,900 and Honda Motor added Y60 to Y3,930.

Electricals and high-technology issues also continued to gain ground. Fuiitsu climbed Y30 to Y1,040,NEC by Y10 to Y1,330. Sony rose

The FT/S&P Actuaries World indices are owned by FTSE international Limited, Goldman, Secho & Co. and Standard & Poor's. The Indices are compiled by FTSE international and Standard & Poor's in conjunction with the Faculty of Actuaries and the Institute of Actuaries, NatiVest Securities Ltd., was a co-founder of the Indices.

Gross Div Yield

-02 421 -03 199 0.5 1.79 0.0 1.94 -0.3 1.73 -0.1 221 -0.5 2.91 -1.2 1.72 1.4 3.18 0.9 1.57 -0.3 3.40 -0.5 2.25 -0.6 0.77 0.2 1.10 -0.9 1.25 -0.7 4.02 -0.7 4.02 -0.8 2.11 -0.9 1.25 -0.1 2.91

-1.0 1.02 1.4 2.28 -0.1 318 -0.4 2.13 -0.2 1.51 -80 2.91 0.0 4.02 -0.1 2.00

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Y4 to Y723. Kyocers, how-

ing competition in the mobile telephone market. Banks were mostly op, with Sumitomo Bank by Y20 to Y2.000 and Dai-Ichi Kan-SHENZHEN's hard curgyo by Y20 to Y1,870.

In Osaka, the OSE average fell 32.38 to 21,376.71 and volume declined further to 8.65m shares. BANGKOK railled to

steep losses. At the close, the SET index was up 21.85 at 964.19, a gain of 2.3 per cent Giveo the fluidity of tha political situation, sentiment remained very fragile, said one broker. On Monday, Thai equities fell steeply as

reverse some of Monday's

to the result of the weekeod general election. all-tima high with the weighted index rising 28.16

investors reacted cautiously

to 6,687.88. Brokers said the upturn was fuelled mostly by continued buying by govern-ment-related funds. Local press raports said that Taiwan's big labour pension funds bad pumped some T\$2bn into the market on Monday.

Acer, the computer group, was the most active stock, rising by its ? per cent limit to T\$42.80.

HONG KONG remained in record territory, even when It turned back from the day's best level on worries that a hlue chip company might be about to launch a share placement. The Hang Seng index closed 14.13 higher at 13,056.93, off an intra-day record high of 13,183.01, in bealtby turnover of

HK\$10.5bn. Among potential candi-

US Pound Local Year Dollar Index Ind

412.59 367.08 289,75 323.53 265,98 465,21 365,85 365,65 328,71 292.46 290,85 257.78 335,78 437,76 314.20 374,69 185,51 173.95 137.30 153,31 166,06 196,08 152,70 152,70 409,12 363,99 267,91 320,81 401,40 409,12 294,19 311,88 248,59 221,17 174,58 194,53 187,04 254,34 218,29 226,64 129,94 115,60 61,25 107,89 128,19 183,95 112,17 148,54 265,54 236,25 186,48 208,22 236,25 268,45 222,43 225,84 299,93 288,84 210,63 235,19 299,93 299,93 243,34 245,97

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### the outlook for the economy straight session, adding 0.294 Cheung Kong rose HK\$1.50 to HK\$68.50 and Henderson and the Straits Times Industo 47.104. SYDNEY again moved trial index ended off 7.85 at Won1.200. lower on further profit-tak-2,170.18.

Tokyo staged a moderate ever, retraated Y160 to Y7,330 with Monday's strong intarim results overshadowed by concern about loom-

low of 170m on Monday.

next week's release of the Bank of Japan's "tankan" quarterly economic survey. seen as a vital monetary policy determinant. Concern that the tankan would paint a weaker than expected eco-nomic picture made for cau-

to 1,562.08 and the capitalweighted Nikkei 300 by 1.21 In London, the ISE/Nikkei

The listing of Deutsche Telekom, following its European and American debuts on the previous day, made little impact on overall market sentiment and the stock fell back from its initial price of Y2,500 to end the day at Y2,440 in volume of

Japan's leading international telecommunications Selective buying by for-eign investors continued to

Y10 to Y7,000 and Toshiba Sun Hung Kai Properties lost HK\$1 at HK\$92.25 and HSBC Holdings fell HK\$2 at HK\$158.00.

Land advanced HK\$1 to HR\$78.25, both boosted by talk of covered warrant

rency B index added to Mooday's 5.9 per cent surge with a leap of 6.5 per ceot on continuing rumours that securities regulators were considering market boosting measures after the market's prolonged slump. The index rose 6.30 to 102.86. The to 2,342.34, NZ Telecom los-

SHANGHAI where the B index rallied for the sixth

ing. The All Ordinaries Index closed down 17.8 at 2.366.0. Coca-Cola Amatil continued to slide. Hit on Monday

by a broker sell note, the shares fell a further 40 cents to A\$15.10. WELLINGTON finished down in spite of weaker than expected wage growth. Tha

40 capital Index eased 10.02

ing 5 cents at NZ\$7.50, SINGAPORE was weak, reflecting uncertainty over

An off-market sale of 13.3m Keppel Engioeering shares to its sister company, Far East Levingston Ship. building, was the day's dominant trade in volume terms, Keppel Engineering anded

up 10 cents at S\$1.54. SEOUL again fell prey to worries about gloomy economic prospects and the composite index ended 3.77 lower at 747.05.

Six of sevan initial public offerings which made their debuts ended sharply lower. Korea Technology Banking however, closed at its daily upper limit of Won21,200, up

Dong Ah Construction closad Won100 higher at Won22,300, after a high of Won23,100 on news of a

\$5.1bn Libyan contract. MANILA ended mixed. pushed into positive territory by late buying of selected leading stocks. The main index closed 3.47 better at 3,109.02 in good turnover of 3.4bn pesos, PLDT added 5 pesos to 1,595 pesos.

Commerzbank's focus on German and European economic issues 11/96

# **Berlin:** combine with

Undoubtedly, the fall of the Berlin Wall in 1989 marked the beginning of en antirely new chapter in the city's history. However, aince then the euphpria that was fuelled by the initial excitement about unification has tended to make way for e more sober view of things. Forty years of division and relative isolation have left their mark nn tha city and the already strained condition of the public finances imposes fairly tight limits on government spending. Nevertheless, in the years chead, Berlin's rich tradition as a business and cultural location should agein make united Germany's capital one of Europe's

Antwerp, Atlanta, Bongkol Bercelona, Beijing, Belrat, Bombay, Brazislava, Brass Dublin, Geneva, Gibraltar. Grand Cayman, Hong Kong. Istanbal Jakarta John burg Kiev, Lebuon, London Madrid Managea Mexico City Milan, Minsk, Moscow, New Paris, Promue, Rio de Jan São Paulo, Seoul, Shanghal, Sydney, Taiper, Tehran Tehran

# current strengths future potential

DESPITE the enforced isolation of the Cold War period, Berlin today is one of Germany's liveliest business locations and industrial production sites. Although the main emphasis is now on services, the city has preserved and even enhanced its reputation as a hub of industry. Around 160,000 of Berlin's 1.5 million gainfully employed work in manufacturing. At the same time, the city has some 100,000 smaller businesses and roughly 35,000 craft enterprises, which also play an important role as providers of jobs.

BUT SERVICES represent the largest sector in Berlin's economy, and those with an industrial scope for development. The tertiary sector as a whole will benefit substantially from the federal government's move to Berlin by the turn of the century - the significance of which is also underlined by the growing role of the media in the local economy.

SINCE THE WALL came down, Berlin bas attracted over 400 iovestmeot projects, domestic and foreign, which testifies to the port, medicine and the environment. Here, the stroog links between business and science, in the form of the city's renowned universities and research institutes, pay dividends.

ONE OF BERLIN'S acknowledged

strengths is the availability of

technological know-how. Growth

special emphasis on new technol-

ogies - in the areas of informs-

tion and communications, trans-

de la company

LAST BUT NOT LEAST, Berlin has e major natural seed thanks to its location between Western

Major domestic and international companies in Berlin

mens (Electrical engineering, electronics 1,806 Ods (Elevators)

basic optimism of German and international investors regarding the city's economic future. And there are a number of solid reasons for this fundamentally

FOR ONE THING, the city has a highly qualified workforce. Unlike many of its competitors, it does not suffer from a shortage of skilled personnel. For another businesses find that relocation poses no great problem as even mner-city sites can still be found relatively easily and planners are able to draw upon large reserves of unused land. What is more, government promotion schemes cover as much as 50% of the amount invested as part of an attempt to overcome more rapidly the problems of adjustment in particular, a higher-than-average level of unemployment.

Europe and the emerging econ omies to the east. And as the former Eastarn bloc becomes increasingly integrated into European regional structures and the global economy, the city's excellent communications and considerable experience as a host to trade fairs and internetional congresses make it an ideal meeting

about our banking and financial services, contact Commerzbank's Corporate Communications . Department, Frankfurt. Fax +49 69 13 62-98 05

place for East and West.

For more information about Berlin, contact Berlin Economic Development Corporation. Fax +49 30 399 80 23 9

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